

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday March 22 1983

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Brussels' concern at state rivalry over industrial aid, Page 3

NEWS SUMMARY

GENERAL

Israel steps up W. Bank plan

Israel is to build eight new settlements on the occupied West Bank immediately, and 15 more in the coming year in a move criticised by the Opposition and clearly intended to dissuade King Hussein of Jordan from joining peace negotiations.

Israeli, Lebanese and U.S. officials resumed negotiations yesterday on an Israeli withdrawal from Lebanon.

Today Israel's Parliament will vote for its new president in a secret ballot. The ruling Begin coalition has nominated Judge Menahem Elon and the Labour Party Chaim Herzog, former Ambassador to the U.S. Page 4

From Amman it was reported that Palestinian guerrillas in Lebanon had been ordered to step up attacks against the Israeli Army.

In Beirut Major Saad Haddad, commander of the Israeli-backed militia, said Lebanon should have a defence treaty with Israel and declare war on Syria.

Strauss says No
Bavarian Christian Social Union leader Franz Josef Strauss turned down Chancellor Helmut Kohl's offer of a Cabinet place. Page 2

Finnish election
The Finnish Social Democrats appear to have gained five seats in the country's general election, according to computer predictions. This will give the party 57 seats in the 200-seat parliament, and retain its position as the biggest single group.

Angola threat
Angola rebels have threatened to kill 44 Czech and Portuguese hostages if Government forces attack them.

Prison pact
U.S., Canada, and 10 West European countries including Britain and West Germany, agreed that offenders jailed in foreign countries could serve their sentences in home-country prisons.

Party spoiled
Police raided a child's First Communion party in a village near Naples, arrested a reputed underworld figure and seized a submachine gun and six pistols from under the tables.

Poles fly out
Twelve Poles, eight adults and four children, escaped to Sweden in a light aircraft, seeking political asylum.

Boy, 14, shot dead
West German policeman shot dead a 14-year-old boy he saw climbing through the broken window of a youth centre at Gauting, near Munich.

Hong Kong card plan
Hong Kong is spending HK\$400m (\$80m) on a Bank of England-designed identity card programme to overcome a racket in counterfeit cards for illegal entrants.

Basketball killing
A Filipino basketball player shot dead an opponent who returned to collect his shoes after a disputed game had been abandoned.

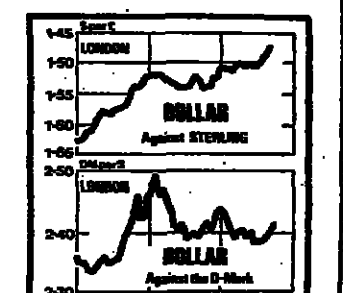
Briefly...
Malaysian Cabinet reshuffle is expected next month.
Uganda: Canadian engineer was shot dead by an unidentified gunman.
Munich: Fire badly damaged Deutsches Museum.

BUSINESS

Europe's computer giants in link talks

THE LARGEST three European-owned computer makers, ICL of Britain, CII-Honeywell Bull of France and Siemens of West Germany, are talking about setting up a joint centre for research on advanced systems. Page 20

DOLLAR rose to DM 2.418 (DM 2.396), FF 7.24 (FF 6.91), SwFr 2.08 (SwFr 2.07) and T241 (T240.25). Its Bank of England trade-weighted index rose from Friday's 121.4 to 122.6. In New York, the dollar rose to DM 2.418, to FF 7.23, to SwFr 2.077 and to T240.77. Page 33



STERLING dropped 1.7c to \$1.4705, to DM 3.5575 (DM 3.565), SwFr 3.06 (SwFr 3.08) and Y35.5 (Y35.75), but rose to FF 10.645 (FF 10.627). Its trade weighting stayed at 78.9. In New York, sterling closed at \$1.4735. Page 33

FT Industrial Ordinary Index fell 8.5 to 622.5. Government Securities fell by almost 1 per cent on average. Page 31. FT Share Information Service, Pages 36, 37

WALL STREET: Dow Jones index closed 7.55 up at 1,125.29. Full share listings, Pages 22-34. Other foreign markets, Pages 31, 34.

GOLD fell 47 in London to \$414.5. In Frankfurt it closed at \$414.75 and in Zurich at \$414.5. In New York, the Comex March settlement was \$420 (\$415.4). Page 35

THE INTERNATIONAL Monetary Fund may need an extra \$9bn in the next 12 months, and should be allowed to borrow from the private sector, says an international committee of experts. Page 6

ISRAELI three oil marketing companies have formed a joint company to market a fuel oil-coal mixture for businesses now using pure fuel oil.

PILKINGTON BROTHERS, leading UK glass maker, signed a joint venture agreement with China to use its float-glass technology in a \$120m factory in Shanghai.

NEDBANK, South Africa's third largest, today begins paying 2 per cent interest on current accounts with balances above R500 (\$458). Page 22

LUFTHANSA, the West German airline, increased profits from DM 5.6m to DM 9.5m (\$40m) in 1982, and resumes paying a dividend. Page 21

PEOPLE EXPRESS Airlines of New Jersey has reached agreement in principle to buy 20 Boeing 727-300 jets for \$80m from Braniff Airways, which is having to dispose of most of its assets. Page 20

PAUL BERGSOE, Danish metals group, has been saved from bankruptcy by the subscription of DKK 240m (\$28m) in new capital.

RAYERSISCHE VERREINBANK of West Germany reported a sharp rise in profits, with partial operating earnings 59 per cent up at DM 475m. Page 21

YANTONA VIYELLA of UK and Toyoko of Japan ousted four Canadian directors of Consolida Canada of Montreal, in which they have a majority.

VEBA, the West German energy and chemicals group, reported 1982 net profits 35 per cent down at DM 301m (\$128m), but held its dividend. Page 21

French franc effectively devalued by 8% against D-Mark

All EMS currencies realigned

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community Finance Ministers finally overcame their political differences yesterday to adopt the most comprehensive currency realignment in the four-year history of the European Monetary System.

For the first time every one of the eight currencies participating in the EMS has been realigned against the European Currency Unit central rate.

At the core of the realignment is an effective 8 per cent devaluation of the French franc against the West German mark, based on a 5.5 per cent revaluation of the D-Mark and a 2.5 per cent franc devaluation.

This means that the franc has been devalued by 28.5 per cent against the D-Mark since October 1981.

Under West German pressure, and because of the Dutch desire to keep broadly in step with the EEC's dominant economy, the Netherlands realigned the guilder by 3.5 per cent, Denmark raised the krona by 2.5 per cent and Belgium and

Luxembourg revalued their francs by 1.5 per cent.

Italy, meanwhile, joined France with a 2.5 per cent devaluation of the lira, while Ireland devalued the punt by 3.5 per cent - its first currency change since joining the EMS.

Measured against current inflation differentials, the realignment would seem to give France some competitive advantage against each of the realigning currencies.

Denmark's revaluation was the most unexpected but is an indication of the present Conservative-Liberal coalition's determination to pursue a stabilising policy.

Italy, meanwhile, has continued to tie the lira to devaluations of the franc, while the devaluation of the Irish punt is an attempt to alleviate the country's steadily declining competitiveness.

The agreement was reached on the third day of negotiations, just as EEC heads of government were arriving in Brussels for their spring summit, and narrowly avoided em-

broiling them in a major political and economic crisis. Failure to agree yesterday could have led to the French franc's withdrawal from the EMS and the adoption by Paris of more protectionist policies which might have threatened the EEC's very existence. All the governments, aware of the high stakes,

Reaction in EEC countries, Page 2; Lex, Page 29; market reaction, Page 31; money markets, Page 32.

pushed in the direction of compromise, and most ministers left Brussels proclaiming a victory for "community solidarity."

M. Jacques Delors, the French Finance Minister, who threatened on Saturday to take France out of the EMS, was yesterday full of praise for it as a vehicle for combating inflation which was "a congenial disease" in France.

He confirmed that the franc devaluation would be accompanied by

measures to counter France's rising balance-of-payments deficit and that Paris would maintain its existing anti-inflationary policies.

On the surface, the realignment appears to be a major personal victory for the French minister. A firm believer in the EMS, he needed first of all to convince President Mitterrand of the wisdom of staying in the system and then to persuade other governments to join in a general realignment. This will help the French Government to present the crisis to domestic opinion as a general currency problem and not solely due to the weakness of the franc.

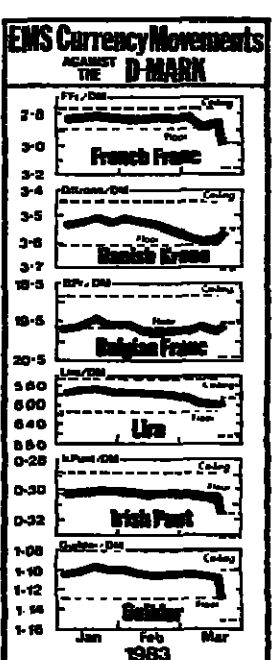
M. Delors briefly outlined to his colleagues the further economic measures being planned by the French Government. Herr Gerhard Stoltenberg, the West German Finance Minister, who presided over the negotiations, said afterwards that he was "very satisfied" with everything he had heard on this subject.

Herr Stoltenberg spoke for all

ministers yesterday in affirming his belief that the realignment would restore calm to European currency markets. These have been in a state of extreme turbulence for the past fortnight as speculation on a change of parties intensified in the wake of the West German elections and the French municipal elections.

This was the most widely anticipated of all seven EMS realignments, but also proved the most difficult because of internal divisions in the French Government, sharp differences between Paris and Bonn on the shape of the realignment, and some reluctance in other capitals to carry out the role allotted to them once France and West Germany began to resolve their differences.

It emerged yesterday that the deadlock was broken on Sunday when Herr Stoltenberg and M. Delors agreed that the franc devaluation against the D-Mark should be of the order of 8 per cent. But M. De-



lors still had to convince President Mitterrand of the proposition and also to win full support in Paris for accompanying measures to curb France's still rising balance of payments deficit.

This, and the need for other ministers to consult their governments, Continued on Page 20

Markets sceptical of changes France emerges with Socialist prestige intact

BY DAVID HOUSEGO IN PARIS

YESTERDAY'S realignment of the European Monetary System met a sceptical response in the foreign exchange markets. In every major European centre dealers saw the new adjustments as insufficient and unconvincing.

Chaos in the foreign exchange markets had been widely expected but did not materialise. In this early trading, dealers were careful to set very wide spreads around parties which closely anticipated those which emerged from Brussels at lunchtime.

Meanwhile, the dollar made all the running as Eurodollar interest rates suffered by an eighth of a point and the currency markets suffered higher U.S. interest rates ahead.

The dollar gained heavily at the expense of the devalued French franc, closing in London at FF 7.24, compared with rates before the weekend in the region of FF 6.90. Even against the D-Mark, whose post-election strength had been a major reason for the realignment, the dollar was able to show a gain

of 2.2 pfmms, closing in London at DM 2.418.

Sterling could not resist the rise of the dollar, and closed 1.2 cents lower in London at \$1.4705. But although the pound also showed losses against the D-Mark (three quarters of a pfmms lower than Friday at DM 3.5575) it gained enough from the weaker EMS members to close with an unchanged trade-weighted index of 79.3 (1975=100). Against the French franc sterling closed at FF 10.645. In Frankfurt one trader de-

scribed it as a normal realignment: "The changes are not enough, they have been delayed too long, and it is just a question of time until the next realignment follows," he said.

In Amsterdam, before the new parties were announced, dealers were reported as saying that if the D-Mark and French franc moved apart by only 7 or 8 per cent, they would be looking for another realignment in a month or two.

In London, dealers conceded that the agreement might bring a period of stability to the markets.

France emerges with Socialist prestige intact

BY DAVID HOUSEGO IN PARIS

IF THERE was a victor in the affair, in French eyes it was M. Jacques Delors. Nobody had thought that the diminutive Finance Minister, appointed to the Socialist administration for his technocratic expertise, could have carried through a thoroughly cold-blooded diplomatic gamble sufficient to bring major concessions from West Germany and other European states by his carefully exploited threat to pull France out of the EMS.

In domestic political terms, the compromise at Brussels has salvaged French Socialist prestige by keeping the devaluation of the franc to a minimum and by forcing a more substantial revaluation of the D-Mark, which supports the French thesis that the root of Europe's monetary ills has been the strength of the German currency.

It enables President Francois Mitterrand's administration to present the devaluation as part of a general realignment of currencies. It has also, in French eyes, given a satisfactory drubbing to an inexperienced, new West German admin-

istration prone to be condescending to Paris because of the failures of the French economy.

The French view is that Franco-German relations are a partnership of equals in which both sides need each other.

The threat to pull out of the EMS was obviously not all bluff. There is a powerful lobby on the Left which continues to believe this would have been the best course and enabled France to have rebuilt its industry behind protected frontiers and without applying the cuts in purchasing power now demanded by EMS discipline.

This lobby has as full or partial supporters such figures as M. Pierre Bérégovoy, the Minister of Social Security (and a candidate as Prime Minister if their views had carried the day); M. Jean-Pierre Chevènement, the Minister of Industry; and M. Jean Riboud, the head of Schlumberger, the oil-service giant and a friend of M. Mitterrand. It also has the support of the Communists.

But it runs counter to M. Mitterrand's policy of maintaining the Communists Continued on Page 20

U.S. to review GNP targets after 4% first-quarter growth

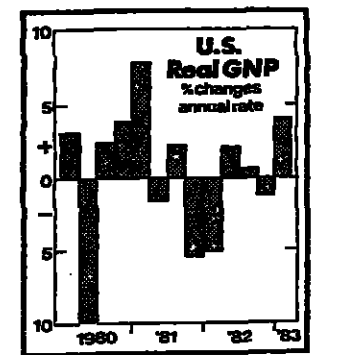
BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. economy has been growing at an annual rate of about 4 per cent during the past three months and the economic recovery which is now under way "will be long and strong," President Ronald Reagan said yesterday, as the Commerce Department released its preliminary estimate of gross national product for the first quarter of 1983.

Following the Commerce Department's projection, Mr. Donald Regan, the Treasury Secretary, said the Administration would revise upwards its official forecast of 1.4 per cent growth for 1983 as a whole.

But he warned that the recovery could still be endangered if taxes were increased later this year, as proposed by the Democratic leadership in Congress. Even a tax on imported oil would be "premature at this point," unless it was clear that "oil prices will fall even further," Mr. Regan said.

Mr. Regan also welcomed the realignment of the European Monetary System and predicted that the dollar would probably weaken somewhat once the foreign exchange markets settle down after the past few weeks' uncertainty.



He said that the yen, in particular, should now strengthen, having "gotten very much on the weak side in the past two weeks." The decline in oil prices ought to benefit Japan more than the U.S., he said.

The EMS realignment showed that there was a need for conformity in the economic policies of major nations and that any country which diverged in its policies would eventually face currency problems. This would be a main theme for discussions among world leaders at the Williamsburg summit in May, Mr. Regan said. Despite a study

commissioned by the last summit, the U.S. still did not see the need for official intervention in foreign exchange markets except in cases of unusual instability, he said.

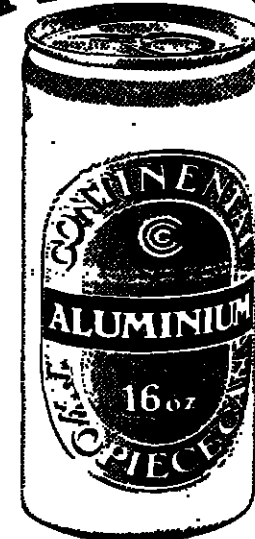
The Administration's new economic forecast, due to be published in mid-April, is still the subject of intense debate among Government economists. But after yesterday's preliminary GNP figure, the final forecast is likely to be close to the "consensus" among private economists.

This now predicts year-on-year growth of 2.7 per cent in 1983 and forecast growth of 4.4 per cent in the current quarter, according to the monthly survey of forecasts conducted by Blue Chip Economic Indicators.

Yesterday's Commerce Department figures, which also showed that GNP in the fourth quarter of 1982 contracted by only 1.1 per cent, rather than the 1.9 per cent estimated earlier, were received neutrally by the markets. The decline in GNP for 1982 as a whole was 1.7 per cent, the worst annual figure since the aftermath of World War II.

UK output, Page 11

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Spanish banking, finance: Survey Section IV

EUROPEAN NEWS

Financial Times writers report on results of the European Monetary System realignment

Monetary drama rivals Paris rugby for intensity

By Paul Betts in Paris

PRESIDENT Francois Mitterrand has always claimed he has no "theological commitment" to the European Monetary System (EMS), but the events of the last 48 hours eloquently reflect his practical commitment.

As the economics commentators of one of the French television channels put it this weekend during broadcasts that rivalled in intensity and drama the commentary for the France-Wales rugby match, the EMS is the "spiritual column" of European collaboration.

This collaboration has, historically at least, been



FRANCE

essentially held together by constructive Franco-German co-operation.

The EMS was, in large measure, the product four years ago of the entente between M Valéry Giscard d'Estaing, then French President, and Herr Helmut Schmidt, then West German Chancellor. But it both Giscard d'Estaing and Chancellor Schmidt have gone, the practical arguments for the continued participation of France in the EMS were not lost on either Mitterrand or Dr Helmut Kohl, the new Chancellor.

There may have been some French left-wing hawks who would have liked to see France drop out of the system: but M Jacques Delors, Finance Minister, won the day. Le Monde, the national daily newspaper, on its front page on Sunday, explained that M Delors saw France's participation in the EMS not only important as a symbol of European co-operation but also as a discipline to force French enterprises to improve their competitiveness.

In a sense, the EMS can now act as the external constraint—a referee of sorts—on the political pressures from the Left calling on the Mitterrand Government to alter economic course and relax what they regard already as too tight an economic policy. This policy is now likely to become even tighter.

Bonn fears consequences if system failed

By Jonathan Carr in Bonn

WEST GERMANY had high hopes of the European Monetary System (EMS) at its formal foundation four years ago, feeling a major step had been taken towards European Monetary Union. Nowadays, Bonn hangs grimly on to the system and sees little prospect of developing it while fearing grave economic and political consequences if the currency block were to collapse.

Reasons of economy and politics were strongly intermingled when Chancellor Helmut Schmidt and President Valéry Giscard d'Estaing of France launched their EMS initiative in early 1978. At the most obvious level of argument, the West Germans saw

West German industrialists reacted with anger and dismay yesterday at the agreement to revalue the Deutsche Mark. John Davies writes from Frankfurt.

West German industry would meet increased difficulties in export markets in Europe and elsewhere. It

would probably also face more competition at home from French imports, industry representatives said.

The West German Industry and Trade Association (DIHT) warned Bonn against the illusion of trying to avoid protectionism through giving concessions on currencies.

major benefits for their exporters who would have relative currency stability in an area where they did about half their business.

But at another level of argument, both Herr Schmidt and M Giscard d'Estaing, who were close friends, wanted to

create an area of currency stability in Europe vis-a-vis the Americans.

Neither Bonn nor the Bundesbank, the central bank, now appear to have plans to develop the system as was foreseen in 1978. It certainly does not envisage the European Currency

Belgian minister welcomes revaluation

By Giles Merritt in Brussels

BELGIUM'S Finance Minister, Mr Willy de Clercq, yesterday welcomed the parity realignments in the European Monetary System (EMS) that have yielded a 1.5 per cent revaluation of both the Belgian and Luxembourg francs.

At the end of the tense three-day finance ministers' meeting in Brussels, Mr de Clercq said that the new EMS currency rates would assist Belgium by restoring stability to the foreign exchange markets.

The Belgian franc's revaluation comes only a fortnight after

the currency had come under renewed and severe speculative pressure that had prompted suggestions that it might be devalued along with the French franc in any forthcoming realignment of EMS currencies.

Earlier this month, the National Bank of Belgium had reportedly spent up to BF 15m (\$214m) in support buying within a single week, and with the franc on the floor of the EMS grid the Belgian Government announced a surprise 2.5 per cent increase in interest rates.

But Belgian Finance Ministry



BELGIUM

officials last night were convinced that the revaluation of the franc will have a positive effect. In addition to the easing of pressure within the EMS resulting from the D-mark's effective 4 per cent revaluation against the Belgian currency,

Zero effect predicted for the Netherlands

By Walter Ellis in Amsterdam

MR PIETER GROTEWEG, the Dutch Treasurer General, said last night that the net effect on Dutch trade of the EMS changes ought to be zero, leaving the Netherlands' competitiveness unaffected. He added that Mr Herman Ruyter, the Finance Minister, had not seen any fundamental reason for the West Germans' 5 per cent revaluation but had accepted that pressing political reasons made the change essential.

However, the upward revaluation of the guilder, bringing with it a rise in the cost of Dutch exports, has aroused concern in the Netherlands' banking and trading circles.

The adverse effects of yester-



NETHERLANDS

day's changes will be mitigated somewhat by the 2 per cent devaluation of the guilder against the D-mark. The Netherlands last year sold more than 30 per cent of its exports by value to West Germany while meeting only 22 per cent of its own import requirements from the federal republic. Thus, with Dutch goods instantly more competitive, the Netherlands ought to gain.

Danish central bank cuts official discount rate

By Hilary Barnes in Copenhagen

THE DANISH central bank yesterday reduced the official discount rate from 10 to 8½ per cent, following the realignment of EMS currencies.

The bank said that the EMS realignment, a favourable trend in the trade balance (which showed a small surplus in January for the first time in 16 months) and the conclusion of new two-year collective wage agreements earlier this month had opened the way for the reduction in the discount rate, which was last changed in December, when it came down from 11 per cent.

The Government has been pressing for a reduction in the discount rate for several weeks, following a sharp rise in bond prices over the past few months, but the bank held out until the



W.GERMANY

Unit (ECU) being boosted as a possible rival to the dollar. But it does believe that if France were to leave the EMS, a wave of protectionism in Europe would emerge—hitting West Germany's exports and crushing the emerging economic upturn.

That is the key reason why Bonn has been ready to accept a D-mark revaluation.

Belgian exporters will also enjoy improved competitiveness in the German market that accounts for almost a third of the country's exports.

The chief concern for Belgium is that under the new EMS deal trade will suffer from the Belgian franc's effective 4 per cent revaluation against the French franc, and prejudice the Belgian economy's chance of an export-led recovery. Officials say, however, that Belgium's 5.5 per cent devaluation in February, 1982, still tends to favour its trade with France.

Italy expects boost in exports to W. Germany

By James Buxton in Rome

THE REALIGNMENT of the EMS currencies should give an important boost to Italy's exports to its biggest single market, West Germany, and reinforce the revival of Italian exports to the industrial countries which Italy expects this year as a result of the fall in oil prices.

The total effect of the devaluation of the lira by 2.5 per cent and the revaluation of the Deutsche Mark by 5.5 per cent is an 8 per cent devaluation of the lira against the West German currency.

This should give Italy a considerable advantage in the German market, which in the first half of last year accounted for 15.6 per cent of all Italian exports.

Since West Germany is also the largest single source of tourists to Italy, the balance of payments, which last year closed with a current account deficit of about lire 7,500bn (\$3.5bn) will benefit it further.

Although the lira had been stable in the EMS until the recent fluctuations began early this month, the Italian authorities accepted that it would have



ITALY

to be devalued. The Italian currency almost invariably has to follow the French franc downwards, partly because the French economy tends to perform similarly to the Italian and partly because Italy wants its exports to remain competitive in France.

An adjustment of the parity of the lira in the EMS was inevitable sooner or later because the Italian inflation rate is, at 16.4 per cent last month, increasingly out of line with those of other European countries, especially West Germany.

However, the Italian authorities hope that the devaluation of the lira will not have too serious an effect on the lira-dollar rate.

Though exasperated by the French prevarication in the latest EMS crisis, Italy should be confident the system can continue.

Concern over position of Irish punt grows

By Our Dublin Correspondent

THE IRISH Central Bank is concerned that now the nettle of devaluation has been grasped, it may not bring the currency down even by the 4 to 5 per cent against sterling which is regarded as the optimum.

The prospect of the punt creeping up from its position at the bottom of the EMS when markets opened yesterday—eroding the position against the British currency—is likely to worry bankers and dismay those economists who have been arguing for a cut of up to 10 per cent as the minimum necessary to restore competitiveness.



IRELAND

The bureaucracy and paper work following Ireland's decision to opt for the EMS rather than remaining with sterling, is a constant irritant to Irish businessmen trading with the UK and an additional cost at a time of water-tight margins.

Britain keeps open its options over joining

By Max Wilkinson, Economics Correspondent

THE BRITISH Government's attitude in relation to the EMS remains that it would consider joining if the circumstances seemed appropriate.

The door was left diplomatically ajar throughout 1980 and 1981 when the pound was obviously overvalued as a result of the rapid build-up of oil sales accompanied by the tightening of domestic monetary policy under the Conservative Government.

The Conservative monetarist philosophy was, in any case,

in world oil prices underlined the danger of pegging sterling at any particular rate.

This fear proved amply justified during the late autumn, when sterling plunged against all currencies. This certainly strengthened the view in the UK Treasury that it would be possible to follow a general policy for the exchange rate.



rather unsympathetic to any form of exchange rate policy. By the spring of 1982, when the pound had fallen to around DM 4 and was still around £1.75, there was renewed discussion among MPs and in industry about whether the time was right for Britain to join.

However, the difficulties of France were already putting the EMS under strain, while the fall

Strauss opts to decline Bonn Cabinet post

By James Buchanan in Bonn

HERR FRANZ-JOSEF Strauss, the long-serving chairman of the Bavarian Christian Union Social (CSU) announced yesterday that he would, after all, stay as Prime Minister of his home state and take no post in the centre-right coalition cabinet Chancellor Helmut Kohl is forming in Bonn.

Yesterday's announcement from the CSU ends nearly two weeks of intense speculation about Herr Strauss's ambitions and leaves clear the broad outlines of the new cabinet, which will be sworn in at the end of the month.

With the ebullient Bavarian renouncing what must be his last chance of high office in Bonn, the four senior ministries he was said to differ times to be aiming for stay firmly in the hands of Herr Kohl's Christian Democrats and the Free Democrats (FDP), the junior partner in the coalition. Despite losing a third of their seats in the March 6 general election, the FDP retains the foreign and economics ministries for Herr Hans-Dietrich Genscher and Count Otto Lambsdorff.

Equally certain is that Herr Gerhard Stoltenberg and Herr Manfred Woerner of the CDU will remain in the finance and defence ministries respectively.

However, Herr Strauss's mixture of threat and obstruction has gained for the CSU a fifth ministry at the expense of the FDP. It is widely expected that Herr Ignaz Kiechle, a Bavarian dairy farmer, will take over the Agriculture Ministry and end the 18-year tenure of the FDP's Herr Josef Ertl.

The CSU said that "the outstanding result" in the coalition negotiations over both substance and personnel had allowed Herr Strauss to refuse the chancellor's "honourable" offer of a ministry and the deputy chancellors' hat and the share of power. However, as part of the price, the Bavarians will give up the presidency of the Bundestag. At present Herr Richard Stücklen is president and has been wearing the increasingly haggard look at the prospect of dealing with a new phenomenon, Green deputies.

BONN—The Munich magazine Quick yesterday released details of what it described as an uncompromising foreign policy paper which the CSU would present to FDP and CDU leaders at government negotiations.

Quick said the 27-page document, due for publication tomorrow, directly contradicted Mr Genscher, the Foreign Minister, on several key points.

It said China should be considered a natural ally of West Germany under present international conditions and called for a tougher attitude towards Moscow and East Berlin.

The CSU insists German borders cannot be finalised before the conclusion of a peace treaty between a reunited Germany and the four victorious powers of World War Two.

party both in terms of ministries and in giving a more right-wing flavour to the coalition programme.

However, when at the weekend Herr Strauss broke off the talks and put off a decision on his future until today's final round, word emerged that Herr Kohl was losing patience. The Chancellor is said to be anxious that there be no delay in the formation of the Cabinet and held a long telephone conversation with Herr Strauss yesterday morning.

A senior member of the government said yesterday that he had always doubted Herr Strauss, 67, would come to Bonn—"although you never know to-and-fro has been grotesque."

None the less, the CSU said it was highly satisfied with the programme agreed so far and the share of power. However, as part of the price, the Bavarians will give up the presidency of the Bundestag. At present Herr Richard Stücklen is president and has been wearing the increasingly haggard look at the prospect of dealing with a new phenomenon, Green deputies.

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Mounting tension in Greece feared after Athens murder

BY VICTOR WALKER IN ATHENS

AS HOPES of a quick arrest faded, it became clear that the weekend murder of Athens publisher Tzortzis (George) Athanassiadis could aggravate an already tense political atmosphere in Greece.

Mr Athanassiadis, 71, was publisher of the Athens right-wing evening newspaper Vradyni and the daily financial newspaper Naftemporiki. He was fatally shot in his office in the Vradyni building near Omoclia Square in central Athens on Saturday night by a so far unidentified man.

A friend of Mr Athanassiadis who was with him at the time in the almost deserted building was shot in the stomach. He is said to have made a statement to police yesterday. On the basis of his description, police have started a manhunt throughout the country, with a special watch at airports and border crossings.

In a statement on Saturday night, Mr Evangelos Averoff, leader of the conservative opposition New Democracy Party, said that while the motives of the killing had not yet been ascertained, "the impression created by the way in which it was carried out is that it is a question of a political murder."

Mr Averoff called for "the resignation of those organs of the governing (Socialist) Party which sow hatred and cultivate terrorism," and added: "The Greek political scene, which was already tense, has become even more so. The responsi-

bilities on the Government are immense."

Expressing regret at Mr Averoff's statement, Mr Dimitris Maroudas, the Government spokesman, accused the New Democracy leader of doubting the impartiality of the investigation.

The Greek Communist Party (KKE) said: "Irresponsible statements such as those of Mr Averoff facilitate those who seek to cultivate a climate of uncertainty in Greece."

Greece's two television channels, both Government controlled, carried the statements of Mr Maroudas and the Communist Party but not that of Mr Averoff.

Mr Averoff's remark about political tension was seen as a reference to military and police exercises at the end of February during which the Socialist and Communist parties staged a mock anti-military coup mobilisation.

The Government has still not explained the events of the weekend to the satisfaction of New Democracy, and has turned down requests for a Parliamentary debate.

Mr Athanassiadis became one of the best-known figures in Greek publishing when Vradyni was briefly closed down during the dictatorship that followed the April 1967 military coup. He was president of the Association of Athens Newspaper Publishers and of the Greek Olympic Games Committee.

East German economics newspaper closed down

BY LESLIE COLTIT IN EAST BERLIN

EAST GERMANY'S only economics newspaper has been closed down along with the main Communist student weekly. Some 35 publications, including a foreign affairs magazine and a foreign trade newspaper, will cease to appear or are to be merged with other publications. The official reason given for the move is the need to save paper.

However, East German observers say the closure of Die Wirtschaft (The Economy), a monthly newspaper, is the

result of a decision by the ruling politburo to exert tighter control over the flow of economic information.

The Communist student weekly Forum has been eliminated because it frequently dealt with West German political themes such as the Greens ecology and peace party in a more balanced manner than is customary in the East German Press. The same was true of the foreign policy periodical Deutsche Aussenpolitik which has also been closed.

Key unions accept hours cuts in Netherlands

By Walter Ellis in Amsterdam

WORKING PRACTICES in The Netherlands may be on the brink of an important structural change following agreements last week between company managers and workers in the vital printing, metal and heavy engineering sectors.

Union leaders representing The Netherlands' 60,000 print workers have agreed to accept a plan cutting their members' working week from 40 hours to 38 hours between January and July of next year and to 36 hours in January 1985.

The reduced number of hours will, it is claimed, enable the industry to protect some 2,500 jobs now threatened and to create a further 2,500 by 1986. Creation of the new jobs would be facilitated by the wage freeze.

The agreement came after 25,000 workers in the metal and heavy engineering industries agreed to a cut in their basic week from 40 to 38 hours from January 1983. In addition, they have voted to accept a total wage freeze to the end of 1984, so that the incomes of all employees in the twin sectors will remain as they were on December 31 last year. Even their statutory right to inflation compensation of 2.06 per cent for the last six months of 1982 has been forewarned.

Finally, retirement age is to be lowered on a voluntary basis from 61 to 60 and an extra day off for every worker is to be written into agreements for this year and 1984.

The agreement has been hailed as a breakthrough by Mr Jan De Koning, Minister for Social Affairs and Employment. Mr De Koning has been working assiduously to promote shorter working hours, wage moderation and early retirement. He sees the job-sharing which should result as an important means of reducing unemployment.

Mr De Koning is now suggesting the possibility of framework legislation on the reorganisation and reduction of working time. He told parliament last week that the Dutch inflation rate could fall this year to as low as 2 per cent and that as this would make it virtually impossible to fund future deals on reduced hours by trading them against price compensation, "other wage components" would have to be discussed.

Commission investigations have shot up, reports Giles Merritt in Brussels

EEC crackdown on industry state aid rivalry

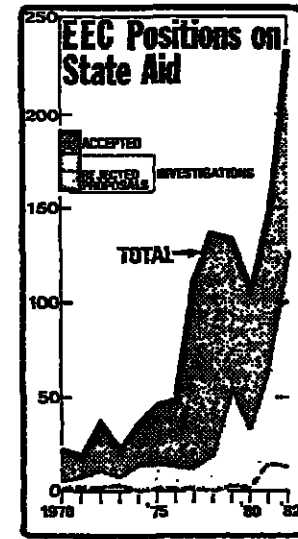
"GIVE OR take a few billion dollars either way," comments a senior European Commission official, "we calculate that EEC member governments are between them now spending an annual DM 100bn (£27.5bn) on state aid and subsidies to industry."

Brussels' overriding concern is, of course, that this rising volume of government funding is not so much going toward the creation of new industrial structures that will strengthen European economies, but instead is being spent on investment subsidies in a divisive game of "beggar-my-neighbour" aimed at luring new manufacturing projects.

The normal cut and thrust of competition between EEC partners for scarce foreign investment has in the past two years been sharpened by recession into a much more cut-throat rivalry. The bidding for multinational corporations' "internationally mobile" plant investment is not only expensive and controversial, it is also increasingly illegal under the terms of the Treaty of Rome.

Figures prepared recently by the Brussels Commission show an alarming increase during 1981 and 1982 of cases where state aid has become the subject of special investigations by the EEC authorities, and of cases where member governments have been told they must abandon illegal subsidies.

As the chart shows, in these two years, Brussels launched



involving the UK are important to the more general debate over competitive state aid inside the EEC because both touch on the crucial issue of the Community's development policies and attempts by the Ten to give hardest-hit areas top priority.

The bitterness over Timex's major switch to France owes much to the fact that Dundee is a Special Development Area with special status within the EEC, while Besançon is not. The British Government also justifies its offer of attractive sub-

sidies to Hyster on the grounds that Irvine, too, is a development zone.

The threat to EEC regional development targets of such bidding-up is clear enough, and the present uneasy situation is aggravated by the fact that there is no harmonised aid system covering the EEC as a whole. Member states negotiate the ceilings on their grants with Brussels, and this ad hoc procedure has in itself prompted disputes and abuses.

For the Brussels Commission, which must follow Treaty of Rome rules that forbid all such distorting aids except in special circumstances, the problem is further complicated by the fact that state aid is notoriously opaque and hard to quantify.

Devices such as interest rate subsidies, equity participations and Government injections of capital are only part of a panoply of aids that are also awarded at local authority level. Commission officials now complain they have a severe staffing problem due to the strains of monitoring the EEC aid race.

At the same time, Brussels is increasingly being caught in the cross-fire between discontented EEC member governments. The Commission is the target of a West German lawsuit in the European Court of Justice over its alleged failure to observe the competition rules and consult member states before allowing the massive Belgian subsidies involved in the country's textile industry plan.

The contradictions in the state aid dispute do not stop there. Much as the Commission's impartial role of referee is generally recognised, member governments have not been unanimously in favour of its efforts to crack down on subsidisation.

Last year, France and Britain lost a legal challenge in the Luxembourg court to the Commission's use of Article 90 of the Rome Treaty unilaterally to issue a directive requiring more information and "greater transparency" of EEC governments' public sector fundings.

Both Paris and London insisted that their objections were constitutional, designed to contest Brussels by-passing of the EEC Council of Ministers, but the suspicion remains that they resented the Commission's intrusive scrutiny.

Encouraged by the European Court's finding, the Commission is within the next few months to unveil a set of demands under which it will enlarge its Article 90 powers by adding transportation, energy and finance to the sectors under supervision.

By mid-year, it also plans that Mr Frans Andriessen, the Dutch Commissioner responsible for competition matters, will announce a new policy position on the troubled aid question. Details of the forthcoming Andriessen statement are being kept confidential, although his officials warn that some governments "may consider them restrictive."

IG Metall hopes to avert impasse in talks

BY STEWART FLEMING IN FRANKFURT

THE top officials of West Germany's largest trade union, the 2.6m strong IG Metall are meeting today in Frankfurt to decide on action in the face of a threatened breakdown in wage negotiations in the industry.

Industry leaders are already expressing fears that the annual wage talks have reached the point where the union could resort to a nationwide strike. But union officials concede privately that a major strike is something they want to avoid if possible, although they do not rule out the possibility that a miscalculation by either side could result in strike action.

Last weekend, negotiations on behalf of the 680,000 union

workers in the state of Bavaria were broken off, dashing hopes that an agreement in this region could form a pattern for a national settlement.

The gap between the two sides remained wide, with the employers offering a 3 per cent wage increase over a 15-month period and the union sticking to a demand for a 4 per cent rise over 15 months to match the settlement the union has already reached with Volkswagen, West Germany's largest automobile manufacturer.

The metal industry wage round is crucial for the West German economy because it normally sets the pattern for wage increases throughout the economy, not only in industry

but also in the financial services and public sectors. There are fears that if the metal workers were to resort to a national strike, this would reduce the chances of peaceful settlement elsewhere, particularly in the public sector, where tough negotiations are likely.

With over 2m workers unemployed in West Germany, a conservative Government overwhelmingly confirmed in office and inflation stalking fast, IG Metall's position is not strong. If it were to call a national strike, it would be roundly condemned for endangering the economic recovery widely predicted.

The union itself is well aware that next year's wage round

promises to be one of its hardest ever as it battles for a substantial cut in working hours.

Yesterday, regional officials were meeting with local representatives, trying to judge the mood of the membership. Employers are already arguing that officials are out of touch with their members who do not want a major conflict.

The employers' representatives have been adopting a tough line, conscious of the strength of their position in the current political and economic climate, and aware too of the continued pressure on corporate profits, a factor to which the Bundesbank drew special attention in its last monthly report.

N-planning talks start today

THE PORTUGUESE armed forces mounted an unprecedented security operation in the resort area of Vilamoura in the Algarve for the meeting of the Nato nuclear planning group attended by Mr Caspar Weinberger, U.S. Defence Secretary, Michael Hyseltine, Britain's secretary for defence, the defence ministers of 11 other Nato states and senior military leaders.

The nuclear planning group, whose full sessions begin today, is expected to discuss the interim report of the high-level group on proposed reductions of short-range nuclear warheads in Europe.

Reuters adds: Mr Weinberger will leave for Madrid on Wednesday for a three-day visit.

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EUROPEAN NEWS

Trade union shadow summit urges new economic strategies

BY GILES MERRITT IN BRUSSELS

TOP EUROPEAN trade union leaders yesterday held a "shadow" summit in Brussels to urge fresh economic and employment measures on the EEC heads of government as they met here for two-day talks.

The trade unionists issued an eight-point programme for EEC recovery, and warned that the success of the European council summit had to be judged against the EEC leaders' ability to take steps to meet these demands for concerted investment programmes and new employment measures.

The timing of the European trade union confederation summit had been planned to match the opening of the March 21-22 EEC summit, but by sheer coincidence the trade union leaders found that their meeting was taking place not only at the same time as the dramatic EMS realignment negotiations

between EEC finance ministers but also in the same building.

The ETUC chief therefore took the opportunity to issue a further statement warning that crisis talks on readjusting policies between the EMS currencies reflected the lack of a coherent EEC economic policy. M. Mathias Hinterschied, ETUC's general secretary, commented that the crisis in the EMS resulted from European governments' preoccupation with the thermometer that measured temperature rather than with the reasons for the patients' fevers.

The aim of the ETUC shadow summit, it was emphasised, was also to draw attention to the detailed economic recovery programme that has been drawn up by the major European trade unions, but which despite rising EEC unemployment has failed to gain acceptance by most member states.

Soviet Prime Minister visits Belgrade for talks

BY ALEKSANDAR LEBEL IN BELGRADE

MR NIKOLAY TIKHONOV, the Soviet Prime Minister, arrived in Belgrade yesterday. He and his Yugoslav counterpart, Mrs Milka Planinc, will have exhaustive talks about Yugoslav-Soviet economic and other relations. These generally have been good but have been strained at times because of differences about international issues such as Afghanistan and Kampuchea.

Mr Tikhonov, 77, is the most senior Soviet visitor to Yugoslavia since President Tito's death in 1980, although top state and party representatives met briefly in Moscow last November and December. Before him, Mr Andrei Gromyko had paid an overdue visit a year ago.

The Soviet Union is Yugoslavia's most important trading partner with \$7bn of business expected this year. The Soviet Union has a trade deficit which the Yugoslavs would like to see reduced by increased deliveries of Soviet crude oil and raw materials. With oil exports declining elsewhere the

Russians might be willing to supply more than the Yugoslavs at present, something they have refused in the past.

Even before the change in the Soviet leadership a new approach to economic relations between the two countries has been detected by some observers. Instead of applying sanctions in disapproval of Yugoslav policy, the Soviets have used a "gentle touch," increasing trade and other forms of economic co-operation and thereby trying to Yugoslavise the economy ever closer to the Soviet model.

Mr Tikhonov, it is felt in Belgrade, may use his meetings with Mrs Planinc and other Yugoslav leaders to convey the Soviet leadership's dissatisfaction with aspects of Yugoslav foreign policy. Moscow does not like Yugoslavia's role in the non-aligned movement, particularly its opposition to the thesis of a "natural alliance" between the non-aligned and Socialist countries.

Spanish delegation starts talks with Algeria

BY TOM BURNS IN MADRID

SPAIN'S declared interest in good neighbourliness with north west Africa and in reduced tensions in the area will be pursued by a high-level government delegation, headed by Deputy Prime Minister Alfonso Guerra, which starts a four-day trip to Algeria today.

At the end of the month, Prime Minister Felipe Gonzalez is due to visit Morocco in the second stage of what Spanish diplomats call a new "global" approach to the Maghreb. The recent easing of relations

between Algeria and Rabat has been closely monitored by Madrid where the foreign ministry places a high priority on stability in the region.

Mr Guerra is travelling with the industry and the public works ministers as well as the secretary of state for commerce. In addition to Mr Guerra's diplomatic mission to evaluate contacts between King Hassan and Algerian President Benjedid Chadli, the 31-member Spanish team will be reviewing contracts on gas imports.

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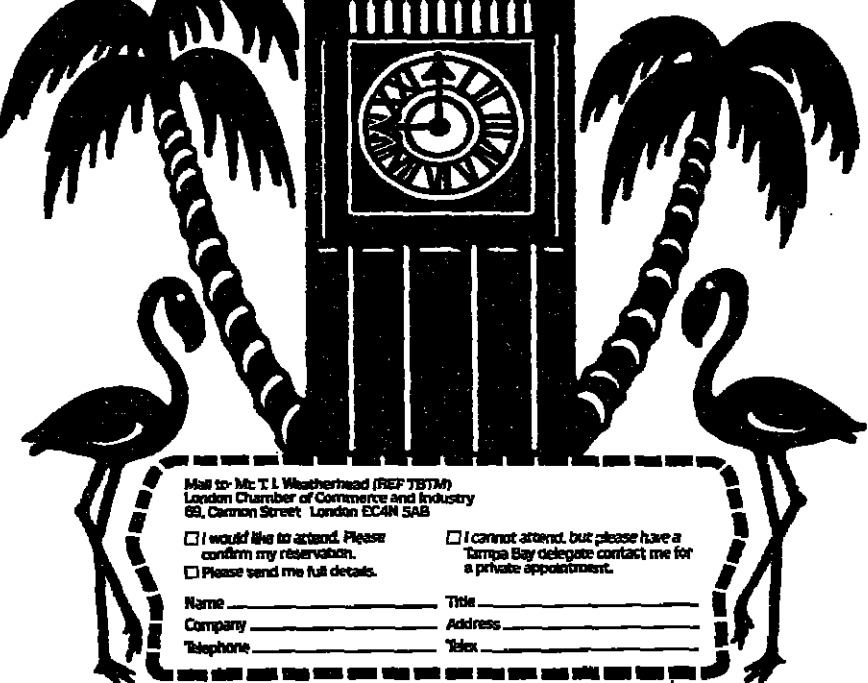
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OVERSEAS NEWS

REAGAN PLEAS DEFIED

Israel to build more West Bank settlements

BY DAVID LENNON IN TEL AVIV

ISRAEL has decided to build eight new Jewish settlements on the West Bank immediately and another 15 during the coming year. The move has quickly been criticised by the opposition as designed to discourage King Hussein of Jordan from entering peace negotiations.

One of the conditions being laid down by the Jordanian monarch for entering negotiations with Israel is a halt to Jewish settlement on the West Bank, which Israel captured from Jordan in 1967.

But the government of Mr Menachem Begin, who calls the West Bank, which is a God-given part of the biblical land of Israel, it has no intention of giving up any of that territory to anyone, even in exchange for a peace treaty.

The Cabinet decision, made on Sunday but revealed yesterday,

defies recent calls by Mr Ronald Reagan, the U.S. President, for a halt to settlements. He wanted this as a gesture which could create a suitable climate for King Hussein to enter into peace talks.

Condemnation of the Israeli Government decision came from left-wing members of the opposition Labour Party. They said it was deliberately timed to slam the door in the face of King Hussein at a time when he was actively considering joining the peace process.

One of the new settlements, Ma'asar, Becha, will be built on the hills above Nablus, one of the largest and most nationalistic of the Palestinian towns on the West Bank. The plan is to develop it into a town which will dwarf Nablus, just as Upper Nazareth was built in the 1950s to overshadow Nazareth, the largest Arab town in Israel.

The eight new settlements announced yesterday are in addition to the 20 civilian settlements already planned for construction during fiscal 1983-84 and seven paramilitary settlements on which work started in January. Thousands of new housing units are also being added to the 121 Jewish settlements built on the West Bank since 1967.

The policy of the Begin Government during the last six years has been to intensify Jewish settlement on the West Bank to a point where it would be impossible for any Israeli Government to cede some parts of the West Bank in exchange for a peace agreement with Jordan.

Mr Elias Freij, the Mayor of Bethlehem on the West Bank, has repeatedly warned in recent months that if negotiations are not started soon then Israeli settlements will have



Mr Begin

taken over so much West Bank land that there will be nothing left to discuss.

Meanwhile West Bank Palestinians continued for a third week to demonstrate and protest yesterday against the occupation and vigilante actions by the Jewish settlers.

Tripartite negotiations on withdrawal resume

BY OUR TEL AVIV CORRESPONDENT

ISRAELI, Lebanese and U.S. officials resumed negotiations in Netanya, north of Tel Aviv, yesterday on an Israeli withdrawal from Lebanon amid continuing differences, despite earlier signs that a breakthrough was near.

Israel has dropped its demand that it maintain permanent military garrisons in southern Lebanon after the withdrawal, but at the same time is still insisting on the right to stage joint patrols with the Lebanese army as a key role for the southern Lebanese militia of rebel Major Saad Haddad. Israel also opposes a continued UN role in the south.

The meeting of the tripartite committee of officials was the first in 10 days. Israeli officials said they thought the sides were still far apart on the question of future security arrangements.

President Ronald Reagan's special envoy, Mr Philip Habib, travelled to Beirut yesterday after two hours of talks with the Israeli Foreign and Defence Ministers on Sunday night. He is expected to return to Israel later in the week with the Lebanese leaders' response to the Israeli criticisms of ideas worked out in Washington when the Israeli and Lebanese foreign ministers visited last week.

Meanwhile, friction continues unabated between the Israeli occupation forces in Lebanon and the U.S. marines stationed in the Beirut area. There are reports almost daily of minor clashes between the troops.

The army spokesman in Tel Aviv has been repeatedly denying U.S. charges that the Israeli forces provoke incidents with the marines. The army spokesman brushed aside the U.S. complaints as "baseless."

Gloom in Amman over demands for concessions

BY PATRICK COCKBURN IN AMMAN

THERE IS little optimism in Amman after King Hussein's talks in London last weekend, that the U.S. will be able to get Israel to make the concessions which Jordan has said it needs to start negotiations on President Reagan's Middle East peace plan.

Jordan wants some sign that Israel will withdraw from Lebanon, a freeze on Jewish settlements on the West Bank, and active Palestinian participation in the negotiations.

Officials are concerned that Israel may annex the West Bank, or take other drastic measures to show its rejection of the plan for Palestinian autonomy on the West Bank and Gaza as put forward by President Reagan last September.

There are signs, however, that the Palestinian Liberation Organisation is prepared to give

Mr Yassir Arafat, its chairman, greater leeway in talks with King Hussein, which are now expected to start next month.

Mr Khalil Wazir better known as Abu Jihad, deputy leader of the PLO, said in an interview yesterday that Mr Arafat was not restricted by the recent Palestine National Council meeting in Algiers in February, which came out with apparently hardline resolutions.

Neither the PLO nor the Jordanians show much confidence that Israel is willing to moderate its policy on the West Bank. The U.S. failure to persuade the Israelis to withdraw from Lebanon has strengthened their scepticism concerning Washington's resolve.

The PLO does not want to be blamed for the failure of the Reagan plan, and wishes to maintain its good relations with Jordan.

Malaysian cabinet shuffle likely

BY WONG SULONG IN KUALA LUMPUR

DR MAHAATHIR MOHAMED, the Malaysian Prime Minister, is expected to shuffle his cabinet next month because of the impending resignations of at least two ministers.

Dr Mahathir says that he feels the present 23-member cabinet is a legacy he inherited when becoming Premier 20 months ago. He says he now has the opportunity to form one that would reflect his emphasis

on "hard work, honesty and his 'look East' programme."

Datuk Lee San Choon, the Transport Minister, and Datuk Mohamed Naif, Minister in the Prime Minister's Department, are both expected to retire from active politics. A vacancy is also created by the death sentence imposed recently on Datuk Mokhtar Hashim, the Culture, Youth and Sports Minister, for murdering a political rival.

Datuk Lee, 48, is President of the Malaysian Chinese Association (MCA), the Chinese party in the Government, and his departure is expected to have considerable impact not only in the Government and MCA, but also in the corporate sector, as the MCA controls several companies, including such prominent listed groups as Multi-Purpose Holdings, Dunlop Estates, Bandar Raya Developments and Magnum Corporation.

BHP axes 641 miners' jobs in Australia

By Michael Thompson-Noel in Sydney

RELATIONS between Australia's new Labor Government and the country's largest company, Broken Hill Pty Co Ltd (BHP), deteriorated further yesterday when the company announced the sacking of 641 miners at five collieries in New South Wales.

Senator John Button, Minister for Industry and Commerce, said the sackings were a matter of "deep regret." He has already expressed dissatisfaction with BHP's attitude to its steel workers, whose ranks are thinning rapidly as BHP struggles with mounting steel losses.

At the weekend, the Industries Assistance Commission in Canberra issued a draft report on the Australian steel industry, which recommended higher protection against imports for BHP over a five-year period, but rejected the company's call for immediate tax write-offs.

The Government is committed to propping up the Australian steel industry, but its detailed response to the IAC's draft report will not be known for some time.

Assam brought to near standstill

BY K. K. SHARMA IN NEW DELHI

STUDENT agitators in Assam brought the north-east Indian state to a virtual standstill yesterday after a call for hours of "total non-co-operation."

The call was made to coincide with the start of the first session of the Assam legislature, which began yesterday after four weeks of violence and communal strife which left more than 3,000 people dead. The students were challenging the legality of the legislature.

The session began in Gauhati, capital of Assam, where intense patrolling by heavily-armed para-military forces and the

army was ordered to try to prevent violence. There were, however, reports of explosions and violence despite tight security.

The legislature was opened by Mr Prakash Mehrotra, the Assam Governor, and this marked the determination of the Indian Government to face the challenge of the students, who are known to have a much greater hold on the people of the state than the Congress (I) Government, that took office earlier this month.

The session is expected to last a fortnight.



Mr. Gandhi... government stands firm

Mugabe thanks troop trainers from N. Korea

By Tony Hawkins in Harare

MR ROBERT MUGABE, Zimbabwe's Prime Minister, yesterday thanked the North Korean military experts who had helped train the country's Fifth Brigade, saying that their contribution had "made them one of the greatest friends of Zimbabwe."

The North Korean-trained unit has been the target of criticism in the Western media because of alleged brutality against civilians in Matabeleland, where the brigade has been deployed against the Ndebele dissidents.

The Prime Minister called for discipline in the national army, saying: "Any army that turns itself into a people's enemy no longer deserves the right to defend the country."

The army, he said, must also improve its capability and equipment in order to repulse continued acts of aggression from South Africa.

The Prime Minister, who was speaking during military demonstrations near the midlands city of Kwekwe, said the national army needed "sharpening."

The Premier, reported by the national news agency, ZANA, said that although there were dissidents in Zimbabwe created by the dissidents in Matabeleland, South African aggression posed a more serious threat.

Swazi struggle intensifies

By J. D. F. Jones in Johannesburg

THE POWER struggle in Swaziland between "traditionalists" and "modernists" has intensified sharply with confused reports that Prince Mafahla Dlamini, the Prime Minister, has been ousted.

Mr Jetro Mamba, the Speaker of Parliament, was reported yesterday that the Swazi chiefs would be summoned to the Royal Kwaluseni tomorrow. It was not clear whether the Prime Minister would keep his post, but the press was told that two leading traditionalists, Prince Mafahla Dlamini, a former cabinet minister, and Chief Mankwase Mankwase, had been released from prison where they faced charges of sedition.

The position of the Prime Minister, who is generally regarded as a modernist and who was appointed by the late King Sobhuza II in 1980, has been a matter of "deep regret." He has already expressed dissatisfaction with BHP's attitude to its steel workers, whose ranks are thinning rapidly as BHP struggles with mounting steel losses.

At the weekend, the Industries Assistance Commission in Canberra issued a draft report on the Australian steel industry, which recommended higher protection against imports for BHP over a five-year period, but rejected the company's call for immediate tax write-offs.

The Government is committed to propping up the Australian steel industry, but its detailed response to the IAC's draft report will not be known for some time.

The Foreign Ministry said the projected sales greatly exceeded the level of U.S. arms deliveries to Taiwan since Peking and Washington severed diplomatic relations in 1979. —Reuter

Protest over arms to Taiwan
PEKING—China said yesterday it has objected to the U.S. over plans to deliver a record \$1.6bn (£1.1bn) worth of arms to Taiwan over the next two years.

The Foreign Ministry said the projected sales greatly exceeded the level of U.S. arms deliveries to Taiwan since Peking and Washington severed diplomatic relations in 1979. —Reuter

Sleepy, stable Macao aims to double not quit

BY ROBERT COTTRELL IN HONG KONG

EVERYWHERE in Macao, the builders are at work—even in Government House itself, where walls are being re-plastered and stucco is being laid. Picking their way through the dusty corridors, Macao's Portuguese administrators look with some satisfaction on the signs of new life stirring in the tiny territory.

Like Hong Kong, which is 45 minutes away by hydrofoil across the Pearl River estuary, Macao is a foreign enclave on the coastline of Southern China. But while British gorges its way towards a political accommodation with China over Hong Kong's long-term future, Macao affects no such worries.

The key difference is that most of Hong Kong is held by Britain under a lease which expires in 1997, forcing a formal reconsideration of its status by that date. Portugal and China have an open-ended accommodation over Macao, and both sides seem happy to leave the boat unrocked.

Macao became a Far East trading post for Portugal in the 16th century, and enjoyed its commercial heyday when it was used as a halfway house to China by 19th century British opium traders before the colonisation of Hong Kong. "Macao has been sleeping for a long time," says one senior administrator. It is no sleeping beauty, however. The elegance of its many surviving old wooden buildings is tarnished by dirt and decay. Nor,

unlike China, is it a slumbering giant. Macao's total land area, including the two islands of Taipa and Coloane, is just over 16 sq km.

To the problem of its size at least, Macao has an answer. It has a programme of land reclamation extending both the peninsula territory and its islands to double their present area. A protocol for a 110 hectare reclamation in the peninsula's outer harbour area has been signed with another joint-venture partner, Sociedade de Construção e Fomento Predial Macao-Zhuohai. Negotiations are under way with another Chinese group for an adjacent and simultaneous reclamation of similar size in the Arela Preta, which lies to the north of the outer harbour area.

The Chinese group reclaiming the outer harbour is owned 95 per cent by the local authorities of Zhuohai, which is a Chinese special economic zone.

lying just across the border. The minority stake is held by two Macao businessmen.

The arrangement reached between the Macao Government and Zhuohai is that Macao will pay for the technical studies of the reclamation, and will install its infrastructure, such as communications and drainage, while Zhuohai will supply the labour, equipment and land.

Macao will retain part of the land for public facilities such as schools and hospitals, while leasehold interests in the rest will be sold to the private sector. The Government and the company will divide the revenues in proportion to their respective costs until those costs are recovered, after which all future profits will be split on a 50-50 basis.

The outer harbour reclamation will be aimed principally at office and commercial development, the Arela Preta more towards the tourist industry. Studies are expected to be completed in September or October, following which detailed contracts will be drawn up within the protocol. The reclamation will be divided into tranches to ease cashflow—earlier tranches to be on the market while later ones are still being completed.

The Macao Government is looking towards a period of 25 years between the start of reclamation work and the letting of the final parcel of land. If the project loses money, the partners will similarly apportion the losses according to costs incurred.

Macao hopes the expanding land area will help its economy to diversify. At present, textiles dominate the manufacturing sector—an area in which competition between producers is intensifying while export markets are becoming increasingly protectionist.

The Macao Government has in mind projects even more ambitious than the harbour

reclamation. Feasibility studies are in train for an airport which would probably be built between the islands of Taipa and Coloane. Given total Government revenues of only Patacas \$64m (\$56m) in 1981, such a project would only be feasible with external finance, and viable only on regional terms rather than in relation to the Macao population of 400,000.

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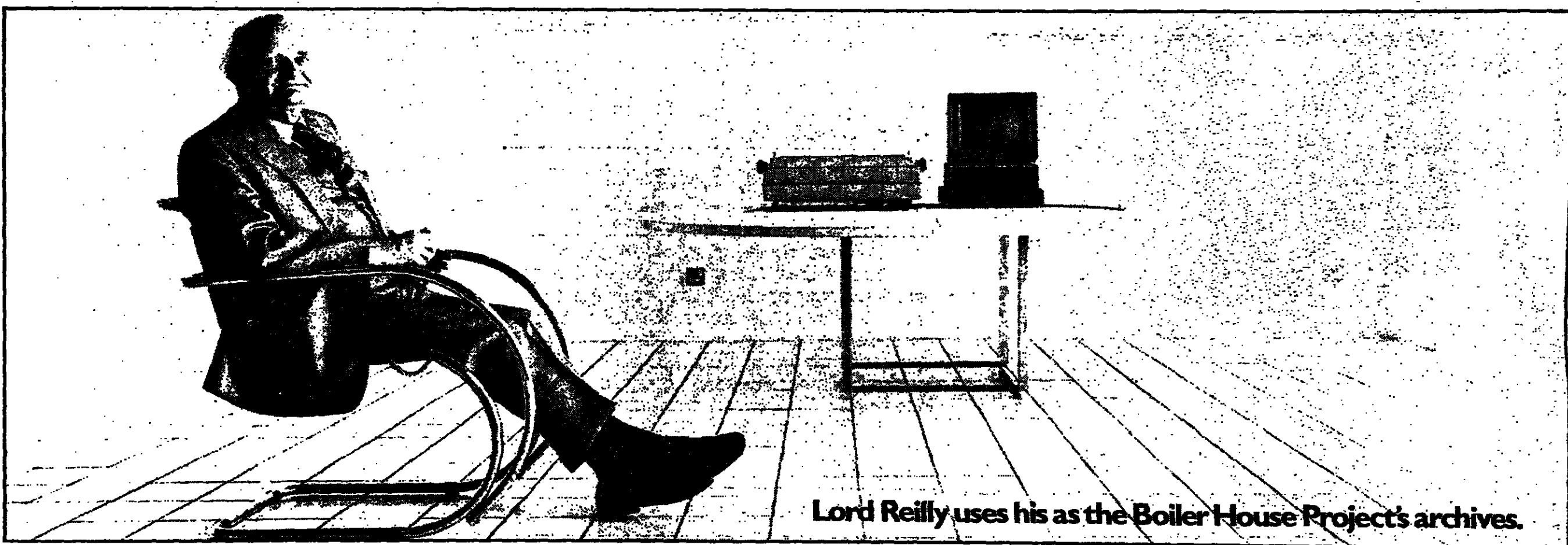
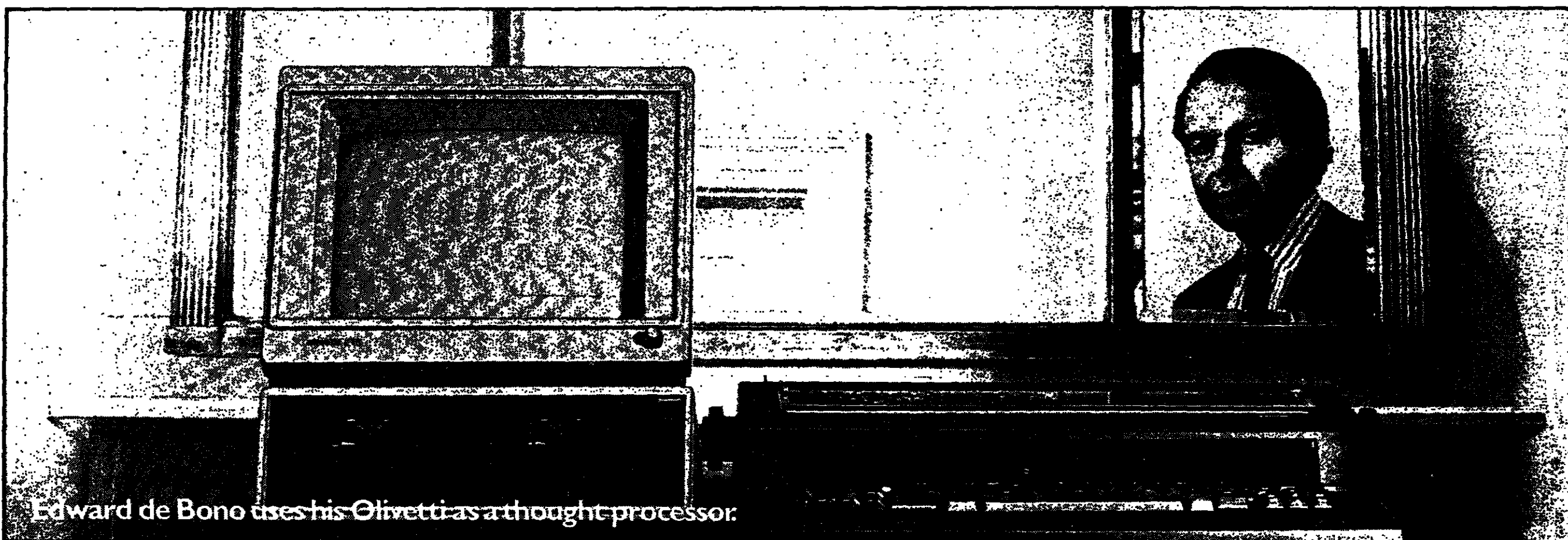
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Stirling Moss uses his as an encyclopaedia.

You may have read somewhere that we humans only use one tenth of our brains.

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For example, drivers can park anywhere they want so long as they leave their headlamps burning. Good idea? Ask your word processor.

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But once it added gratuitously to my reputation as an anagrammatical wit.

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One of the exhibits in the Museum of Modern Art, New York, is an Olivetti portable typewriter.

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His love of technology amounts almost to an addiction. So it's faintly surprising that he doesn't use one other aspect of the 351: with just a small adaption he can use it as a telex machine.

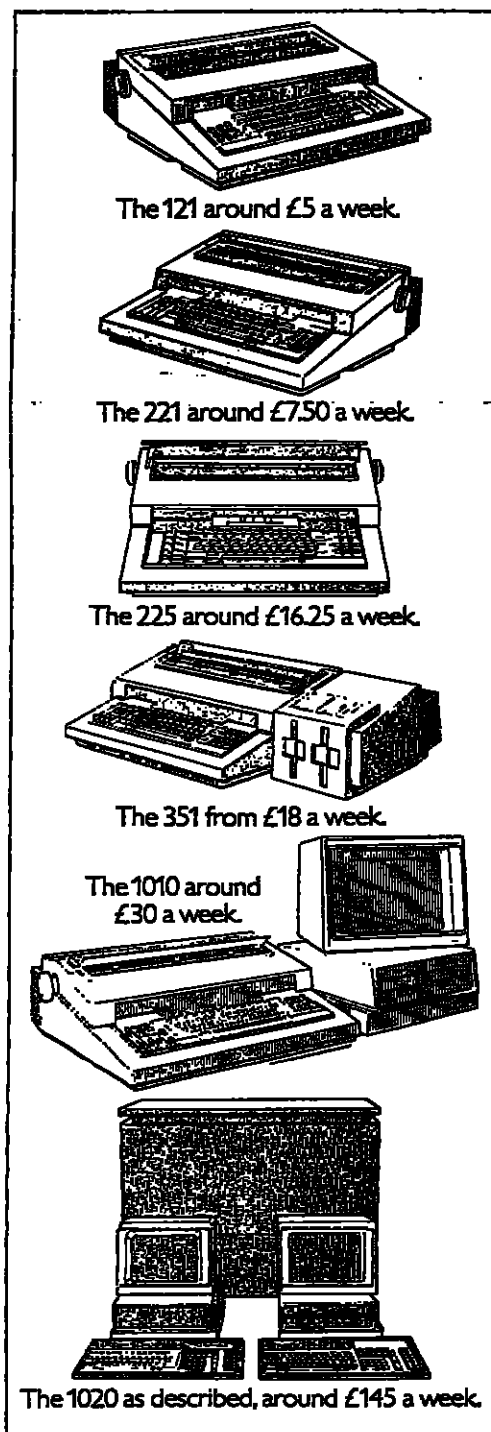
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Blab

AMERICAN NEWS

Bignone breaks the foreign policy rules

BY JIMMY BURNS IN BUENOS AIRES

AS Gen Alexander Haig, the former U.S. Secretary of State, found out to his cost during last year's Falklands crisis, the one problem with Argentine foreign policy is that you are never really sure who is running it. Two weeks ago Argentina's parallel diplomacy—or multiple diplomacy as some local observers put it—reared its head again with a vengeance.

In his main speech before the Non-Aligned summit in New Delhi, President Reynaldo Bignone condemned South Africa's President Pieter Both, praised Cuba's President Fidel Castro, invoked the Palestinian cause, and implicitly stated his support for the plight of revolutionary movements in Central America by claiming the crisis there was a product of "social injustice." "My country does not accept a world view that reduces everything to a permanent ideological and military conflict between East and West," he summarised.

Back in Buenos Aires, a local magazine printed a cartoon showing a meeting between President Bignone, the Non-Aligned Movement's president, Mrs Indira Gandhi, and ET. "Bignone, phone home," advised the warm little monster from outer space.

A high-ranking naval officer commented: "If we had our way, Bignone should be sacked immediately on his return." Within the army and air force, other officers were also furious. The Public Information Service, the media watchdog represent-

ing all three services, censured out a piece of Argentine TV film of Gen Bignone's meetings with President Castro and Mr Yasser Arafat, the Palestinian leader in New Delhi.

At the highest level of the military junta, there was reportedly a firm conviction that Gen Bignone had broken a sacred military rule by making a speech on the advice of the civilian Foreign Ministry, traditionally regarded as a mere instrument of the military.

Gen Bignone's speech was the most outspoken assertion of Argentine non-alignment made by any Argentine President since the Second World War when Gen Juan Peron adopted the "third position" doctrine. Gen Peron reassured Argentina's traditional neutrality and defined a radical independence from both the Soviet Union and the U.S.

Much water has flowed under the bridge of Argentine foreign policy since Gen Peron's first Presidency, not least the changing nature of Argentine military governments. By assuming part of the rhetoric of Gen Peron, President Bignone has publicly contradicted the basic world view which sustained the military regime when it took power in 1976.

On that day the "third world war" between Western Christian values and Communism was produced as a *raison d'être* for the ensuing repression of the country's Left-wing guerrilla movements and anyone judged to be remotely

sympathetic to them. The "crusade" extended beyond Argentina's frontiers to include backing for a Bolivian military coup in 1980 and the sending of advisers to El Salvador.

The one joker in the pack of Argentine foreign policy over the past seven years has been the Soviet Union. Moscow has made sure that Argentine military officers and diplomats have turned a blind eye by itself remaining mute at the United Nations on Argentine human rights violations. It also has key economic importance as the main purchaser of Argentine grain.

The rest of the Argentine military's sacred values were turned upside down by the Falklands war, and Gen Bignone's speech was in part a reflection of this. Argentina's confrontation with a Western power and its adoption of the anti-colonialist flag to justify its claim to the islands forced the military regime into links which were hitherto taboo. Sr Nicanor Costa Mendez, then the Foreign Minister, hugged President Castro in Havana, and Gen Galtieri, then President, sent Col Muammer Gadhafi of Libya an Argentine stallion. But for all its symbols, the U-turn in Argentina's view of the world has remained ripe with contradictions.

The rhetoric has not been matched, for instance, with any substantial progress in breaking Argentina's dependence on the West. Its foreign debt is still tied to U.S. and British banks,

and Europe has re-established itself as a leading trading partner and investor.

The peculiar vested interests of military officers have also continued to equal and often outflank the lines drawn by civilian diplomats in their restructuring of the country's foreign policy.

Recently Gen Edgardo Calvi, the army Chief of Staff publicly reiterated the strong ties of friendship that still exist between the Argentine and South African armed forces and resurrected the concept of the South Atlantic pact—the theoretical agreement which binds the two countries in a common defence of the ocean.

The Foreign Ministry's rapprochement with Arab states has extended to the Palestine Liberation Organisation (PLO). But the Argentine army and air force have built strong ties with the Israelis. Tel Aviv reportedly has become one of the main sources for second hand Soviet military equipment and first hand Dagger fighter aircraft.

Recent reports from Central America suggest that Argentine military advisers are continuing to play a key role in the running of the Honduras army and police and the training of Right-wing Nicaraguan exiles. This violates the new relationship struck up by Argentina's foreign ministry with the Left-wing Nicaraguan Government during January's meeting of the Non-Aligned Foreign Ministers in Managua.

By choosing to go personally

to the Non-aligned summit, Gen Bignone had hoped to underline the priority status which the Falklands issue still has in Argentine foreign policy. The aim—which was achieved—was to gather broad backing for an early resumption of negotiations with Britain on the future of the islands.

Privately, Argentine diplomats had insisted for several weeks that a categorical statement of non-alignment was necessary for Argentina to counterbalance successfully the intense lobbying carried out by Britain among the English-speaking African states. Gen Bignone's speech was thus opportunistic rather than ideological.

Such a view has clearly not been shared by members of the armed forces and events in New Delhi have thus been allowed to add to the uncertainty in the country's already highly-charged political atmosphere.

In Gen Bignone's favour is the support of the two major political parties, the Peronists and the Radicals. They have warmly welcomed the New Delhi speech as a faithful reflection of their own "anti-imperialist" sentiments, while urging the President to turn his views into something more tangible.

Said a veteran of the Argentine Foreign Ministry: "There won't be any cohesion in Argentine foreign policy until the military go and we have a democratic government."

Argentina reduces interest arrears

By Peter Montagnon

ARGENTINA IS rapidly bringing interest arrears on its public sector foreign debt up to date in order to pave the way for completion of a \$1.5bn (£1bn) loan from commercial banks.

Senior Argentine officials attending the Inter-American Development Bank annual meeting in Panama City, said that about \$200m-\$250m in back interest from December has been paid over the past two weeks. The authorities have now authorised payment on almost \$250m in back interest from January.

A prior condition of the loan is that Argentina be up to date with all interest payments at the time of disbursement. The country's economic stabilisation programme with the International Monetary Fund also specifies that debt servicing be current by June 30.

Commercial banks were yesterday due to present Argentina with a draft copy of the \$1.5bn loan agreement. The draft is still subject to negotiation but officials hope the loan can be signed in the second half of April.

Talks on the legal conditions of the \$1.5bn loan have proved difficult. Argentina also still has to reach agreement with bank creditors on the refinancing of some \$1.4bn in short-term private sector debt.

IDB chief urges concerted effort to aid Latin America

BY PETER MONTAGNON IN PANAMA CITY

THE president of the Inter-American Development Bank, Sr Antonio Ortiz Mena, called yesterday for a concerted international initiative to revive the flagging economies of Latin America.

Over the past two years, the recession has meant a loss of combined gross national products of the region of \$102bn (£68bn) compared with its previous long-term growth trend, he told the bank's annual meeting.

At the same time, the region's balance of payments deficit is still running at high levels, although it fell last year to \$33bn from \$37.4bn in 1981.

Latin American countries, thus, have had to curtail sharply their imports from the industrialised world. U.S. exports to Latin America fell by 23 per cent last year, their largest annual decline since the war.

Sr Ortiz Mena suggested that it was, therefore, in the common international interest for the region's growth to be revived through a restoration of net financial flows.

"An alternative approach, which would see us attacking our present problems by recourse to autarchic and protec-

tionist policies, has little appeal. "It could entail not only intolerable sacrifices of economic and social well-being, but also threaten the very survival of our present system of international co-operation and co-existence," he said.

But there was also a need for a major re-adjustment of Latin American economies, which in a number of cases would involve restraining aggregate monetary demand while stimulating productive industry. The region's governments should take care to ensure that the social costs of such policies were spread fairly.

"It is urgent for each country to review critically the content and direction of its public investment programmes and of its policies to encourage private investment," he continued.

This will help identifying those priority undertakings with maximum impact on employment, growth and help in overcoming balance-of-payments deficits.

As part of this radical revision of long-term development policies, Latin American countries should also place more emphasis on boosting trade within the region, particularly in Central America, he added.

IMF 'should be free to tap private markets'

BY WILLIAM HALL IN NEW YORK

THE International Monetary Fund (IMF) may need an extra \$8bn (£6bn) over the next 12 months, and for this reason should be permitted to tap the private financial markets for the first time, according to a study prepared by the Group of 30.

The IMF has never borrowed from the private markets but the study prepared by the group, an influential team of central bankers, bankers and academic economists, argues that the IMF should prepare to make an early entry into the commercial markets for relatively small sums to pave the way for the rapid mobilisation of larger amounts in case of sudden need.

Although there is nothing in the IMF's articles of agreement preventing it from borrowing in the private markets, IMF members have been reluctant to sanction such a move because they fear it would change the character of the fund.

The Group of 30 study recommending that the IMF should be permitted to borrow has been prepared by a distinguished group of bankers.

These include Dr Johannes Witteveen, the former managing director of the IMF, Mr C. W. McMahon, deputy governor of the Bank of England, Mr Alexander Lamfalussy, economic adviser of the Bank of International Settlements, and Dr Otto Emminger, the former president of West Germany's Bundesbank.

The study examines the various ways the IMF could borrow. These include taking short-term deposits from banks or arranging lines of credit with

banks in key financial centres, issuing short-term obligations such as commercial paper, and tapping the international bond and syndicated credit markets.

Initially, it might be advisable for the fund to concentrate on the interbank loan market where funds are obtainable in larger amounts than on the international bond market and where the IMF's special status is more readily understood by the professional banking community.

The study says that quota subscriptions by the IMF's 146 member countries should remain the basic source of the IMF's funds. The study estimates that the IMF's quota resources available for lending amount to SDR 15bn (£9bn) and agreed undistributed lines of credit amount to SDR 9bn.

Against this, the IMF's undistributed commitments under standby and extended arrangements are estimated at about SDR 18bn.

It estimates that some SDR 7bn of this was due to be financed from the fund's quota resources, reducing the amount still available from this source for new lending to SDR 8bn, an amount further SDR 9bn was due to be financed from borrowed resources, reducing the total available to zero.

It notes that undrawn lines of credit under the General Agreement to Borrow (GAB) totalled SDR 6bn. But it is clear that not all these lines of credit could be utilised at the same time and at present are restricted to use by participants in the agreement.

Japan fears politics will dominate May 28 summit

BY ALAN FRIEDMAN

THE JAPANESE Government and some European officials are becoming concerned that the forthcoming Williamsburg, Virginia, economic summit on May 28 might be dominated by a debate over East-West economic relations and a new Reagan Administration initiative to restrict the sale of oil and gas technology to the Soviet Union.

According to Japanese Government officials, the Reagan Administration is proposing that the two-day summit devote 50 per cent of its working time to East-West affairs. The Japanese, in particular, are worried that the summit could degenerate into a political rather than a financial meeting.

The U.S. agenda calls for discussion of two broad areas—the macroeconomic situation, and East-West affairs. Under the first heading, it is expected the

summit will deal with policies to aid a world economic recovery and a review of the state of the international monetary system.

This would take in the state of multinational organisations such as the International Monetary Fund, the World Bank, Unctad and Gatt, as well as energy matters.

The Japanese are only willing to spend a maximum of 30 per cent of the summit "on East-West affairs, but fear the U.S. Government will insist on spending more time to persuade its allies to tighten the flow of oil and gas equipment to the East-bloc.

They also expect a Reagan initiative on energy matters, which could include an examination by the International Energy Agency (IEA) of ways to restrict technology flows to the Soviet Union.

Ruckelshaus to head environmental agency

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan yesterday appointed Mr William Ruckelshaus to head the troubled Environmental Protection Agency, for months the centre of raging political controversy in Washington.

Mr Ruckelshaus, who was the Agency's first administrator, replaces Mrs Anne Burford, who resigned under pressure

raised by the controversy, as the Agency has become a symbol both of his environmental policies and of his attitude to big business in general. By appointing the respected Mr Ruckelshaus, he hopes both to restore strong management and improve the Agency's image.

Mr Ruckelshaus, now a senior vice-president of Weyerhaeuser, a major lumber and paper company based in Tacoma, Washington, was the Agency's administrator from 1960 to 1973.

The Agency has been racked with accusations of mismanagement, dubious personnel policies, and of being too friendly with big business. Mr Reagan has been embar-

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Financial Times Tuesday March 22 1983

CONTRACTS

British firm to clean Iraqi airport

PRITCHARD SERVICES GROUP, London, has been awarded an 18m three-year contract at the new Saddam International Airport in Baghdad, Iraq. The contract involves continuous cleaning and maintenance of the entire airport complex on a 24 hours-a-day, seven days-a-week basis. It covers offices, shops, 25 catering areas, check-in desks, concession areas, banks, staff accommodation and rest rooms, and includes internal and external window cleaning and the provision of full-time toilet attendants.

DOW-MAC CONCRETE has been awarded a batch of contracts worth £1.2m. Conder Midlands has placed an order for a 180,000 multi-storey park of 600 spaces at the Isaac Newton Centre Development in Crantham on behalf of Morrison Developments. Dow-Mac has also been commissioned by Deacon Construction to build a multi-storey car park worth £180,000 with 126 spaces alongside a Waitrose supermarket at Sevenoaks for Fraserwood Developments.

An office building is to be built in Cambridge under a £130,000 contract placed by R. Carter (Tottenham) for Marshalls of Cambridge. It will form part of a complex designed to convert TriStar aircraft into bulk carriers for the RAF. An industrial warehouse costing £300,000 at Tottenham has been ordered by Whittingham Construction for Courtney Pope.

£7m work for Rosser and Russell

Building services engineers, the **ROSSER AND RUSSELL GROUP** has won nearly £7m worth of business. Contracts include Clacton Hospital phase-one (valued at £580,000), Lewisham Hospital phase-one B (£420,000), Hammarby Hospital (£200,000), Luton and Dunstable (£164,000) and Lady Chichester Hospital, Hove (£97,000), plus University College Hospital Pharmacy (£60,000). Work for Commercial Union at 1, Moorgate, EC2, is worth £1.7m. Other work includes a £214,000 contract for the Old Vic; a £85,000 contract at the Marlborough Theatre, Canterbury; and an £89,000 contract at St Paul's Girls' School theatre.

W. E. CHIVERS AND SONS has been awarded two contracts for work on leisure centres at Camberley and Bath. The contract at Camberley is worth

£1.5m and involves the construction of swimming pools, sports hall, squash courts, training areas, changing rooms, bar, plant rooms, services and administrative accommodation at the Camberley Leisure Centre. The client is Surrey Heath Borough Council. Chivers has also won a contract worth almost £500,000 to construct a swimming pool at the Bath Sports and Leisure Centre for Bath City Council.

COURTAULDS ENGINEERING has been awarded overall project responsibility for Cadbury's cream units plant which is currently under construction at its Bourneville factory in Birmingham. The contract, valued at £5.2m, is due for completion this year.

PRIM (EUROPE), Reading, has signed a \$6m (\$4m) contract with Philips Data Systems, Eindhoven, West Germany. Under the two-year contract, Prim will supply its 3450 (35 Megabyte), and 7050 (70 Megabyte) high performance, eight-inch Winchester disc drives for use mainly in Philips storage subsystems within the P4000 business computers.

Export orders worth over £3.5m have been won by the Staines-based computer peripherals maker, **NEWBURY DATA RECORDING**, following the decision to double the size of the orders from Computer Technik Mueller of Konstanz, Cologne systems house Logis, and a third German computer company, were for a total of 1,250 cartridge module drives.

The Dairy Marketing Board in Zimbabwe has bought 36 DAF trucks worth 10m guilders (£2.21m) which will be used to transport milk. The board is the government agency responsible for the distribution of the milk throughout Zimbabwe and operates over 100 DAFs. The purchase of the trucks forms part of a larger Zimbabwean dairy produce project under which milk will be stored in cooling tanks for collection at the farms. The Norwegian Government is making available 400 cooling tanks, with a capacity of about 4,000 litres, under its development co-operation programme. The Dutch Ministry of Development co-operation is to pay half the purchase price of the DAF milk trucks. The milk tanks will be supplied by Mueller Europe, of Lichtevoorde, the main contractor for this order. The tanks have a capacity of 11,000 litres. In Zimbabwe the milk tankers will draw trailers carrying milk tanks, also with a

capacity of 11,000 litres. These trailers and their tanks will be built locally.

SERCK CONTROLS, a member of the BTR Group, has been awarded a £1.75m contract for the Central Luconia SCADA (Supervisory Control and Data Acquisition) system by Sarawak Shell Berhad. The Central Luconia gas field is in the South China Sea off the Sarawak coast and has been developed by Shell as part of a production sharing agreement with Petronas, the Malaysian national oil company. There are initially two offshore complexes, the gas from which will be piped onshore to feed a liquefaction plant at Bintulu. Engineers and computer specialists from both Petronas and Sarawak Shell Berhad are participating in the development of the system. The SCADA system will provide remote control of key operational parameters, monitoring of plant status, remote plant shutdown, acquisition and storage of online data, and recording of routine reports for production, reservoir and maintenance engineers.

A £1.7m contract for a computer system to record administrative details of patients in seven District Health Authority areas in the North West Thames Region has been awarded to **J.M. Jones**. In addition to replacing the existing machine at Charing Cross Hospital in Hammersmith and Fulham Health District, the Regional Health Authority has advanced its plans to install computers to run patient administration systems in North Bedfordshire, North West Hertfordshire, South West Hertfordshire, Barnet, Brent and Victoria Health Authorities.

The **CAPITAL CHAPMAN GROUP** has a £1.5m design and build contract with Waverley District Council for 32 elderly persons' flats on land at Lion Mead, Haslemere, Surrey.

Burtens Gold Medal Biscuits has placed orders with biscuit division of **SIMON VICKERS** (a Simon Food Engineering company), Newton-le-Willows, for two complete biscuit plants worth over £1.5m. The plants are to be installed in the Llantarnam, South Wales, factory. One is for the production of the famous Wagon Wheels biscuit, at 1,000 sandwiches a minute, and the other is a major plant for traditional biscuits. Both plants are scheduled for completion this year.

ICL has signed a £1.4m contract with Evans Products Company of Portland, Oregon, to supply

System 25 retail application systems, which will run ICL's Handi 25 home improvement and building materials package. Evans Products will mainly use the equipment for in-store controlling and processing in selected locations throughout its 348-store chain.

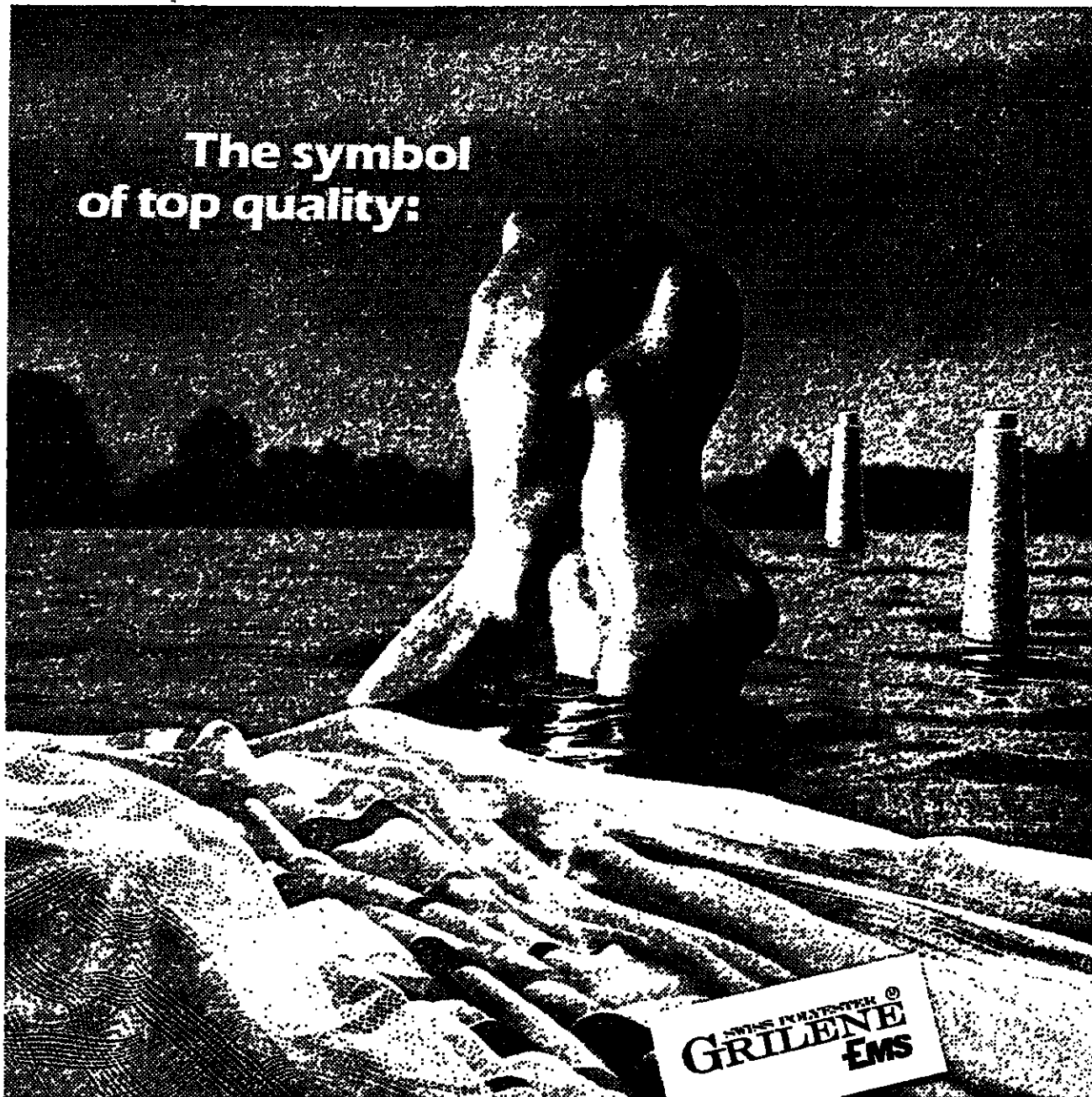
A film contract for supply of commercial refrigerated display cases to Saudi Arabia over the next five years has been signed in Glasgow. Mr William Nicol, great-grandson of the founder of the family firm of CRAIG-NICOL, signed the contract with Sheikh Saeed O Sager, managing director of Sager International Company of Saudi Arabia. The equipment will be used in food stores, supermarkets, restaurants and work canteens.

A contract valued at £800,000 has been awarded to **HONEYWELL CONTROL SYSTEMS** by Bechtel (GB), for a TDC 2000 process management system for use on Mobil's Beryl "E" offshore platform. The supply of a 4500 computer is included in the contract.

J.M. Jones wins £7m order

J. M. JONES AND SONS has won a batch of contracts worth over £7m. The largest contract, worth £1.4m, is for a five-storey library extension at the University of Reading. Other work includes a £1m contract for Barjac Developments to build offices with car parking beneath in West Drayton, two contracts awarded by Markham Developments, one for £722,000 to build an industrial warehouse development, and the other, for £694,700, to build a bus depot for Alder Valley Bus Company; and an extension to a telephone exchange and related external works for British Telecom and the Property Services Agency under a £797,956 contract.

WARNINGS CONTRACTORS has been awarded £2.5m contract to build the Southern Water Authority headquarters at Otterbourne, near Southampton. The building at Waterworks Road will be a two and three-storey construction occupying 40,000 sq ft. Work has started for completion at the end of April 1984. The building will have a reinforced concrete frame structure with the external walls clad in aluminium curtain walling and brickwork. Work will include a road extension, car parks, services yards, pavings, footpaths, landscaping and planting.



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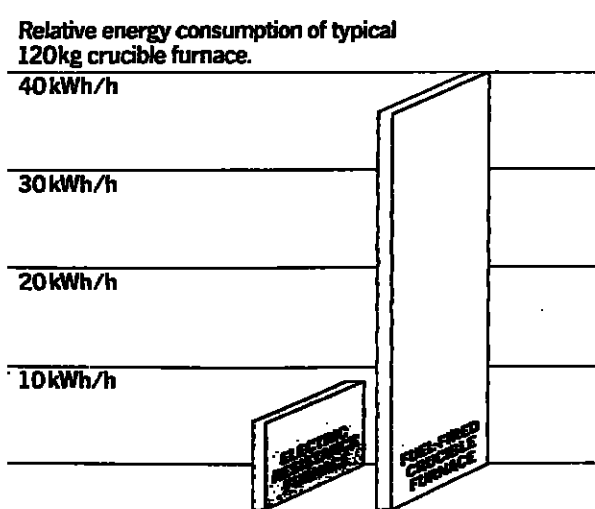
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WORLD TRADE NEWS

Iraq boom ends for Jordanians

By Patrick Cockburn in Amman

JORDAN's previously booming export and transit trade with Iraq is being badly hit by Baghdad's cut in imports. Local manufacturing companies, which invested in new plant, and trucking companies are now in difficulty because of the decline in business.

After Iraq lost the use of its own port of Basra at the start of the Iran-Iraq war it began to increase rapidly its use of Aqaba on the Red Sea. Imports through Aqaba grew from 3m tonnes in 1980 to almost 8m tonnes last year. And some 35 per cent of Jordan's domestic exports were going to Iraq.

The long highway which linked Aqaba to Baghdad has begun to fall apart under the impact of trucks which in the past were often overloaded by up to 50 to 100 per cent. In theory the Iraqis are to pay for a major new highway, but work on this has only just started.

Many Jordanian businesses entered trucking on the back of the transit trade to Baghdad. "You suddenly had an influx of Mercedes trucks driven by Filipinos," says one diplomat. The state-owned Jordan-Iraq Land Transport Company, set up in 1980 and the owner of 750 trucks, last week announced a profit of \$40m.

Walter Ellis reports on the background to a submarine order from Taiwan
Dutch get into deep water with both Chinas

THE PEOPLE'S Republic of China, since opening for business under the post-Mao leadership of Deng Xiaoping, in the opinion of many anxious businessmen has still to put its money where its mouth is in terms of trade.

Its diminutive alter ego, the Republic of China—better known as Taiwan—has no such qualms and is currently in the front rank of smaller trading nations. Mainland China, however, reserves a special place in its demonology for Taiwan, and this distasteful has for the past two years come to touch on the Netherlands, which trades with Taiwan with a determined and, some would say, reckless abandon.

In 1981, Taiwan ordered two submarines for its navy from Wilton Fijenoord, part of the RSV shipbuilding group. The order was controversial and immediately drew fire from Peking. The Netherlands was told that relations between the two countries were to be reduced to charge d'affaires level and, on the trade front, Royal Dutch Shell was told to stop work on its search for oil in China's Shansi province.

Chinese ships began a boycott of Dutch ports.

It would be too much to say that the Dutch Government was unmoved. It was not prepared, however, to force RSV to cancel the project—which was worth \$500m—and the Dutch and

Chinese ambassadors and most of their respective staffs duly returned home. The Hague protested that a commercial deal, even involving military weapons, did not imply its recognition of Taipei, but Peking felt otherwise.

For the Netherlands the affair presented a dilemma. On the one hand, as an active trading nation faced with international recession, it could not afford to turn away business with a dynamic partner like Taiwan. On the other, it did not want to blight its long-term trading interests by alienating the world's most populous, and potentially richest, nation.

To some extent, events have since conspired against this dual purpose. Trade between the Dutch and the Taiwanese is flourishing, and there have been strong hints from Taiwan recently of an additional order for Dutch industry this year if only Wilton Fijenoord will come up with the submarines, as contracted, in spite of the financial difficulties at RSV.

Commenting on recent remarks by Mr Ruud Lubbers, the Dutch Premier, to the effect that the submarine deal is a purely commercial matter and that Taiwan, if it wants the vessels delivered, must come up with the money itself, Free China Weekly observes: "The Prime Minister is now



Mr Ruud Lubbers: a purely commercial matter

saying that the submarines deal is nothing to do with the Government, which is not quite true... should the Dutch want to get out of (the deal), they should do so honourably and openly and not by evasion."

Wilton Fijenoord, it should be said, is only too anxious to produce the goods but is severely hampered by the fact its parent company has spent the £1 260m advanced by Taiwan in 1981 on a failed coal-mining project in the U.S.

Mr Lubbers has rejected all appeals for state assistance—that would be too overtly political as well as expensive—

but is at the same time unwilling to see a possible 1,500 men at the yard lose their jobs. He is hoping for a purely commercial rescue, even if that meant participation in Wilton Fijenoord by Taiwan, he would almost certainly not obstruct.

The ambiguity—hotly denied in the Hague—of the Netherlands' links with Taiwan is currently best displayed by a new air service due to start next month between Amsterdam, Schiphol and Taipei. The Dutch end of the route is registered in the name of Martinair, an independent airline, but is to be run, at least, by KLM, the state carrier. Taiwan has always claimed that KLM is a contracting party to the deal (it owns 49 per cent of Martinair).

Once again, Taipei sees things differently. The new route will be the first direct, scheduled air link between Europe and Taiwan and is being pushed by the island Chinese as another step forward in their relations with the West. An official trade delegation armed with cheque books, arrived in Amsterdam last week.

In the less controversial field

of day-to-day trade, meanwhile, things are progressing steadily. The first 10 months of 1982 saw Taiwan sell £1 579m worth of goods to Holland while buying £1 270m worth in return. This compares with sales to the Dutch in the whole of 1981 worth £1 805m and purchases of £1 223m. The imbalance is hefty, and new shipping orders and other contracts with Dutch industry would be extremely welcome in the Netherlands.

Imports from Taiwan up to the end of October last year were made up of electronics (£1 70m), shoes (£1 50m), textiles (£1 50m), toys and sporting goods (£1 30m), televisions, radios and hi-fi equipment (£1 40m) and others (£1 239m).

What is worrying the Dutch (and angering Peking) is the suspicion that Taiwan may be using the Netherlands as a testing ground in its drive for diplomatic recognition. If the Dutch cave in, the theory goes, others might swiftly follow. The Dutch Foreign Ministry is resolute in its protestation of "one China." Not all Dutch businessmen appear to share this view. Not only is there a Taiwanese trade delegation in the Hague, since January there has also been a Dutch trade commission in Taipei. For the Taiwanese the hope—however forlorn—must be that the flag will follow trade.

Pilkington agrees float glass venture with Chinese

BY MARK BAKER IN PEKING

PILKINGTON Brothers yesterday signed a joint venture agreement with the Chinese Government to employ its float glass technology in a new \$120m plant in Shanghai.

A licensing agreement is expected to be ratified in several weeks. Mr Solomon Kay, a company director, said that 40 per cent of the cost of the project would be represented by imported equipment, "a good slice" of which would come from Britain. Financing arrangements for the project, which have not been disclosed, are being handled by United Development Incorporated, the Hong Kong-based company of international industrial entrepreneur, Mr Shaul Eisenberg.

Pilkington and UDI will each have a 12.5 per cent share in the venture as Shanghai Pilkington Yaohua glass company. The 75 per cent Chinese share will be controlled by the Ministry of Building Materials Industry and the Bank of China.

The plant is scheduled to begin operations in 1985-86 and will have an annual saleable capacity of 300,000 tonnes. After today's signing in the Great Hall of the People, Mr Kay said that, under the licensing arrangements, Pilkington would receive royalties on glass production for an undisclosed period. He said that foreign exchange costs would not be as much as possible from glass exports.

End to row with Moscow

BY PAUL CHEESNIGHT, WORLD TRADE EDITOR

PILKINGTON BROTHERS, the UK glass manufacturer, has emerged from a three-year dispute with the Soviet Union over licensing arrangements for float glass with a settlement that it is pledged not to reveal.

The terms of the settlement include a further agreement for what Pilkington calls "mutually beneficial" commercial cooperation. But, again, both sides have pledged not to reveal the nature of the co-operation.

Not only that, Pilkington and the Soviet authorities have decided that they will not describe the nature of their original dispute.

The dispute surfaced in the

British Press in August 1981, after 18 months after the two sides had entered what must have been a long and probably costly arbitration in Stockholm.

What seems to have happened is that, in 1980, Pilkington licensed Technopromimport, the Soviet agency for buying foreign equipment and technology to use its patented float glass process in a new factory—just one factory.

Technopromimport interpreted the arrangement liberally. It used the process at 10 other plants as well, but did not pay Pilkington the royalty due on all the production.

U.S. computer retailer to open 40 shops in Europe

BY RAYMOND SNODDY IN LUXEMBOURG

A MAJOR U.S. computer retailer said yesterday he plans to open 40 outlets in Europe, at least 10 of which would be in the UK, by the end of the year.

Mr William Millard, chairman of California-based Computerland, said that the expansion would be part of a major programme to open 250 company outlets throughout the world during the year. Computerland currently has 440 stores, about 300 of them in the U.S.

Mr Millard said Europe was a prime area for growth and would be comparable with Japan.

"I expect the market for personal computers in Europe will explode," he said. "The same rates of growth seen in America in the past three years would be seen in Europe. Growth in Britain will be two or three times as fast as the average in Europe because there was 'suppressed need' in the UK for a computer retailer specialising in meeting the microcomputer needs of business, education and government. Computerland had avoided

Britain until recently because another company had the same name, but the two Computerland stores now open in Southampton and London were paying off their start-up costs in a matter of months, he claimed.

A Computerland franchise fee is usually around 5 per cent of the annual turnover of a store although there is a "special offer" of \$25,000 in Europe at the moment. In addition start-up costs of between \$200,000 and \$400,000 are involved.

For the outlay, the franchisee gets advice, training and the economics of scale involving in buying centrally 3,000 products from around 150 computer manufacturers.

Mr Millard says he is surprised that no one has joined him in the international franchising of retail computer stores. Speaking from Computerland's European headquarters he forecast that total sales would break through the \$1bn mark by the end of this year. Since 1977 when sales were \$25m the total has doubled every year and reached \$465m in 1982.

Venezuelan hurdle to whisky imports

By Kim Foad in Caracas

IMPORTS OF Scotch whisky by Venezuela, the largest single market in Latin America, will cost at least 40 per cent more as a result of the country's new multiple-tiered exchange control system.

Development Minister Jose Enrique Porras Omaza said Thursday that whisky imports, which are estimated to have been worth almost \$72m last year, will now suffer a six per cent up on the previous 430 rate.

Dr Porras said that the Government would issue a list of 500 forbidden imports, ranging from luxury items such as fine jewellery and watches, to furniture and whiteware.

Norway-Soviet trade route reopens

By Fay Gjester in Oslo

A COMPANY based at Kirkennes, near the Norwegian-Soviet border, has re-opened a centuries-old trade route between north Norway and Russia after a lapse of nearly 70 years.

Cross-border trade with the Russians, known as the Pomor trade, ended in 1918. Usually all overland exchanges of goods have been routed via third countries—usually Finland.

The company which has revived old traditions is Pomor Nordic Trade. A lorryload of Russian timber, the first of some 200 scheduled for this year—crossed into Norway last week, and in the other direction went lorries carrying 20 tonnes of Norwegian-made salmon.

Floor price introduced on Japan's VCR sales to EEC

BY CHARLES SMITH IN TOKYO

JAPAN'S Ministry of International Trade and Industry yesterday implemented a system of "floor prices" for video cassette recorders exported to the EEC, but declined to release details of the arrangement.

MITI took the action after receiving assurances from the EEC Commission that anti-dumping charges made against Japanese exporters were being withdrawn by European VCR manufacturers. MITI also said it had been told that the French Government would end by April 1, at the latest, what it has described as the "harrassment" of Japanese companies shipping VCR sets to France.

The expression "harrassment" has been used by Japan to describe the system under which all VCR sets imported into France have had to be cleared through the inland customs post of Poitiers.

MITI's introduction of a floor price system for VCR exports means that Japan is now implementing all the main provisions of an arrangement agreed with the EEC last month for regulating VCR sales in the Community. The other parts of the arrangement include "voluntary" restraint by Japan on its VCR exports below a ceiling of 435m sets in 1983 and a "guarantee" that European manufacturers will be able to sell 1.2m sets within the Community markets.

EEC officials are to meet their opposite numbers at MITI at regular intervals to monitor the operation of the export restraint agreement. The first such meeting is expected to be held in April.

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UK NEWS

Thatcher sets deadline for EEC budget rebates

BY GILES MERRITT AND LARRY KLINGER IN BRUSSELS

MRS MARGARET THATCHER, the British Prime Minister yesterday opened a spring campaign over Britain's EEC budget problem with a warning to other European Community heads of government that they must agree on new cash rebates for the UK by early June.

She made no threat on what would happen if they refused, but her reappeared intervention on the first day of the EEC summit highlighted her growing concern that Britain's partners were dragging their feet on the budget issue.

agreed last November to reduce the UK's payments to Brussels in 1983 and beyond, but since then the European Commission had not even produced a detailed proposal.

After alerting her colleagues to the fact that a general election was looming in the UK, Mrs Thatcher's statement brought a procedural dividend in the shape of a request by the summit for Commission proposals as soon as possible after Easter.

These should provide for a short-term arrangement easing Britain's budget burden - which could be well over £1bn this year - until the

problem is permanently resolved through reform of the EEC's budget and agreement on a new system for financing it.

Mrs Thatcher's strategy is to secure a quick negotiation on another short-term deal which will start in parallel with negotiations for long-term budget reform.

The importance of the June deadline is that any rebates agreed for the UK could be written into the draft 1984 EEC budget and thus avoid the risk of a supplementary budget later in the year falling foul of the European Parliament.

Strike at Ford car plant may spread

By Brian Groom, Labour Staff

NATIONAL TALKS aimed at ending the 14-day-old strike at Ford's Halewood factory on Merseyside over the sacking of an assembly worker for alleged vandalism broke down in London last night, amid fears that the dispute could spread to other plants.

Mr Ron Todd, national organiser for the Transport and General Workers' Union (TGWU), said a request for the strike to be made official was likely to be approved this week by Mr Moss Evans, the union's general secretary.

While the TGWU was not asking other plants to strike, Mr Todd said any workers laid off or affected by the Halewood stoppage would receive official support.

The strike by 4,500 assembly workers has cost more than £42m worth of lost production of Escort cars. A further 3,700 body plant workers are laid off, and Ford has warned of "disastrous consequences" if the strike were prolonged.

Mr Todd said the strike would go on until 25-year-old Mr Paul Kelly, the assembly worker accused of bending a bracket on an Escort, was reinstated. The union claims that Mr Kelly, who set in on yesterday's discussions, is innocent.

Ford managers, led by Mr Paul Roots, industrial relations director, proposed that the case be put to an industrial tribunal. The company would accept the findings as binding, even if it recommended the reinstatement of Mr Kelly.

The company faces a very serious position at Halewood, which is now suffering its ninth unofficial strike this year.

UNIONS TO BE OFFERED NEW WAGE PACKAGE

BR plans 2-year offer

BRITISH RAIL (BR) is planning to reply to union wage claims this year with a long-term pay offer, spread probably over two years.

The Government has endorsed breaking away from the traditional idea of annual wage increases.

Such a pace-setting deal at BR would be likely to find favour with the Prime Minister and her colleagues at a time when BR is likely to be applying for additional finance after last week's productivity breakthrough with the agreement by the train drivers' union, Aslef, to a deal on one-man train operation.

Long-term pay deals are relatively rare so far in the public sector. BR's response on pay this year will follow hard on the heels of the award by the Railway Staffs' National Tribunal, chaired by Lord McCarthy, which led to the immediate payment of a 9 per cent pay deal to BR's 180,000 workers.

This increase was outstanding from last September, though because of previous industrial relations difficulties, railway workers have not had a pay rise since April 1981.

This breathing space has helped convince senior BR officials of the attractiveness of a two-year deal, though some recognise a longer-term agreement will rob them of the annual opportunity to try to improve efficiency on the railways by

where companies such as Scottish and Newcastle, Caterpillar Tractor and International Harvester, have been attracted by the stability offered by longer-term deals.

BR's response on pay this year will follow hard on the heels of the award by the Railway Staffs' National Tribunal, chaired by Lord McCarthy, which led to the immediate payment of a 9 per cent pay deal to BR's 180,000 workers.

This increase was outstanding from last September, though because of previous industrial relations difficulties, railway workers have not had a pay rise since April 1981.

This breathing space has helped convince senior BR officials of the attractiveness of a two-year deal, though some recognise a longer-term agreement will rob them of the annual opportunity to try to improve efficiency on the railways by

linking pay increases to improved productivity.

No pay claim has yet been formally submitted for this year, though leaders of the industry's largest union, the National Union of Railwaymen, have already approved a package seeking a substantial pay increase, shorter hours, longer holidays and other benefits.

BR will have to make its pay response soon to a union side with a new leader. Mr Jimmy Knapp is expected to be confirmed today as the new general secretary of the NUR when the results are announced of elections for a successor to Mr Sid Weighell, who resigned the post after a Labour Party voting row.

BR yesterday began training sessions for one-man operation of the controversial Bedford-London St Pancras line following last week's agreement on a rate of pay for train drivers on the route.

Posgate barred in Lloyd's ballot

By John Moore, City Correspondent

THE RULING council of Lloyd's, the London insurance market, yesterday removed Mr Ian Posgate, once one of the market's most influential underwriters, from all its governing bodies after a secret ballot.

Mr Ian Hay Davison, Lloyd's chief executive and deputy chairman of the council, said yesterday: "I have no doubt that many members of the council thought that since Mr Posgate had been suspended from underwriting within the market it was appropriate, logical and right that he should be suspended as a member of the council."

But the decision of the 27 members of the council is believed not to have been unanimous.

Mr Davison said that no exceptional action had been taken against Mr Posgate. "I would have thought that if any other member of the council was suspended from underwriting in Lloyd's it would not be unlikely that the same action would be taken."

Mr Posgate faces allegations by Alexander & Alexander Services, the U.S. owners of Alexander Howden Group, where Mr Posgate was the leading underwriter, that he and four former Howden directors misappropriated funds from Howden insurance companies and Lloyd's syndicates under the management of Howden.

Mr Posgate was suspended from underwriting in Lloyd's in January.

He said yesterday that the latest development was what one expected.

Britain's output goes up by 1 per cent

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

BRITAIN's output rose by 1 per cent last year, according to the latest official estimate, published yesterday. This is slightly better than the Treasury's estimate published at the time of the budget.

This suggested a rise of about 0.7 per cent compared with the previous year's level.

The figures for the final three months of 1982 show that the average of the three measures of Gross Domestic Product (GDP) was 1% per cent higher than in the same

period a year earlier, and 2% per cent higher than in the third quarter of 1981, the nadir activity in the present recession.

The Central Statistical Office, which published the figures, cautioned, however, that as much as 4% percentage point of the improvement could be attributed to the favourable balance of trade in the last three months of 1982. This boosted the expenditure measure of GDP more than the output measure.

Theoretically these two measures should be the same, and the output measure is generally considered more reliable for estimating short term movements.

The figures show that in money terms, total national income, theoretically also equal to national output, rose by 9 per cent between 1981 and 1982.

The UK's real income, shown by gross national disposable income at constant prices, increased by 2 per cent between the first and second half of 1982 and for 1982.

Stern in court plea for bankruptcy discharge

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

FORMER property millionaire Mr William Stern, whose total debts exceeded £142m, applied to the London High Court yesterday to be discharged from bankruptcy.

Mr Stern, who has voluntarily paid his trustee in bankruptcy £26,450 since he was adjudicated bankrupt in May 1978, had recently offered to pay another £101,000 during the next three years if he were discharged, the Official Receiver's Counsel told the court.

Mr Justice Walton commented that that would scarcely provide one penny in the pound for the creditors.

Mr Michael Crystal, for the Official Receiver, said that whatever Mr Stern could reasonably be expected to provide would be no more than a drop in the ocean.

Mr Stern's application is opposed by three creditors whose debts total nearly £90m - Four Millbank Nominees, Keyser Ullman and First National Bank of Chicago.

Mr Crystal said they alleged that Mr Stern had brought about or contributed to his bankruptcy by "rash and hazardous speculation."

They had recently added more grounds for opposition:

● Mr Stern's business conduct and commercial morality in connection with the running and management of Wilster Securities and Stern group companies generally;

● His organisation of his personal assets before his bankruptcy;

● His treatment of his creditors since bankruptcy - he had continued his extravagant lifestyle while

making little or no attempt to pay them.

All those factors made him an unsuitable person to be discharged from bankruptcy, the companies said.

In addition they said it would be contrary to the public interest for him to be discharged, having regard to the size of the deficiency, its causes and Mr Stern's conduct.

Mr Crystal said that after the bankruptcy claims totalling £142,978,413 had been submitted. The trustee in bankruptcy rejected claims totalling £277,268, postponed others totalling £37,363,512, and paid preferential claims of £4,347.

Claims of unsecured creditors ranking for dividend in the bankruptcy totalling £165,343,284.

Mr Crystal said the opposing creditors' claims arose out of personal guarantees given by Mr Stern on behalf of companies with which he was concerned.

Four Millbank Nominees was owed more than £38m, Keyser Ullman more than £20m and First National Bank of Chicago more than £575,000. One other bank was owed more than £11m and other banks were owed more than £6m.

Mr Crystal said a report by the Official Receiver this month showed that Mr Stern's income in the 12 months to March 1982 was £41,780, and that for the current 12 months about £48,000.

His household expenses during that time had been £50,260, he had paid tax and business expenses of £28,000.

Darlington poll boost for Labour

By Peter Riddell, Political Editor

LABOUR goes into the last two days of the Darlington by-election with a slight, though distinct, edge over the Social Democratic Party (SDP)/Liberal Alliance after a week in which the two candidates had appeared to be neck and neck.

A new opinion poll, together with comments from campaigners and on the doorstep, suggests that some previous doubts have switched to Labour, while there may have been some slight slippage away from the SDP. There does not appear to have been any significant squeeze on the Tory vote in the past few days.

The result on Thursday could still, however, be very close, especially if the increased prospect of a Labour win pushed undecided and previous Tory supporters across to the SDP.

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NATIONAL SAVINGS BANK-ORDINARY ACCOUNT

URGENT

NOTIFICATION OF INDUSTRIAL ACCIDENTS AFTER 5th APRIL 1983

GUIDANCE TO EMPLOYERS

After 5 April 1983 the Industrial Injuries Benefits Scheme through which HSE receives a flow of information is to be abolished.

Employers are reminded of their continuing legal obligations -

- to report immediately (normally by telephone) to the relevant enforcement authority any fatality, major injury or any prescribed dangerous occurrence. These reports to be confirmed in writing within seven working days.
- to keep records of all accidents resulting in incapacity for more than three days.
- to complete the forms for industrial disablement or sickness payment when invited to do so by the DHSS. These forms will continue to be sent to HSE by the DHSS.

Health & Safety Executive



UK NEWS

Why HAT has its sights on the U.S.

By Terry Garrett

SIX MONTHS ago David Telling, chairman and chief executive of HAT, put his name to a contract to purchase Slime, a loss-making industrial painter in the U.S. for \$6.5m. Since then the stock market value of HAT, a major British building maintenance and repair group, has risen by more than 50 per cent to £90m. With profits for the full year just ended likely to be a shade over £5m, HAT's earnings multiple is now up in the 20s, rubbing shoulders with the few glamour stocks of British industry.

Can Slime really be so exciting that a major rerating of HAT is justified? Admittedly, it claims to be the largest industrial contract painter in the U.S. and presumably HAT, as Europe's biggest welder of paint brushes, knows the industry inside out. Yet more than one successful British company has seriously misjudged its attempt to jump across the Atlantic and already Slime is failing to produce the profits it projected last September.

Not that a stalling of Slime's profits recovery is any disaster to HAT at this stage. Consideration for the buy was structured so that virtually half the \$6.5m purchase price depends on warranted profits and assets. From peak profits of \$2.1m in 1981 Slime collapsed into the red, notching up losses of \$700,000 in the eight months to August.

The vendors, however, felt sufficiently happy to warrant profits of \$450,000 for the 14 months to February. These profits have not materialised but Mr Telling remains just as confident about Slime's future.

Even so, the important point about Slime is not so much what it is but what it represents—the first step to fulfilling a long-held ambition to create a parallel organisation to HAT in the U.S. Speed of acquisition will be the key but in 10 years' time HAT Inc. could be as big as HAT plc.

Spreading HAT geographically has been a dream of David Telling ever before he took over as chief executive from Alfred Telling, his father, in 1978. Before that dream could become anything near reality there were more pressing problems at home.

While rapid acquisitional expansion had propelled profits upwards to over £3m by 1976-77 HAT had picked up some poor performers along the way. The group was too heavily dependent upon new building work to keep up a consistent per-



DAVID TELLING
HAT chairman

formance. Cleaning out the loss-makers and completely switching HAT's trading emphasis towards more stable maintenance and repair operations dominated David Telling's early years as chief executive. It was 1979 before he could try over to investigate the U.S. Slime was not his first American love. He had set his sights on bigger game, an American public company. It was a building maintenance operation similar to HAT offering the UK company a lot of scope to put its own trades through the U.S. distribution network. Sadly for HAT, British overtures of affection failed to woo American management but both parties still flirt now and then and a deal cannot be completely ruled out. It would certainly accelerate HAT's U.S. plans.

Even without that company, David Telling is convinced he can build a national painting network in the U.S., using Slime as a foundation stone. The American painting industry is highly fragmented. What the U.S. seems to lack, as far as David Telling can see, is a group like HAT interested in buying a selection of medium-sized building services companies.

Slime may have been one of the biggest in the U.S. but it was far smaller than HAT's painting business. No sooner was the ink dry on the Slime deal when another contractor was on the 'phone to see if HAT was interested in buying his company.

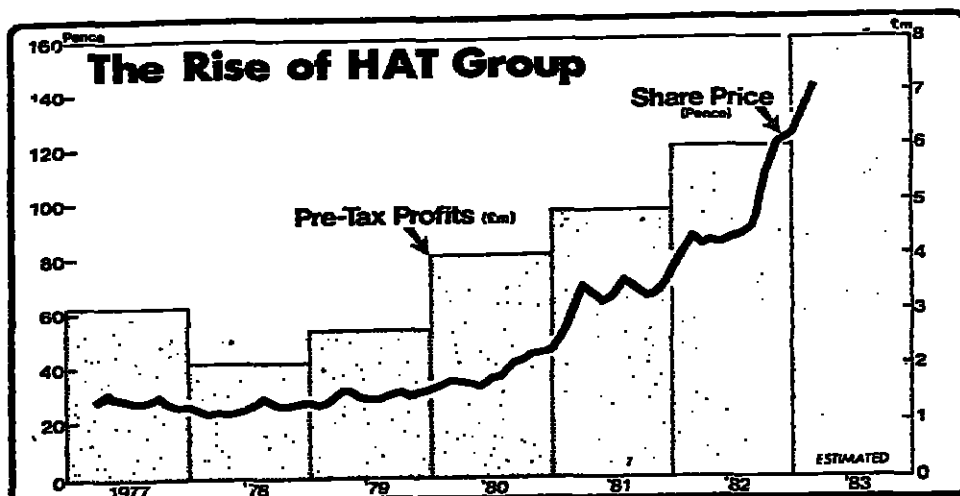
Yet HAT is unlikely to rush around with a cheque book. The timing of the Slime acquisition nearly went disastrously wrong.

It was HAT's relatively modest involvement in a Houston office development which led to Slime. A local partner in the property venture was asked to find a suitable painting company for HAT to acquire. Lou Slime, the company's ageing founder, proved to be a willing seller and the management team, headed by Chuck Fox, seemed happy enough to tie themselves to the British company.

However, a £9m acquisition of Jack Tighe in the UK, doubling HAT's UK painting business, slowed negotiating action across the Atlantic, fortuitously as it turned out. When the two companies started talking, Slime was producing solid profits growth but within months it was nose-diving into the red. If the deal had been struck earlier HAT might have looked rather silly without the armour of profit warranties.

What so dramatically clobbered Slime was the way its workload was structured. The American company had few on-going contracts. Three-quarters of its business was done on a cost plus basis—in effect hiring out men and machinery. Slime's customers are the major oil and chemical companies and some shipping. As soon as they felt the parastings tightening, they pulled Slime off the job at a moment's notice without any financial penalty.

Slime, in turn, could lay off its workers without any real problem—at one point last year the workforce had fallen from 1,100 to 500. Yet the painter still had to carry overheads, plant depreciation and so on. The effect on profits was catastrophic.



HAT is attacking Slime's problems on several fronts. Overheads have been cranked down and, within a couple of months of the British company gaining control, Slime had been sliced off costs. According to David Telling, "they had marvellous computers producing miles of information; everything except the right information."

HAT is also sending out one of its own top painting managers to help diversify Slime into commercial painting—factory redecoration for example—to give some cushion to the fortunes of the petrochemical industries.

Expansion geographically both by organic growth and acquisition is high on the priority list. Below the top five Slime executives there is an able level of young second-line managers and it is these whom Telling hopes will spearhead HAT's geographic expansion throughout the U.S.

As in the UK, financial motivation will be the carrot to get the very best out of the

organisation. Some 95 per cent of HAT's UK employees are on bonus or profit-sharing schemes. Do well and you sit behind the wheel of a BMW to take home a fat salary cheque.

Finally, and perhaps the real crunch-point in the battle for recovery, will be the change of relationship with its customers from a casual to a more UK-styled contractual basis.

With that in mind, a brief low-key announcement a couple of weeks ago that HAT is talking to Group Property Services of Australia with a view to buying 90 per cent of GPS's Scottish subsidiary Programmed Maintenance Painting takes on new significance. It is a small deal, worth less than £1m, but one which could hold vital importance for HAT.

GPS has perfected a novel painting contract. For the consumer it is akin to painting on hire-purchase. Briefly, the contract is struck so that GPS maintains the chemical plant, race-course or whatever for a set period such as 14 years. During

that time the plant may come in for a complete repaint every five years but the surface is kept up to the mark all the time by a continuing process of "touch up" treatment. The customer pays an annual fee plus a certain amount of interest as the years progress.

For him there is the advantage of spreading out some heavy maintenance costs as well as the attraction of maintaining an asset in pristine condition. What brings a gleam to David Telling's eye is that the customer effectively locks himself into a long contract and allows the painter to predict forward workloads without a hitch.

Best of all is that the GPS system in Australia, and as practised in the UK by Programmed Maintenance Painting, offers some very fat profit margins.

Not surprisingly, GPS has had its imitators but most of them have lost their shirts because problems arise if the painter gets his costing projections wrong at the start. Hence HAT is willing to buy GPS's subsidiary in Scotland and strike a royalty deal with the Australian company for any work carried out in the UK and U.S. so that it can get a line into GPS's expertise and information bank. With that, HAT hopes to get its costings right and make a much better margin from slapping on paint.

Inevitably, a build-up of GPS-styled contracts will take time both in the UK and the U.S. HAT is bound to soft-pedal in the early stages. As David Telling puts it: "There is a risk to the system, it is not the answer to a maiden's prayer, but the concept is amazing both here and in the U.S."

It could be that the purchase of that small Scottish company will be just as important to HAT's future as its major stride across the Atlantic.

New BNOC secretary

Mr Andrew Berkeley has been appointed general manager, legal and participation affairs and secretary of the BRITISH NATIONAL OIL CORPORATION. He will be responsible for providing legal advice on all matters relating to the corporation's activities. Mr Berkeley is a director and secretary of ICI Petroleum and will take up his appointment with The British National Oil Corporation on May 9.

J. BIBBY & SONS has appointed Mr John Thomson to the board as a non-executive director. Mr Thomson is deputy chief executive of Brooke Bond Group, a deputy chairman of London & Manchester Group, and a non-executive director of Scottish & Newcastle Breweries.

Mr K. Gilchrist, who becomes general manager of the Bradford factory of FIELD SONS & COMPANY on April 1, and Mr K. McDonald, general manager of the Portsmouth factories, have been appointed directors from April 1.

AMERICAN EXPRESS TRAVEL has appointed Mr Paul Lander as the London-based network development manager for the UK and Ireland.

Mr Don Whitford, UK sales manager, has been promoted to the board of WHITE HORSE DISTILLERS from April 1. Mr Gordon L. Woodland, senior home sales director, retires from the board on March 31 and his duties will be taken over by director Mr Derek Hayward. Mr Whitford also joins the board of A. Ferguson & Co.

WORLD-WIDE ASSURANCE CO. has appointed Mr John H. Greenhalgh, assistant general manager, its actuary from April 1.

Mr John Robertson has been appointed head of the treasury group of CITIBANK London. Mr Robertson, a vice president of Citibank, was formerly deputy treasurer in London. He replaces

Mr Francesco Redi, senior vice president, who moves to Paris as country corporate officer and institutional bank head for France.

HIGSONS BREWERY is making the following board appointments on October 1. Mr M. R. Willocks to be assistant managing director, a new post. Mr David Winstanley to be a director. Mr Willocks is employed by London stock brokers, Scitingson, Kemp & Co. Mr Winstanley is chief accountant.

Mr Peter S. King has joined TEXAS COMMERCE BANK, London branch, as vice president and manager credit and business development.

Mr James B. Bucklett, Mr Christopher J. Steele, Mr Nicholas C. Sparring and Mr Derek L. Chambers are being admitted to the partnership of KITCAT & AITKEN, stock brokers, from March 25.

Mr Peter St. George has been appointed to the board of HILL SAMUEL & CO.

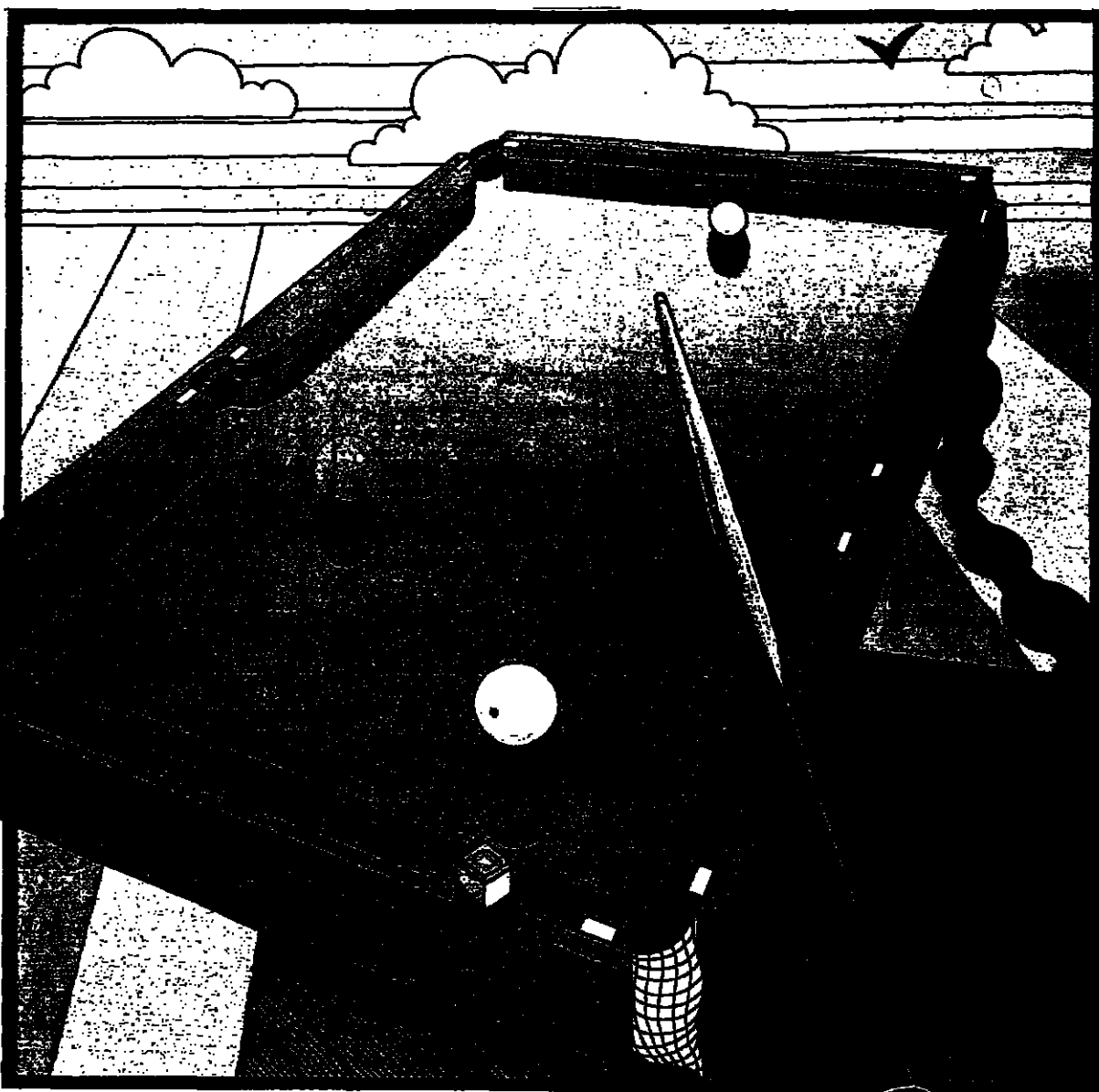
Mr Richard Dunn, THAMES TELEVISION's director of production, is to co-ordinate activities and interests in the field of new television technology, including cable and satellite. Mr Dunn will continue with his responsibilities for Thames' current and future production plans.

Mr Stephen Digby will join HARP on May 1, as managing director. He joins HARP from Bass Bristol, where he is also managing director. He succeeds Mr Paul Milson who is retiring.

The FOOD AND DRINKS INDUSTRIES COUNCIL has elected Sir James C. Chisholm (chairman of Reckitt & Colman) as chairman for the next two years. Mr A. J. R. Parsell of the Brewers' Society was elected deputy chairman; and Mr J. W. W. Cemes (finance director of Allied Lyons) was appointed treasurer.

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UK NEWS

Ulster technology venture to receive £5.4m cash injection

By TIM DICKSON

A MAJOR financial restructuring has been arranged to safeguard the future of one of Northern Ireland's most important high technology investments.

A total of £5.4m is being raised from private sector sources to inject into a new company carrying on the business of American Monitor International (AMI), a West Belfast-based manufacturer of highly sophisticated blood serum testing equipment.

A prospectus has been issued offering for subscription 1,223,077 shares in the new company at £1.04p each. Electra Risk Capital, a venture capital fund set up under the Government's Business Start Up Scheme, has agreed to subscribe for just over 722,000 shares leaving the balance available for individual investors who should be eligible for tax relief under the Start Up Scheme in respect of the tax year ending April 5 1983. The other institutions participating in the deal, the Legal and General Assurance Society and PRVAThankens, the UK subsidiary of a Danish bank and AMI's banker, are also involved.

AMI was set up in early 1980 as a joint venture between the Northern Ireland Development Agency (NIDA) and American Monitor Corporation (AMC) of Indianapolis. AMI, however, has proved more cash hungry than originally expected as a result of development costs and heavy marketing expenditure on its major product, the Parallel Analyser.

This system is capable of performing and computing the results of up to 30 blood tests simultaneously and is designed for sale worldwide to laboratories and hospitals undertaking 2,000 or more blood tests a day.

So far AMI has sold 11 units and "statements of intent" have been made by customers in respect of a further nine. "We are beginning to accelerate in terms of orders," a spokesman for the company said yesterday.

"The level of interest is now much greater than we expected last year, particularly in the UK. The product is rapidly gaining acceptance in other parts of Europe and on top of that we have made a breakthrough in Saudi Arabia and in the Far East."

The refinancing package will be particularly welcomed by the Northern Ireland Industrial Development Board.

Health workers award 'mean'

By Philip Bassett, Labour Correspondent

THE 4.5 per cent 1983-84 pay provision for 1m National Health Service workers, which formed part of the settlement which ended the nine-month dispute last December, now looks "positively mean rather than generous" in the light of subsequent public sector pay deals, according to Income Data Services (IDS), a pay research unit.

"The provision of 4.5 per cent is at the bottom end of the bulk of settlements in both the public and private sectors."

"The spread of public sector settlements this autumn and winter has been running from pay pauses to around 10 per cent, with the bulk of basic rate increases between 4.5 and 7.5 per cent," says the research company.

IDS says the Government's announcement last October 1 of a 3.5 per cent cash limit provision for public sector pay was partly aimed at persuading health workers, who were still in dispute, that offers of 4.5 per cent from April 1983 were generously above the cash limit. IDS Report 337: IDS Ltd, 140 Gt Portland St, W1.

Britain sets the pace of recovery

Electronic markets gear up

BRITAIN is emerging as the bright spot among Europe's electronic components markets according to leading manufacturers, several of whom are tentatively forecasting that a sustained recovery in semiconductor sales is now under way.

Their confidence is based partly on indications that Britain is pulling out of recession ahead of other countries. Many also cite particularly strong increases in demand from small high-technology companies which have sprung up in the UK in the past few years.

Texas Instruments (TI) of the U.S., the world's largest supplier of components on the open market, has even suggested that sales in the UK this year may equal or overtake those in West Germany, which has long been Europe's biggest user of semiconductors.

TI's British subsidiary believes that Britain will account for 23 to 27 per cent of total European sales of \$3bn - \$3.5bn this year. It puts Germany's share at 21 to 25 per cent. As recently as the late 1970s the German market was twice the size of Britain's.

Most other manufacturers and independent market research organisations such as Dataquest are much more cautious. "The trend is correct," says Mr Marcel Lehtichot, market research manager for Intel, another big U.S. supplier. "But it is

an exaggeration to say that Britain will overtake Germany." He believes that France, which overtook Britain in 1980, is still the second biggest European market, though others disagree.

Motorola of the U.S., the second largest supplier after TI, thinks that the UK market will grow by 15 per cent to \$848m this year after an 11 per cent increase last year. It forecasts growth of 7 per cent for Germany to \$871m (after a 6 per cent fall last year) and of 6 per cent to \$38m for all of Europe.

The recent strength of the dollar, used for most Europe-wide forecasts, understates growth in some individual countries. Members of Britain's Electronic Components Industry Federation are understood to have reported a 30 per cent growth in their total sales of integrated circuits (microchips) last year. "All our member companies are very confident," says a spokesman for the federation, which does not make its industry statistics public.

Mullard, the UK components subsidiary of the Dutch Philips group, is particularly encouraged by a recent strengthening of demand from the consumer electronics industry, to which it is a major supplier. It says that it is now gearing up for a period of growth for the first time in three years.

Soundings taken in the electronics industry show that Britain may be pulling out of recession ahead of other countries. Guy de Jouquier reports.

Dataquest, which monitors semiconductor sales worldwide, is still cautious about the outlook. It points out that the UK market rose strongly early last year, only to fall back in the second half. But it believes that the chances of a sustained recovery are better this year.

Manufacturers see little evidence so far of any firming in the prices of widely-used components, which have been weak for some time and are as much as 30 per cent below levels in the U.S. Most U.S. suppliers gear their production to Europe as a whole and can easily switch deliveries from one country to another to adjust the changing patterns of demand.

Among the reasons for optimism most frequently mentioned by manufacturers and suppliers are: • Signs that the British economy is starting to grow again, earlier than most of the rest of Europe, and that

many industrial companies which have survived the recession have become more aware of the competitive advantage of using electronics in their products and processes.

"We still believe that the UK is in a fundamentally healthy position," says Mr Malcolm Penn of Dataquest. "Companies have already made most of the savings that are to be made."

Like most of the semiconductor manufacturers, he is also encouraged by the apparent improvement in the U.S. economy.

• Many semiconductor suppliers say deliveries to small, entrepreneurial technology companies are rising strongly as a proportion of their total business.

"The sheer number of companies using semiconductors has just exploded," says Mr Pat Brockett, UK marketing director of National Semiconductor, a leading U.S. component manufacturer which has a large plant in Greenock, Scotland.

• Stronger demand from the local subsidiaries of foreign manufacturing companies, which have invested heavily in Britain. Many appear to have coped with the recession better than local industry. The UK subsidiary of IBM of the U.S., for instance, increased its profits by 40 per cent last year.

Semiconductors, Page 23

Job losses at Seddon Atkinson may rise

By Nick Garnett, Northern Correspondent

UNIONS at Seddon Atkinson, the Oldham-based truck manufacturer which has been put up for sale by its parent International Harvester, are expected to be told of further redundancies later this week.

One suggestion has been that the company may wish to reduce the 1,000 strong workforce by as many as 400, but this has not been confirmed. The unions have only been told so far that the cutback will involve more than 100.

Mr Gerry Woodhead, the new British managing director, said earlier this month that further cuts were necessary to match the size of the workforce with output. The company, which closed its site at Preston, and shrunk from a workforce of 1,800 in the past two years, has a production target of 2,200 vehicles this year. That would involve an increase in its UK market share.

Seddon said at the start of this month that negotiations for the sale of the company were close to completion. Three companies were still involved in the talks.

Fuel-efficient cargo ship built by BS

By ANDREW FISHER, SHIPPING CORRESPONDENT

BRITISH Shipbuilders (BS), which warned last week of up to 9,000 more job losses, yesterday introduced a versatile new cargo ship needing less fuel and smaller crews.

The MP 17, the design of which was unveiled at the Expoship exhibition in London, is a multi-purpose carrier of 17,000 deadweight tonnes. It will use only 17 tonnes of fuel a day and need a crew of 17.

"We think this is a winner for the 1980s and 1990s," said Sir Robert Atkinson, chairman of BS. "It is probably the best designed ship we have yet produced."

Compared with similar existing ships, both fuel and crew levels are much reduced. "This is a handy-sized and versatile carrier," added Sir Robert. "It can carry general

cargo, bulk cargo or containers, or combinations of all."

BS has experienced mounting losses in its current financial year to end-March and has found it hard to win new orders at a time of shipbuilding slump.

But it has been forging ahead with computer design and manufacturing techniques. These have been used in preparing the MP 17, designed both to fit owners' needs and costs and to achieve smooth production in the yard.

"It is what owners are looking for as the world comes out of recession," said Sir Robert. The engine will be a Sulzer type, designed in Switzerland, though Danish Burmeister and Wain engines can also be fitted.

Economies at port

By ROBIN REEVES IN CARDIFF

THE PORT of Bristol Authority is introducing economies in a bid to cut the financial losses of its Avonmouth Royal Docks.

A £2m severance scheme is the centrepiece of the drive, and is aimed at cutting the authorities workforce by a further 213 through voluntary redundancies. This will bring the total redundancies at the port over the past two years to more than 800 and reduce the workforce to less than 1600.

The new cutbacks reflect a decline in labour intensive cargo handling, in favour of containers and larger unit packaging, a trend which has been accelerated by the recession.

The Bristol Authority's conventional cargo trade - animal feeding stuffs, forestry products and bulk liquid petroleum and chemical products - fell only slightly in the first 44 weeks of the current financial year, by 86,800 tonnes.

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THE MANAGEMENT PAGE: Small Business

How the Budget could help whistle up wizard new tunes

Tim Dickson hypothesises on the Chancellor's proposals

THE dream of two West Midlands engineering executives is starting to come true. A week ago today, as the Chancellor of the Exchequer came to the end of his fifth Budget speech, Steve Corbett and Hunter Knight, marketing and managing director respectively of Wizard Electronics, looked each other in the eye before Knight blurted out impetuously: "That's it then. We're definitely going to buy this company and run our own show for a change."

Frustrated for years by the corporate politics of Disaster Area Inc, a Midwest "smoke-stack" conglomerate which had diversified unsuccessfully into high technology during the 1970s, Corbett and Knight have been itching to develop their prototype of a microchip-based electronic mouth organ to add to a range of musical instruments. They are convinced that its programmable tunes will appeal to an international market of buskers and budding pop stars. Although the idea has consistently fallen on deaf ears back at the Minneapolis headquarters, the group chairman has responded positively to the idea of what he calls a "leveraged" buy-out.

Until last week the two had been wavering. But when Knight flicked on the switch of his radio last Tuesday both men were so struck by the large number of new small business "handouts" in this year's Budget that they resolved to take the plunge.

They have spent the last week planning how they are going to transform Wizard Electronics from being the neglected hi-fi subsidiary of a large company into an expanding independent business.

One of the first things they noticed from a close study of the Financial Times was a new provision for tax relief on borrowings used by employees to finance the purchase of shares in an employee buy-out. (The provision was triggered by the £53.5m employee buy-out of the National Freight Corporation in 1981—prior to this Budget only employee managers in close companies could claim the relief on borrowings to purchase shares.)

Some other measures

OTHER "small business" measures in the Budget are: Corporation Tax. "Small companies" rate reduced from 40 per cent to 38 per cent. Limit to which this rate applies increased from £50,000 to £100,000. Full rate of 52 per cent does not now apply until profits have reached £500,000 (previously £225,000).

VAT. Registration threshold increased from £17,000 to £18,000. Deregistration threshold raised from £17,000 to £18,000 on past turnover, £18,000 to £17,000 on estimated future turnover.

Enterprise Allowance Scheme

Committed to the concept of employee shareholders, Corbett and Knight decided to canvass their 50-strong workforce. At £1,000 per head this could raise a valuable extra £50,000 towards the £0.5m purchase price already provisionally agreed, while every £10 of interest paid by an employee would effectively only cost £7 for a basic rate taxpayer.

While bank borrowings and institutional support will probably be mustered to meet the buy-out price more capital will undoubtedly be required to fund development of the treasured mouth organ project.

Knight and Corbett have thus been particularly interested in the Business Expansion Scheme, the successor to the widely publicised but little used Business Start-up Scheme which currently allows individuals to claim relief at their top marginal rate of tax on an investment up to £20,000 in a new company.

Though Wizard, after a buy-out, will not be a "new" company as defined for the Business Start-up Scheme, it will qualify for the Business Expansion Scheme which will also apply to a great number of existing unquoted trading companies.

The maximum allowable in-

vestment in any one year, more-

over, is being doubled to £40,000. Knight has thus contacted a couple of chums who spend most of their time playing golf for large stakes at Sunningdale and who have recently been expressing an interest in getting involved in some way in a little small business venture.

More working capital, however, is also required and Corbett has already picked up the announcement that a further £300m is being made available under the Government's Loan Guarantee Scheme. This will continue to be run largely as before with the Government guaranteeing 80 per cent of loans made by an approved bank or financial institution in return for a 3 per cent premium on the guaranteed portion up to a maximum of £75,000.

Besides widening the scope of the scheme, the Chancellor has also reminded banks and potential borrowers that in carrying out their commercial appraisal banks should take full account of the personal commitment of borrowers to their business. Knight's wife, Ethel, has already put her foot down about using the family house as security and given that the Chipping Wallop branch manager may consider the mouth organ scheme a shade

riskier, the two executives reckon they have a good case.

Looking ahead, meanwhile, Knight and Corbett realise that they will ultimately need to "tool up" for production, at which point they notice that another £100m is to be made available over the next three years under the Small Engineering Firms Investment Scheme. Newspapers in the Midlands were full of SEFIS when it was launched for the first time last year and they can remember vividly hearing that competitors had managed to secure a one-off grant of £50,000 for installing new numerically controlled machine tools.

Wizard is also thinking of trying to work some magic by taking advantage of other measures in this year's Innovation package from the Department of Industry which brings together support previously offered under the Product and Process Development Scheme (PPDS). Knight and Corbett could hardly keep up with the Chancellor as new measures apparently rolled off his tongue but there are one or two grants available for new products under an innovation linked investment scheme, the development of software and the promotion of computer aided production management.

Of most interest to Wizard is the Software Products scheme, since Corbett is keen to develop a programme which guides the user to available areas of Government support.

The Wizard executives, meanwhile, realise that as things stand they lack a top production man and have been giving some thought over the past few days to filling this gap in their management team.

The trouble is that Luke Jones, the individual they have in mind, is known to like "a slice of the action".

Happily the answer to their problems is at hand in the form of more generous provisions for profit-sharing schemes. But while ministers say they have not ruled it out, the CBI's proposal for Small Firms Investment Companies (SFICs) was not included.

Most lobbyists, particularly

the West Midlands discussing

the proposed rental of a couple

of teletext TV sets—for which

Wizard will get 100 per cent

first year capital allowances;

chasing up the possibility of

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port which will offer various

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finishing touches to plans for

a new microchip based mouse-

trap.

The only problem remaining

—and it is a big one—is to find

a market for Wizard's mouth

organ and effectively promote

it.

Corbett was last heard of in



cent of earnings per employee, from £1,250 to £5,000.

Thus beside Luke's £30,000 starting salary he can now be offered £3,000 a year under Wizard's wonderful new profit-sharing scheme. He will have to be told, however, that under scheme rules as defined in the previous Budget he cannot sell the shares for two years. He will pay no income tax if they are held for seven years but if sold in the intervening period they will be subject to income tax at a declining rate.

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Reactions from lobbyists

REACTION to the Budget from small business representative organisations was mostly complimentary—but disappointment was expressed too.

The Confederation of British Industry, for example, said the package would "rev up enterprise as it awaits the green light of economic upturn." But while ministers say they have not ruled it out, the CBI's proposal for Small Firms Investment Companies (SFICs) was not included.

Most lobbyists, particularly

the Association of Independent Businesses, were very positive about the Business Expansion Scheme. But the Union of Independent Companies was unhappy that more was not done to reduce industry's direct borrowing costs.

The point was echoed by the Forum of Private Business—a keen supporter of measures to encourage businesses to reinvest retained profits. The Forum would have liked a much more "dramatic" increase in VAT thresholds.

Loan guarantees: the failures

"WE ARE particularly keen that it should not be seen as a bank-busting exercise," comments Hugh Aldous of Robson Rhodes. "I hope, on the other hand, that it will stimulate debate among small business advisers."

Aldous was commenting on his firm's much-awaited report, published by the Department of Industry last week, on the first 50 company failures under the Government's Loan Guarantee Scheme. Together with a separate commentary on a telephone survey of 200 borrowers, it makes a number of useful points and will be compulsory reading for all bank managers operating the scheme.

Robson Rhodes goes to some lengths to stress the caveats in its report: that the failures cited do not, for example, comprise a statistically valid sample, that no success stories were considered, and that only early failures—representing loans made at a time when lenders were still experimenting with a novel scheme—are taken into account. Conclusions, therefore, "are inevitably opinion rather than scientific derived."

Having studied the files and talked to bank officials in each case Robson Rhodes nevertheless believes bank appraisal techniques are patchy and tend to place over-reliance on initial work presented by others. Those presentations, sometimes by the accountancy profession, are often inadequate. (The sample includes cases handled by the major clearing banks and the Industrial and Commercial Finance Corporation. The report carries a note to the effect that ICFC "is more familiar with the appraisal requirements and monitoring procedures associated with risk lending.")

Bank managers, says Robson Rhodes pointedly, should ensure that applications are accompanied by properly prepared projections and should appraise proposals as rigorously as if they were lending unsecured. They should also do more to encourage their customers to set up adequate management accounting systems. "There is a widespread need," says the report, "to encourage business managers, bankers and accountants to develop systems of basic analysis and control for

small businesses generally, not just scheme businesses."

One of the most disconcerting, if perhaps predictable, observations by Robson Rhodes was the "astonishingly high" cost and income gearing of many of the companies which failed. (Capital gearing is defined as the proportion of loans to equity, income gearing as the amount of net income taken up in repaying loans and interest.)

Of the 48 failures studied in detail 11 were start-ups, five buy-outs, 14 companies supposedly expanding, and 18 were in urgent need of lending. More than half were manufacturers, 10 per cent were retailers and 10 per cent printers or publishers.

More than three-fifths failed within six months of the start of the scheme in June 1981. One went under in a matter of days.

Robson Rhodes comments: "Small businesses needing finance beyond conventional loans... very often succeed or fail in what they are trying to do in a very short time. There is a crucial period of 'mid-wifery' during which attention should not be diverted from the patient." Certainly the Government sees this as one of the most important messages of the report.

Discussing the reasons for failure, the authors point out that there is none "unique to the scheme." Robson Rhodes believes failure to anticipate the market for the product accounted for the demise of 12 companies, poor management put paid to 21, while production problems, overtrading and even deception were among other reasons cited.

"Personal problems" such as divorce and family difficulties apparently affected the fortunes of eight businesses. Conclusions from the telephone survey with borrowers—the more detailed analysis of failures concentrated largely on the bankers' remarks—suggest that as many as half the scheme borrowers could have obtained an offer of money elsewhere. In half of these cases, however, borrowers indicated that the likely terms would not have been acceptable. Only a third of the borrowers questioned said it would have been totally impossible to find funds elsewhere.

T.D.



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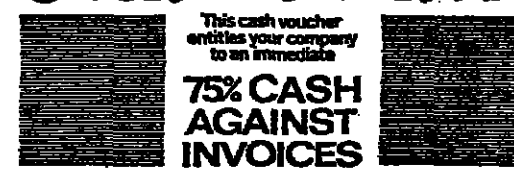
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THE ARTS

March in Paris

There are reasons enough for going to Paris at any time, and no rule requires that Art should always be one of them; but it seems to fall out that one way or another it always is. This spring affords us no exception, and what with the Manet centenary exhibition just over the horizon, and other treats in store, the summer seems set to do the same. Suffice it unto the day, however, are the treats thereof, and such things can wait their turn. For the moment Claude Gellée, dit Le Lorrain, whose work occupies the principal suite of galleries of the Grand Palais (until May 16), is the local hero, and certainly no one who values such things should throw up the chance to share in this remarkable celebration of his achievement.

It is a chance unlikely to recur, for given the expense and difficulty that attend such exercises, and current attitudes to conversation, the most pressing or special of excuses will do to bring it all together. The tercentenary of Claude's death fell last year which anniversary the National Gallery of Art in Washington and La Réunion des Musées Nationaux in France chose to mark together. The only pity of it is that we in this country should have had no part in it, our gracious and otherwise distinguished leaders apart, nor seen it here; for all the great painters of the 17th century, Claude is more than any other, who touches a particularly poignant spot in the English visual sensibility. The small choice of tributes that Agnew's paid him late last year was the solitary initiative here, and a gentle rebuke to the more general neglect.

France may claim him by right of his birth, England assume him by acquisition—for there are still more of his paintings here than in any other country—and Rome, where he spent almost his entire working life, take him by adoption, but in truth his influence, and the way it has been generously spread, common to the European tradition in general, even into the nineteenth century. He was the painter of the Arcadian ideal, which brought him close, in certain respects, to the serene classical preoccupations of his contemporary and sometime fellow expatriate, Nicolas Poussin; but any superficial similarity that particular subject matter and style may confer, is certainly misleading. For as Claude shows in his compositions, every nuance and inclination orchestrated within the superior design, but rather a sense, which grows ever stronger as the work goes on, of an intuitive and natural delicacy, Claude is no Classical

at all, but the great proto-Romantic conjurer of a pastoral world as perfect as in any dream. And if everything therein should be perfectly arranged, as in the great landscaped parks and gardens of England that sprang from his example, the following century, the civilised point was that if Nature should be thus controlled, it was only the better to express herself. Claude's easy naturalism is the more striking for being here so evident, and readily comparable, in the work from

William Packer
reviews an
exhibition of
Claude and other
visual delights
currently on
offer in Paris

first to last, most especially in the drawings—fresh, crisp and immediate, the rapid note in the sketch book of the distant hillside across the valley, the simple tree trunks of the pine forest, and in a broad swath of ink, the rocks of the grotto of Neptune at Tivoli.

The suggestion in all the drawings, though some of them clearly tend towards their subsequent compositional use, is very much of the thing seen, the direct experience of the visible world; and if, as happened with me as a practical expedient, they are the first things to be seen, the suspicion is readily carried over to the paintings. An artist sits on a log with his companions outside the city gate, drawing the boats tied up around the point, and the view of the city across the bay. The masts and rigging peep over the battlements and towers, which are now falling into a romantic and fortunately overgrown decay. The flag drooping from the masthead, a bold painterly stroke, is pink against the golden pink of the evening sky. This View of the Coast a work of Claude's middle years, around 1640, idealised admittedly, but so happily true and exquisite landscape, formed by only the most shadow of human and animal presences, a view across the wooded fields and hillsides outside Crescenzo, the walls and towers of the town again catching the last of the evening light, the distant hilltop picked out and described by a touch as simple, direct and sure as any impressionist.

These are comparatively small paintings, but they characterise the essential Claude, that same

painter who in his old age, in the sixties and seventies, in an extended sequence of large and great works, described the magical dream world of that bucolic idyll and classical fairy tale. In them, too, the last light of a summer's day falls across the castle on the cliff top, and the ancient ruin, and catches the traces of the forest in a last, faint glow. A quiet sea laps against the shore, a melancholic figure sits alone, strange figures meet, beasts move indifferently among the shadows. We can almost persuade ourselves to hear, a faint music of pipes and bells among the trees.

There is much else to see. Around the corner in another part of the Grand Palais is a charming and useful exhibition, now in its last few days (until March 28), of the work of the Hague School, a group of minor Dutch painters of the later 19th century. Theirs was partly domestic genre, partly an academic impressionism, but whichever it was, always admirably professional, and the three Matis brothers especially deserve a somewhat wider reputation. There is an added interest too, in that though the group can hardly claim them as its products, both Van Gogh, and later Mondrian, were familiar with the range of work it encompassed, and were directly influenced in the early formative stages of their own development.

Across the river at the Musée Rodin is an exhibition of sculpture that draws upon the collections of northern provincial museums. Called *De Carpeur à Matisse*, it covers similar ground to the Rodin show here at the Barbican, but is rather more heavily weighted towards the mid-century Salon, with its emphasis upon public and commemorative sculpture, and away from the more personal, expressive and experimental tendencies of the modernists. This is not to say, of course, that there are not beautiful and intriguing things to be seen across that range, from the Countess de Castiglione by Carrier-Belleuse, or Meloni's Imperial Order riding through the storm on the other hand, to Bourdelle's Penelope on the other.

Rodin embraces both extremes in his own work, and the house itself, and its extensive grounds are set out with examples of all kinds, period and style: rude, rapid maquettes, half finished carvings, final casts. The Burghers of Calais command the entrance, and since the special exhibition is closed for an extended lunch, there is all the time in the world to look around (until May 30).

And there is the Centre Pompidou, which as ever hums with furious activity. Of the current



Edward Bawden is now 80, which birthday is rightly celebrated by this exhibition at the Imperial War Museum (until May 30) of his work as a War Artist, first in France before Dunkirk, and then in North Africa, the Middle East, and finally in Italy. He is a painter of the first rank who is yet not given his due for having dared to be so varied in his work, and so consummately gifted as print-maker and illustrator. Put not by himself but by us into what we suppose to be a secondary category, he shows us with his wonderfully sharp and humane eye and firm hand that it is high time we revised our prejudices. Here is Sgt Samson of the 1975th Bechmann Company of the Auxiliary Pioneer Corps in the Lebanon in 1942

exhibitions, four are of particular note, if only in passing. We had a large Giorgio de Chirico show here at the Tate a year ago, which was deliberately qualified by the addition of a period of his early maturity, upon which his reputation and importance chiefly depend. In Paris that emphasis remains, but is at least significantly qualified by the addition of a large group of works from the twenties and thirties (until April 23).

Next door is a retrospective of the work of Yves Klein to mark the twentieth anniversary of his premature death. Klein was a gleeful latter-day Dadaist, the pioneer of modern conceptualism and minimalism, his work never less than elegant and always intriguing. But the idea of the moment so often veering only good at the time, only so long as the frisson of gesture and shock last, and now, though certain images may have a haunting presence still, and hang in the memory, the more general insubstantiality, a lack of bottom we might say, is inescapable (until May 23).

Downstairs on the mezzanine, again side by side, are two sculptors, our own Barry Flanagan, and an impressive German, Ulrich Rückmeyer. Having written about Flanagan at some length in recent months, both at the time of his showing at the Venice Biennale last summer, and more lately at the Whitechapel Gallery, I do not propose to say much now, no more in fact than this small and well chosen show covers rather more of his career, taking us back beyond his

recent essays with bronze, and with stone-carving before that, to the work with soft and filmy materials,essian, rope, sticks and rods, of the later sixties. Current with it (until May 9), Rückmeyer's show is altogether more spare and austere, a hand-woven work only, and from the past four or five years. The stark simplicity of the works is at first, perhaps, a little daunting, the huge lumps of granite shivered into simple blocks and disposed with a disarming

directness, as they might be a large child's building bricks, in the most basic of structures or formations, one, two, three, or four by four, with the narrow channel between to describe the form. The sheer weight of the pieces, however, begins to weigh upon the imagination, and the physical qualities of the stuff itself, the seductive surface of the rock, now rough, now polished to a shine. They are more light-hearted than we might expect.

Texaco/National Youth Theatre
play competition

A new playwriting competition with a first prize of £3,000 has been announced by Texaco in association with the National Youth Theatre of Great Britain. The competition is to encourage new writing for young people and is an extension of Texaco's sponsorship of the NYT. There will be a second prize of £2,000, a third prize of £1,000, and a special prize

of £500 awarded to the most promising writer under the age of 21. The judges' panel will consist of Michael Croot, director of NYT, (chairman), (of panel), Michael Coveney, drama critic, Financial Times, Bryan Forbes, president of NYT, D'ana Quick, actress, Charles Sturridge, film/TV director, and actor Simon Ward.

John Drummond to
leave Edinburgh
Festival

The Lord Provost of Edinburgh as chairman of the Edinburgh Festival Society has announced that the festival director, John Drummond, will be leaving at his own request after this year's festival. Planning for the 1984 and 1985 festivals is well advanced and the post of festival director will be advertised shortly.

Fiddler on the Roof
—and Topol—return
to London

Fiddler on the Roof is to be revived at the Apollo Victoria Theatre in London, opening Tuesday June 28. The new show is based on the original production, recreating the original choreography and staging by Jerome Robbins with the original set and costume designs and starring Topol, the original Tevye.

Sirocco/Glasgow Citizens'

B. A. Young

At first I wondered what was up with the two old ladies in the first scene of Noël Coward's deplorable romance spoke their lines so badly. When they were joined by old Mrs Griffin, still more when Francine came on, shouting and waving her tennis racket, I realised that Philip Prowse's intention must be to have the play done as if by amateurs. As it is written as if by an amateur, this is an apt idea; but it doesn't last through the evening, nor does it explain why the play should be done at all.

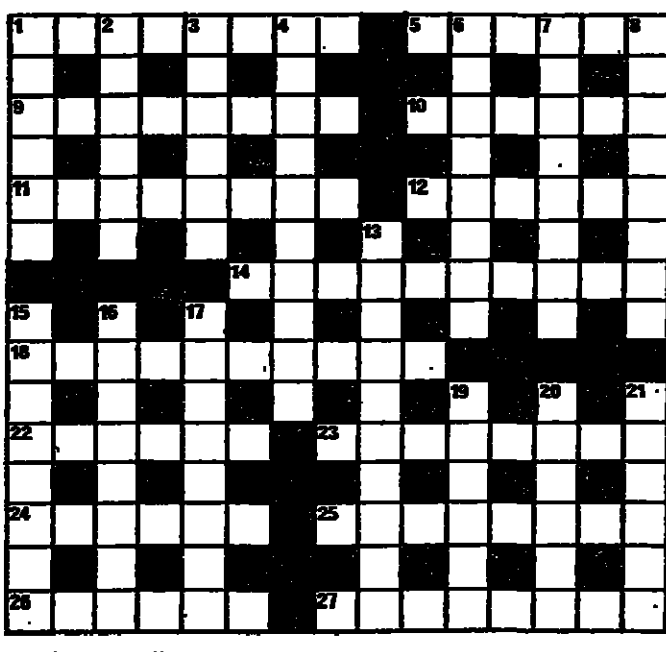
Francine in her Lenglen bandeau, Sampson Crutch with his red nose and still legs, Sirocco's stuffed dog—these are deliberately comic creations that the director, John Griffin, has to fuss about the housekeeping. In the last act, having success-

fully shouted at the revengeful Stephen to go away and leave her alone, she also discards Sirocco. "I'm free!" she breathes, "I'm free!" she breathes. Neither English bourgeois love nor Italian romantic love suits her. What will she do, being free, Coward does not tell us; nor does it really matter, as he himself realised on second thoughts ("weak and indecisive," is what he called the final act).

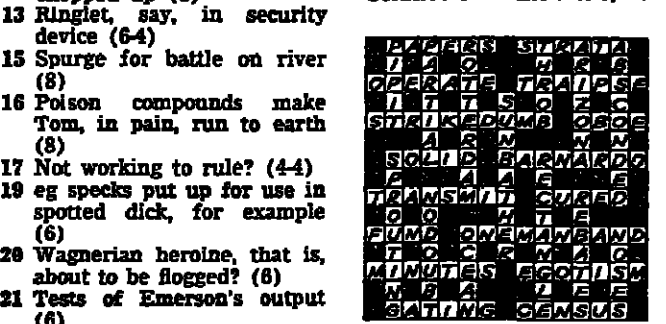
But at least, with the grotesques off, Lucy has a chance to act a little, and Miss Kitowitz does all that can be done with such hollow writing. Robert Gwilym as Sirocco has no chance to match her, for his part is foolishly artificial, and he has not even tried to put on a suitably artificial handsomeness to help it out.

F.T. CROSSWORD
PUZZLE No. 5,128

- ACROSS
- 1 Union papers flung about? (8)
 - 5 Pickpocket as a young boy. (6)
 - 9 Literally, source of main drainage (6)
 - 10 Part of neck indicating untidy person (6)
 - 11 Piff in modern music caper (4,4)
 - 12 Paltry amount for statesman (3,5)
 - 14 Gold spell to continue wearily, yet antirrhinum will be revealed (10)
 - 18 Universal joint trouble? (10)
 - 22 Cut deal perhaps—doctor in row (6)
 - 23 Self-caterers got sites mixed up (8)
 - 24 Like long stories—type found in the Spanish? (6)
 - 25 Alice playing around ring-road—third girl in play (8)
 - 26 Is in awe of wild adders (6)
 - 27 Botherome insects coming from new jersey, say? (8)
- DOWN
- 1 Foot in words with Conservative leader, a sure outcome (6)
 - 2 Nuisance is leaving—there is a subtle difference of tone (6)
 - 3 Nasty hex on beer—one is thus asked to use breathalyzer (6)
 - 4 Patiently allot entry-form (10)
 - 6 One of thirty-six loppers in the yard (4,4)
 - 7 Graphite provides power over backache (8)
 - 8 Disproving Eng. fruit can be chopped up (8)
 - 13 Ringlet, say, in security device (6,4)
 - 15 Spurge for battle on river (8)
 - 16 Poison compounds make Tom, in pain, run to earth (8)
 - 17 Not working to rule? (4,4)
 - 19 eg specks put up for use in spouted dick, for example (6)
 - 20 Wagnerian heroine, that is, about to be flogged? (6)
 - 21 Tests of Emerson's output (6)



Solution to Puzzle No. 5,127



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Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

PARIS

La Traviata conducted by Alain Lombard with Wilhelmina Fernandez alternating with Andrea Bocelli in the role of Violetta and Alberto Culpido in the role of Alfredo. Opera Comique (2860611).

Fledermaus: a controversial production with music-hall elements—conducted by Ralf Weikert with Gino Quilico, Hanna Cotrubas, Janet Perry and Siegfried Jerusalem alternating with Alan Titus, Barbara Delfi, Norma Burrows and Neil Roseheim, and Figaro's Hochzeit conducted by Ralf Weikert with Margaret Price/Ruth Falson and Jean Van Dam. Paris Opera (7435750).

The Sleeping Beauty danced by the stars and the ballet corps of the Paris Opera with Rudolph Nureyev as guest dancer. Choreography by Boris Eifman. Palais des Congrès (7581458).

Moules Bejart and his XXth century ballet conducted by Sylvia Cambréling. Stravinsky's "L'Histoire du Soldat"—THP-Chatelot (2611883).



Rudolph Nureyev: in The Sleeping Beauty, Paris

Mines. Also this week Hoffmann's Erzählungen with Neil Schloff, Ariadne with Marjane Lipovsek and Dieter Weller. Don Carlos starring Nicola Martinucci, Jellens Oratorio and Ruggiero Ramondini. Zemplinsky's Der Kreidekreis is premiering this week in Hamburg for the first time, produced by Herbert Wernicke with Beatrix Niehoff and Guillermo Sarabia in the main roles.

Cologne Opera: Parsifal, produced by Jean Pierre Ponnelle, is premiering this week with Peter Lindroos and Waltraud Meier. Also Turandot and Orfeo ed Euridice.

Frankfurt Opera: Der Türke in Italien.

with Paula Page and Gerolf Schoder. Ein Ball in Masken with guest singer Marc Zampieri as Amelia. Hans Neuenfels' ultra-modern production of Aida. Die Entführung aus dem Serail and My Fair Lady round off the programme.

Munich Bayerische Staatsoper: Das Liebesverbot, a Jean Pierre Ponnelle production, and La Bohème in Italian with Gabriele Benachova in the title role. Cost in a title conducted by Munich's opera director Wolfgang Sawallisch. Elektra, with Ingrid Bjoner and Theo Adam.

Berlin Opera: Schwannensee choreographed by Kenneth MacMillan. (Sat). A ballet-evening danced to music by Maurice Ravel jointly choreographed by Kurt Jooss, Maurice Bejart and George Balanchine. (Wed).

LONDON

Royal Opera, Covent Garden: Die Zuerberlitz, in August Everding's jokey production, returns with a strong cast (Pepp, Burrows, Frey, Howell), and Colin Davis as conductor.

English National Opera: Coliseum. Dvorak's Rusalka, not shown in London for many years, is presented by the controversial ENO team of David Pountney (producer) and Mark Elder (conductor). Further performances of Il trovatore, with Rita Hunter's Lenora not quite recapturing the glory of its past best, and Rossini's Cinderella with the dashing Della Jones in the title role.

Royal Opera House, Covent Garden: Peter Schaufuss is guest with the Royal Ballet and can be seen as the Royal Ballet and can be seen as the Royal Ballet and can be seen as the Royal Ballet.

on Friday, and again on Tuesday as the loony Alain, which is a nice double. On Thursday the MacMillan triple bill is on view.

Sadler's Wells, Rosbery Avenue: Ballet Rambert plays a double bill of Bruce's dark Requiem and Taylor's Airs on Friday and Saturday, then changes to include a new Richard Alston work from Monday.

NEW YORK

Metropolitan Opera (Opera House, Lincoln Center): The last seasonal performance of Die Rosenkavalier, conducted by James Levine, will be on Friday and Saturday, then changes to include a new Richard Alston work from Monday.

Manhattan School of Music: The Hamburg Ballet, Brooklyn Academy of Music: Repertory works, choreographed by artistic director John Neumeier are set to music by Richard Strauss, Bach and Mahler. (30 Lafayette Ave, 5881109).

Rockefeller Center: The Company (City Center, 55th e. of 7th Av): Now a modern classic, Cunningham brings ten familiar and one premiere to this short but rewarding season. (581 7807).

VIENNA

Staatsoper (324/2855): Der Barbier von Sevilla, Salome, Rigoletto in repertory. Ballet on Sun, Swan Lake, Wed. Scherzmadame.

Volksoper (324/2857): Der Graf von Luxemburg, Das Feuerwerk. Die Entführung aus dem Serail in repertory. Ballet on Fri and Mon.

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Tuesday March 22 1983

Second stage of the bank crisis

THE EFFECTIVE fire brigade operation mounted by the central banks, the Bank for International Settlements and the IMF since last summer has taken the international banking crisis out of the headlines, but it is by no means over. The banks now hold out larger claims against a group of weak borrowers—some who are in temporary difficulties because of high real interest rates and the trade recession, and some who have little realistic chance of meeting their obligations.

Meanwhile, debt service obligations continue to grow far faster than the money value of debtor-country exports, so that the important debt service ratios continue to deteriorate. The long-term hope of reviving trade, and more normal real interest rates, which would genuinely solve the problem for most of the problem borrowers, is unfortunately only a little nearer to realisation.

Support

It is not surprising, then, that numerous proposals are beginning to emerge to address the underlying problem and to consolidate as much as possible of the debt overhang in a form which would allow credit operators a decent night's sleep. In this second stage of the crisis, however, two quite distinct strains of thought are beginning to emerge.

The disciplinary school, which has strong support in West Germany, Holland and Switzerland, and among monetarist economists in the U.S., argues that the rescue has bought time—and injected enough extra profits—to face up to the problem of default.

This school was represented forcefully by a statement issued recently by a group of U.S. economists headed by Professor Karl Brunner, an economist who has been very influential with the British Prime Minister. It argues against any form of bailout for debtor nations, and says the grounds that bail-outs simply "socialise" the losses due to

bad lending, imposing on the world trading community as a whole a cost represented either by renewed inflation or higher interest rates.

Losses, they urge, should be borne by those who have incurred them—notably by bank shareholders; even an insolvent bank can earn good future returns for its owners if they are prepared to restore the capital which has been lost.

This might be dismissed as a form of intellectual Puritanism, but it is likely to make itself felt in a practical way as the temporary arrangements made in recent months fall to be renewed, for a number of important banks which are not themselves excessively exposed in country lending will be unwilling to join again in the process of rescuing and enhancing lending which marked the first phase.

Proposal

Those who yearn for a smoother adjustment—an international lifeboat, as it were—are therefore inclined to see an ever-bigger role for the IMF in the consolidation stage. This thinking is represented in a proposal published yesterday by the Group of 30 for an early start to market borrowing by the IMF as a form of bridging finance to keep resources flowing until the quota increase agreed in the Interim Committee can become a fact, about one year from now.

Any proposal for IMF market borrowing is likely to be greeted very suspiciously in the quarters which have always opposed such a step—notably in Washington and Frankfurt (although the new report bears the signature of Dr Otmar Emminger). As a principle, this is absurd; the end has been justified, the means must be provided in the meantime.

However, the Group of 30 proposal goes beyond the principle of market borrowing to the proposed practice of bank loans to the IMF at floating interest rates. This appears absurd at the other extreme; a reconstruction must involve a reduction rather than an increase in bank intermediation, and a return to contracts in which money or real cost is known and fixed in advance. It is not too early at least to start hardening the soft approach.

Trade warning for Europe

WHEN OFFICIAL Washington begins to think about any complementing the General Agreement on Tariffs and Trade (GATT) with other trade arrangements, the rest of the industrialised world would be wise to take note.

The Reagan Administration was deeply disappointed by the lack of substantial achievements at the GATT ministerial meeting last November. Little, if any, progress was made towards Washington's main objectives. Concurrently with that disappointment, pressure is growing in the U.S. to protect industries struggling in the recession. For instance, a Bill is pending which would make foreign motor manufacturers use a minimum proportion of American-made components in cars destined for the U.S. market.

Though it is officially devoted to GATT and to free trade, Washington has more than once strayed from the path of virtue. Like the Europeans, it has negotiated a self-restraint agreement with Japanese motor exporters. That may not contradict the letter of GATT, but it is hard to square with the GATT spirit of non-discrimination.

Assumption

Washington has made free use of its trading partners might wish of American legislation intended to curb foreign dumping in U.S. markets. It has retaliated against subsidised exports of EEC farm surpluses by itself subsidising a sale of flour to Egypt.

It would not be in the interests of world trade for Washington to be pushed farther down this road. Moreover, it is hard to reject out of hand an assumption gaining ground in Washington that GATT may have to adapt to changing patterns of world trade. That assumption appears to have inspired statements from U.S. trade officials last week who put forward rather unstructured ideas for a group of nations to pioneer an improved GATT system. Others could follow once they are ready.

As a stimulus to discussion

such ideas may have merit. But as put forward they are calculated to undermine GATT, one of the most important achievements of the post-war world. Dividing the world into a fast convoy of free traders and a slower convoy of the cautious would strike a blow at the multilateralism and universality which is the chief principle of GATT.

Approach

Trying to make GATT institutions work more smoothly would be a more rational approach in the interests of all. Yet Europeans and others need to realise that stonewalling is not an adequate response to what is happening in Washington. Europe would be the heavier loser in any trade war, whether involving farm products or industrial goods.

The EEC should reconsider its insistence that the GATT ministerial talks that it must be allowed to take selective action against import surges, meaning measures aimed at particular countries rather than all supplying countries. If Europeans cling to selectivity, they have only themselves to blame if the U.S. does likewise. What is sauce for the Japanese today may be sauce for Europe tomorrow.

The EEC will also have to find a more realistic farm policy if it is to avoid agricultural trade war. American practice in this field is not unexceptionable, but Washington is in the right when it accuses the EEC of invading the markets of others with its subsidised farm exports. There is a danger of a particularly vicious circle: European dumping provokes American counter-dumping which, in turn, makes the EEC resort to heavier subsidies—and so on.

At a meeting last week U.S. and EEC officials agreed to try to avoid such a nonsense. In itself that is welcome news, but does not go far enough to banish the danger of future confrontations. A concerted effort is required to revert to the principles of GATT and to apply them in areas such as agriculture where they have not hitherto been respected.

A CHANGE IN FACE and Character is in store for Britain's North Sea oil

Falling oil prices have increased the risk and uncertainties of high-cost offshore development to a point where many exploration companies, especially the smaller punters, might decide to play safe and cash in their chips.

On the other hand the Government is providing taxation relief aimed, in part, at offsetting the impact of oil price erosion. Sir Geoffrey Howe, Chancellor of the Exchequer, announced in his Budget last week that tax changes would provide North Sea oil producers with an additional £800m of cash flow over the next four years. Even greater relief is in store for companies which now embark on new developments.

No one was more surprised with the extent of Sir Geoffrey's generosity than the oil companies, even though for years they had been pleading with the Government to reduce their tax burden.

However, this was no altruistic move on the part of the Chancellor. The Government was worried that in the light of dropping oil prices and smaller and smaller discoveries, North Sea development could dry up.

After all, UK offshore development has so far generated some £300m worth of investment in current money values. Well over 20,000 exploration and production workers are employed offshore while on the mainland at least 100,000 people are involved in providing equipment and services. Perhaps most important of all, the UK's oil production—now the fifth highest in the world—is providing the government with more than \$200 million of tax revenue a year.

The Government, naturally anxious to maintain these benefits, hope that its Budget measures will revitalise development activity so that North Sea production can stay at a high level (at least above the rate of UK oil consumption) until at least the end of the decade.

No fewer than 284 companies aim to be part of that revitalisation, each one holding an interest in at least one licence to drill on the UK continental shelf. However, the new economics of the North Sea—prompted both by Sir Geoffrey's concessions and falling oil prices—indicate that a shake-out of some magnitude could be on the way.

Sir Geoffrey has effectively reduced the costs of drilling for new oil by allowing companies which are already producing petroleum to set off their exploration and appraisal costs against their petroleum revenue tax (PRT). This benefit is relatively useless, however, to the smaller companies without any oil production or taxation to offset.

"The atmosphere here will be more fraught than ever before between the big companies and the little companies. The little ones will be spending real cash money while they shoot crabs, while the big ones will be more

inclined to drill marginal holes because of the tax breaks," says an executive who looks after the oil investments of one of Britain's largest financial institutions.

The upshot is likely to be a spate of consolidation through mergers or acquisitions as the well-financed companies begin to crowd out the smaller punters.

One of these deals has just taken place, with Clyde Petroleum buying up Saxon Oil in a £20m deal. Saxon had a good deal of exploration activity, but no oil production to the light of the Chancellor's recent concessions.

The provokers will tend to be the middle-sized independent groups which have grown up with the North Sea's development. But they could be: The giants—big companies like BP, Petroleum and Mobil which might want to buy unsuccessful drilling companies as much for their tax write-off value as their licence acreage.

● The bigger independents—companies like Charterhouse which already have some production but keep to build up their portfolio of drilling acreage.

● Hopeful independents—determined cash-rich exploration companies like Premier Consolidated, which not having been successful in their drilling programmes so far are keen to acquire more promising acreage.

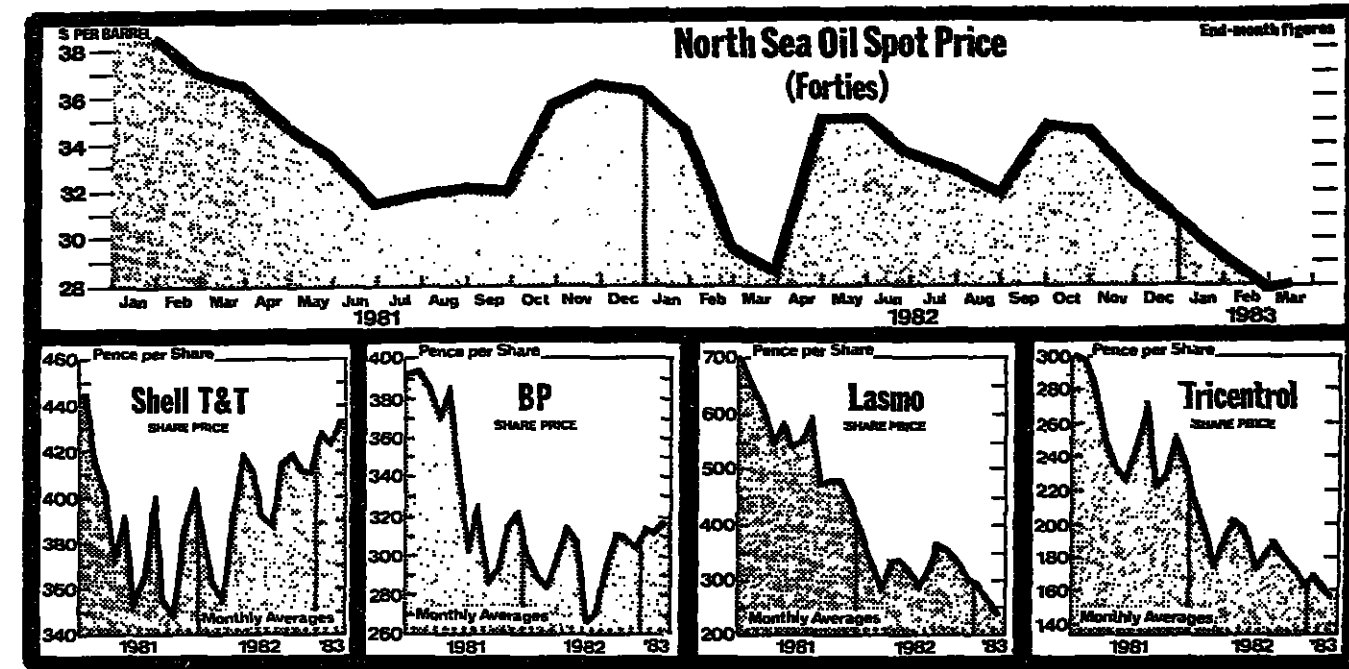
"We were negotiating some purchases, but held off when the oil price started to wobble. With budget concessions, we are back in again," says Mr Roland Shaw, Managing Director of Premier.

The smaller players have yet

BRITAIN'S NORTH SEA OIL

The shake-out yet to come

By Ray Dafer and Carla Rapoport



Chris Walker

to admit openly that they are seeking to pull out of the North Sea, or looking for buyers. But AB Exploration, a division of AB Foods, admits that the gamble of exploring in the North Sea without any offsetting production is "even worse."

AB Foods went into the North Sea with scores of other new entrants in the seventh licensing round in 1981. "If prices were to fall very much more," says Mr Harry Bailey, a director of AB Foods, "it would be painful. We've got to take it slowly. We went into the North Sea on a long-term basis, so we're taking this seriously," he says.

Prices are of crucial concern to all the companies. With oil in new fields costing up to \$20 a barrel to appraise, develop and exploit, the offshore industry is becoming increasingly nervous as market prices slide well below \$30.

Not that falling prices are having an immediate, dramatic impact on company margins. High taxation—up to 90 per cent for the most profitable

fields—sees to that. For companies with interest in mature fields like Forties and Ninian, most of the oil price decline is being absorbed by the Exchequer.

Moreover, the pound's decline against the dollar has, up to now, effectively maintained the sterling price of North Sea oil.

Development costs on older fields have also been well amortised. As a result, according to stockbrokers Scott, Goff, Hancock, companies merely have to fund production costs, in the case of the Ninian field an estimated \$4.45 a barrel. On this basis it could be argued that oil prices would have to fall into single figures before some fields would be shut in.

Nevertheless, says Mr Graham Hearn, chief executive of Tricentral, "if we had a draconian

and killing price war and prices dropped to \$15 a barrel, with no help from sterling, then no project on the books we have got would make sense."

So far, publicly, the industry is putting on a brave face. Mr

Chris Greentree, the tall, lanky Canadian who heads Lasso, one of Britain's largest independent oil companies, sums up the mood best: "You've got to take a 10-year view. A two-year glitch in the oil price shouldn't affect that. At the end of 10 years there will be less oil in the ground and the world will be running out."

Lasso, labouring under a fairly heavy debt-to-equity ratio recently asked shareholders for \$45m by way of a rights issue, and the market's reaction has been fairly favourable.

Further, the company has now completed the refinancing of an \$80m loan to develop its share of the Beatrice field. The loan contains a \$50m non-recourse element in it.

This means that if oil prices should drop over the cliff, the bank will have the financial burden on its shoulders, not Lasso. Completing such a deal in the present climate of uncertainty, Lasso believes further underscores the fact that investors also recognise that the oil industry is a good risk in the medium term.

"They'll (the banks) have people jumping out of the 42nd floor before Lasso will," says Mr Greentree. "We don't have a 42nd floor."

Lasso reckons that the Chancellor's concessions on new development in the North Sea will save the company \$800,000 out of every \$1m spent on exploration. "That will tip a few more wells over here from 'no-go' to 'go'," he says. But investment decisions still take time and the effects of the concessions are unlikely to be felt until companies' 1984 budget cycles, with projects getting the green light at the end of this year.

Compared to the small players, the large integrated companies, like British Pet-

roleum and Royal Dutch Shell, are less exposed to short-term price declines. It only because their refining, marketing and chemical operations stand to benefit from lower oil prices. Even so, a planner at one of the majors confessed last week: "We're as confused as anyone on what prices are going to be."

Sir Geoffrey's concessions have had a calming effect, however, on the shell-shocked industry. Indeed, work on two fields—North Alwyn and Clyde—had already begun last year, leading many to speculate that the industry had an idea that help was on the way. Under the Budget proposals the two fields qualify for new field tax concessions.

Future prospects which will benefit from the concessions include the Balmoral field, North Brae and the East Forties developments which will cost well over \$200m.

These projects point the way towards a resurgence of development activity for there is still a great deal of UK oil to exploit. So far only 3.4bn barrels have been recovered.

That leaves some 600 barrels of "proven and probable" recoverable reserves waiting to be extracted from existing commercial fields and a further 500 barrels of reserves in unexploited discoveries. The UK Offshore Operators Association, representing leading North Sea companies, says it has identified well over 30 fields which could be produced given the right price and tax signals.

These fields will be needed. For as Mr George Williams, UKOOA's director general, commented: "If the UK is to remain self-sufficient in oil into 1990 and beyond, the industry needs to go ahead with the development of a small field—say of 80m barrels recoverable reserves—once every 50 days."

That means the pace of exploration, which has picked up in the past year or so, must also be maintained. The prospects are there, even if the discoveries are likely to be smaller and in more challenging locations than the early fields.

For having scanned the geology on the UK continental shelf—including the Enniskillen Channel, the Western Approaches and the Atlantic north west of the Shetland Islands—the Department of Energy reckons it is possible for oil companies to discover a further 7.2bn to 21bn barrels.

"The North Sea boom period may be over but the Continental Shelf is still a thriving area, especially as it has been given modest but significant boost by proposed Government tax changes," said Mr Martin Lovegrove, an oil consultant specialising in the North Sea.

"But the bulk of exploration and field development will in future be done by the established producers who now have a fantastic tax advantage over independent non-producers."

"Perhaps the Government did make a mistake allowing the yogurt-makers and the hoteliers in, but there have always been the haves and the have-nots in the North Sea. This will now be exaggerated," he said.

THE EFFECTS OF THE BUDGET

FORECAST PROFITABILITY OF NEW NORTH SEA FIELDS

	% real internal rates of return			Pre-budget tax system			Post-budget tax system		
	A	B	C	A	B	C	A	B	C
Alwyn North	17.3	14.0	32.9	21.2	17.4	40.4	17.3	14.0	32.9
Clyde	10.4	8.0	26.2	13.5	11.3	26.15	10.4	8.0	26.2
Andrew	16.3	13.5	29.8	20.5	17.4	37.0	16.3	13.5	29.8
Andrew	19.8	14.9	27.5	24.6	22.4	34.0	19.8	14.9	27.5
T-BLOCK	17.2	15.2	29.8	20.63	18.3	35.0	17.2	15.2	29.8

"A" assumes a 1983 North Sea oil price of \$30 a barrel, \$31.9 in 1984 and rising steadily in line with inflation to the end of the century.
 "B" assumes a fall in price to \$26 in 1983, rising to \$30 by 1985 and then remaining constant in real terms to 2000. "C" assumes a real 15 per cent price increase every third year, with a real price fall in the intervening years. The fields illustrated have been given development consent since April 1, 1982, or are likely to be approved later.

Source: Surrey University Energy Economics Centre

Men & Matters

Theatre circles

London's West End theatre may have been through a difficult patch but one promoter who has weathered it better than most is Revuebar owner, Paul Raymond.

Raymond is now offering £2m—all of it his own money—for the Piccadilly Theatre, currently in the hands of a liquidator. He called off last week before it even opened. The theatre has been converted at great expense into a theatre restaurant with dining tables replacing rows of seats.

The Piccadilly, 80 per cent owned by Associated Newspapers, publishers of the Daily Mail, has rejected Raymond's initial approach but he tells me he is considering a formal bid. A statement from the theatre that the £2m offer did not reflect the full value of the site suggests a higher bid might be given more thought.

"The theatre is worth £2m

to me at the moment because they have converted it into a theatre restaurant," says Raymond. "But if they converted it back to a theatre I don't think it would be worth two bob."

Raymond's Windmill Theatre, now renamed La Vie En Rose, and converted to a theatre restaurant at a cost of £1.25m, reopened last November and is playing to packed houses, he says. His other theatres, the Whitehall and the Revuebar are doing nicely while the Boulevard Theatre is closed for alterations.

The Piccadilly, though empty, is not out of pocket itself. The "i" promoters are paying rent until they return with a new show in mid-May.

But if Raymond has his way, the next show would be a lavish revue—quite a change from the last two productions of "Toad of Toad Hall" and Jonathan Miller's "Hamlet."

Slim figures

East Germany's foreign trade bank (DABA) has produced its first annual statement for the benefit of western banks. But after perusing the contents, bankers are generally agreed the information gap still yawns.

The bank has issued a total of just eight figures about itself including its annual profit of \$800m East German marks.

The balance sheet, it says, has been examined and confirmed by the audit department of the East German finance ministry.

Western bankers are complaining that such information as total assets of \$3.8bn marks, and total liabilities of \$3bn marks does not tell them very much.

They note that the DABA profits may have come from currency gains, interest, and even from the sale of precious metals. Last year East Ger-

many sold \$48m worth of silver on the London market. The East Germans have been struggling to repay punctually their \$30m debt to western banks plus \$1.5bn in cumulative debts to West Germany.

In its glossy statement DABA cannot resist one "Holier than thou" jibe at the western banking system. While many banks are worried over currencies badly handicapped by the "financial difficulties that numerous countries have experienced," says the bank, it is not one of them.

Bootlegger

Not even the evidence of his ability to walk a straight line after a drinking bout saved 27-year-old Kim Petznick from a night in jail in London, Ontario.

A policeman told the court he stopped his car when he saw Petznick weaving his way down the road towards him. Petznick straightened himself up, then, in the words of the officer, "stepped up on the hood and—thump, thump, thump—walked across the top of the car and down the rear."

No sale

Jersey's Ann Street brewery, which is to open the new 25m St. Pierre Park hotel in Guernsey just after Easter, was startled to be told the other day that the property had been advertised for sale in the FT. It hadn't.

That was just one of a spate of rumours about the hotel being sold or put on the market that has plagued the brewery during a hectic rush to get the place ready for a grand opening at the start of the season.

Among other publications reported—wrongly—to have carried "for sale" advertisements for the hotel are an American newspaper, Country Life—and

—somewhat improbably—Horse and Hound.

Ian Steven, chairman of the brewery, first tried to ignore the rumour. Now he has decided that they have become sufficiently damaging to staff morale and to potential business for him to issue a categorical denial.

"We are building the hotel to run it to sell it," he says. "We are not building it to sell it."

So far as the brewery's 700 shareholders are concerned good news has come out of these attempts to nobble the venture. The price put on the hotel by the rumour-mongers has ranged from \$7m to \$10m—indicating a handsome profit potential if it ever were to be put on the market.

Chance remark

Discounting has become a fact of life in the UK motor trade and the managing director of one of London's larger distributors swears the following story is true:

Just after Maestro was launched, a known-to-be-hard-nosed fleet customer walked into one of the London showrooms. He inspected the car, then addressed the deferential sales manager: "Okay, I like it—but I want 15 off, right now."

The manager swallowed nervously and replied: "I'm sorry sir but it's a new car and demand is high and the most I can give you is 7½."

"Marvellous," beamed the buyer. "I actually wanted 15 cars."

Soft sell

Sign on a Lambeth market stall: "Feather-filled duvets. Buy now before down goes up."

Observer



Photograph donated by R. Ian Lloyd, Alpha Photo Agency, Singapore.

A green earth or a dry desert?

There may still be time to choose

The World is destroying its tropical rainforests. Half the forests I have gone, and the speed of destruction is accelerating. If this continues we will lose for ever the earth's greatest treasure house of plants and animals, perhaps our most valuable natural resource for the future. In the next 25 years the vast forests of Malaysia and Indonesia could be gone forever, leaving erosion to turn a green paradise into a barren wasteland.

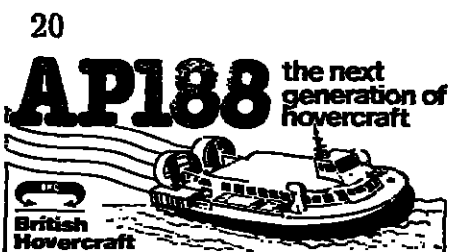
It's happening partly because the local people depend upon the forests for their immediate needs for survival, partly because of demand in the developed world for tropical timber.

In 1980 the WWF and other authorities published a plan for developing resources without destroying them. We need your help to ensure that it is put into action. Write to WWF for more information. It could be the most important letter you ever write.

World Wildlife Fund—UK, Panda House, 11-13 Oakford Rd., Godalming, Surrey GU7 1JL.

FOR WORLD CONSERVATION.

Advertisement prepared by Giffney & Giffney



FINANCIAL TIMES

Tuesday March 22 1983

Associate
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SPILLAGE MAY EXTEND 160 KM FROM KHARG ISLAND TERMINAL

Fears grow over Gulf oil slick

BY MARY FRINGS IN BAHRAIN

GULF COUNTRIES have declared a state of alert over a vast slick of heavy oil moving towards their shores. The slick is moving south from Iran's Nowruz oil field, near the main oil export terminal at Kharg Island.

The spillage follows one collapse of a single-well platform in February, apparently as the result of a collision, and missile attack by Iraqi helicopters on other nearby platforms in early March.

Saudi pilots on regular surveillance missions have found difficulty in tracking the slick's progress because it remains in the war zone of Iranian territorial waters. Three days ago, the outer rim was reported 18 km north-east of the Ferdoun-Marjan field, which lies due south of the Nowruz field.

Patches of oil are also said to lie 20 km and 32 km east of the field, af-

fecting an area possibly 160 km across.

Unless the oil can be collected or dispersed, the slick could drift back and forth for months in the semi-enclosed Gulf waters, buffeted by the variable winds. The oil is too heavy - 20 to 21 API, compared with North Sea crude's figure of 37 - and too weathered to disperse easily, however.

The spillage rate is now put at 5,000 to 7,000 barrels a day (b/d), with approximately 100,000 barrels already disgorged. Apart from Iran itself, Saudi Arabia, Qatar, the United Arab Emirates and Bahrain are all at risk.

Efforts during the past week to persuade Iraq to give safe conduct to a team from the Red Adair company, waiting to begin emergency repairs, have failed. The team is now ashore in Dubai.



Mr Khalid Fakhr, newly appointed director of the Bahrain-based Marine Emergency Mutual Aid Centre, is today expected to meet meteorologists and pollution control experts from oil companies.

The centre's parent body with headquarters in Kuwait, is the Regional Organisation for the Protection of the Marine Environment, of

which both Iraq and Iran are members. A spokesman in Bahrain complained, however, that the organisation had no enforcement powers.

Another co-ordinating body, the Gulf Oil Companies Mutual Aid Organisation, is said to be ready to act on government instructions. But neutral members are saying that this is not their oil and want assurances about covering any clean-up costs.

The oil started leaking in the first week of February, when a single-well platform, which was shut down after being damaged, finally sank.

The helicopter attack which followed came as men and equipment were being mobilised to seal it off. A two-well platform and a four-well platform were set on fire, and another two-well platform began spewing oil.

European computer makers in research project

By Guy de Jonquieres in London and Paul Betts in Paris

ICL of Britain, Cii-Honeywell Bull of France and Siemens of West Germany - the three largest European-owned computer manufacturers - are discussing proposals to establish a joint centre to undertake long-term research on advanced computing systems.

The project, which may be expanded to include leading software (programming) companies in the three countries, represents the first serious attempt at collaboration between major European computer manufacturers for almost a decade.

The companies hope to take a firm decision later this year to set up a single laboratory, probably at a continental site. According to reports in Paris, it would have about 50 staff and a fairly modest initial budget of about £5m a year. But it could become the nucleus for wider co-operation later.

The centre's work would be linked broadly to the EEC's Esprit programme, which is intended to foster European collaboration in strategic areas of electronics, including research into advanced components, materials and the systems needed to build a new generation of "intelligent" computers.

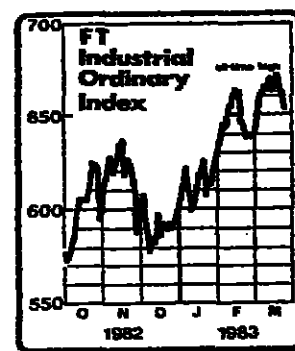
Esprit was launched last year by the EEC Commission, with support from a dozen major European electronics manufacturers including ICL, Cii-Honeywell Bull and Siemens. The UK Government is also considering plans for a broadly similar national programme, which would cost £350m over five years.

The idea of a joint research centre was first proposed by M Jacques Stern after he became head of Cii-Honeywell Bull last year. The talks were expanded to include Siemens at the suggestion of Mr Robb Wilmet, managing director of ICL.

The last time European computer manufacturers agreed to pool their resources was in the early 1970s, when Siemens, France's Compagnie Internationale d'Informatique and the Dutch Philips group set up a joint company called Unidata.

THE LEX COLUMN

Brussels sprouts an omelette



The European Monetary System has emerged from the most inauspicious episode in its brief history with a realignment which, while unsatisfactory in detail, is more realistic than might have been expected on Sunday evening. The key D-Mark/French franc parities have been set at a level which should be sustainable, even under existing monetary and fiscal policies, for the next few months.

The foreign exchange market responded, as usual, more to the technical positions which had been built up ahead of the reshuffle than to the new parities themselves. The market had sold the franc short against the D-Mark, through the intermediary of the dollar, over the weekend and the covering of those positions yesterday had the predictable effect of pushing the franc towards the top of the new structure and the D-Mark towards the bottom.

It is a little surprising that, after all the public wrangling between Paris and Bonn, it is the minor currencies in the system which emerge with the more anomalous parities. The guilders might, on ground of either current account or inflation differentials, justifiably have been revalued in line with the D-Mark, while the 1.5 per cent revaluation of the Belgian franc against the ecu probably owes more to domestic economic priorities - and to the sensitivities of Luxembourg - than it does to the realities of the foreign exchange market.

For the time being at least, these anomalies need not matter. It is quite possible for the smaller members to adjust their parities unilaterally, as Belgium did last year, while the foreign exchange reserves of West Germany are sufficient to support weaker currencies with modest capital flows almost indefinitely if need be. Ireland, after all, sustained unrealistic parities until yesterday without resort to Saudi credits or stratospheric European rates.

But the new arrangements will prove more durable than the last set unless they are accompanied by evidence of convergence on the monetary front. The effective eight per cent realignment of the franc and the D-Mark will intensify inflationary expectations in France, as import prices rise, while the contractionary effect on the money supply of heavy foreign exchange intervention will now be removed. The converse, of course, will apply

in West Germany - a fact which may tacitly have been recognised by the Bundesbank's decision last week to top a full point off key domestic rates at a time when money stock growth was already fairly rapid. Over the last fortnight, the EMS has suffered a blow to its credibility which, without acknowledgement of basic economics, could well prove terminal.

Hudson's Bay

The CS33 a share which the Thomson family interests paid for their controlling interest in the Toronto-based Hudson's Bay only 4 years ago now looks very expensive. The shares are trading at around CS32, and while this price has held up through the bad news of last year's results, it may need a marked upturn in personal consumption to get it moving ahead again. Net losses last year amount to CS122.2m, with trading profits of CS130m totally submerged by CS261m of interest payments.

Hudson's Bay is tackling these mounting financial charges through a capital reconstruction which will bring in cash of around CS360m and reduce short-term variable-rate debt to CS430m. The issue of CS12m of new preferred shares will restore some of the depleted equity, leaving debt at a marginally more manageable 160 per cent of shareholders' funds, against almost 200 per cent at present.

Even after these changes, however, annual interest charges could be around CS200m, while the group's liquidation of its Dome stake will lop almost CS60m off dividend income. This leaves the company so much more dependent on trading in the core retailing business, which saw a 6 per cent loss in volume last year. Costs have been

trimmed from the business, and the high level of savings in Canada suggest that there is plenty of pent-up demand. But no doubt George Weston, the loser in the 1979 takeover stakes, is happy not to have won this one.

Biogen

Parts of the Biogen share issue prospectus read like a premature offering for April Fool's Day, with products under development like a feedstock hormone additive to help animals grow bigger on less food. But the company has spent over \$22m since 1978 on research and development into recombinant DNA applications with a commercial future real enough to have drawn huge interest over the last fortnight in an initial public offering on Wall Street's over-the-counter market of 2.5m shares - which look as though they may have been oversubscribed from London alone on the basis of an indicated price range of \$22-\$28 each. The risks, though, are equally real. Every prospectus carries a high-risk content health warning on its cover and a three-page warning within.

There are admittedly a few risks associated with the company's exposure to industrial competitors, international patent law and Regulatory agencies. Yet, Biogen, already has a cash cushion of \$54.3m and brokers James Capel think pre-tax profits of \$20m might be achievable in 1987. But the company faces a complex and expensive programme now and then.

Most of the new issue's subscribers are not unreasonably taking comfort from Biogen's last developing links with several major pharmaceutical companies. Licence sales in Japan seem intended, indeed, to finance much of Biogen's growth in leading integrated company in its own right in the West. Investors with one eye on this spectacular possibility, meanwhile, no doubt have the other trained on the less remote chemistry of the market for high-technology stocks.

Investment trusts

The 214 per cent net asset value growth of the Thrognorton Trust, for the 1977-82 period, should be compared with a 181 per cent growth for the Standard Investment Trust rather than the 142 per cent reported in Saturday's column.

Lord Sieff steps down at Marks & Spencer

By Ray Maughan in London

LORD SIEFF is to give up his duties as chief executive officer and joint managing director of Marks & Spencer, one of Britain's leading retail groups. He will remain as chairman at the request of the directors.

Lord Rayner, a joint vice-chairman and joint managing director, will become chief executive on April 1. This is the start of the retail group's financial year and is three months before Lord Sieff's 70th birthday.

The appointment of Lord Rayner, who until the end of 1982 was a special adviser to Mrs Margaret Thatcher, the UK Prime Minister, in her drive to cut waste and improve central government efficiency, will end a family stewardship of one of Britain's largest and most successful store chains which spanned almost 90 years.

Lord Sieff described himself yesterday as "a third-generation shopkeeper". He is the grandson of Mr Michael Marks, who, with Mr Thomas Spencer, founded the business in Leeds in 1894.

In October last year Marks & Spencer was shown in the FT European Top 500 as fifth largest company in Europe by market capitalisation.

Mr Marcus Sieff joined Marks & Spencer in 1935 and was appointed to the board in 1955, where he was responsible for building up the food side of the group's operations.

He became chairman in 1965 and chairman in 1972 when Marks & Spencer was turning over £417m (£626m) a year. Sales last year reached almost £2.2bn.

He was knighted in 1971 and was created a life peer in 1980 for services to exports.

Marks & Spencer said yesterday that Lord Sieff felt the time was right for a change, and the chairman had informed a meeting of the board yesterday morning that he intended to relinquish his executive posts to continue "the sensible and orderly development of the group."

A fierce critic of government interference in corporate affairs and an equally passionate advocate of close staff and community relations, Lord Sieff was attacked last year by several members of the group's large and otherwise admiring audience of shareholders at the annual meeting over the failure to disclose details of property deals with directors.

He said later that he regretted not having informed the Stock Exchange of the group's housing arrangements.

He has worked closely over the years with Lord Rayner who joined Marks & Spencer in 1953 and became joint vice-chairman in 1982.

Mr Michael Sacher, a joint managing director and joint vice-chairman is also relinquishing his executive responsibilities at his own request.

Mr Sacher who is 65, will retain the title of vice-chairman.

Ambrosiano successor expects operating loss of up to L30bn

BY JAMES BUXTON IN ROME

NUOVO Banco Ambrosiano, the successor to Banco Ambrosiano which went bankrupt last August, expects to make an operating loss of between L20bn and L30bn (£13.3bn) in its first accounting period which ends on May 31.

Sig Giovanni Bazoli, chairman, said in Milan yesterday that the new bank had also finalised its proposals for helping the small shareholders of the old Banco Ambrosiano who lost their money when it collapsed. The new proposals are to be put to a shareholders' meeting in May.

Sig Bazoli has always said that the bank would make a loss in the first accounting period but that the size of the loss would depend on matters relating to the management of the old bank. In addition, the balance sheet would have to reflect the L30bn which the seven-bank consortium that rescued Banco Ambrosiano had to pay for the old bank's goodwill.

Nuovo Banco Ambrosiano's capital of L600bn is wholly owned by the seven rescuing banks, including Banca Nazionale del Lavoro and Istituto Bancario San Paolo di Torino.

Under the new proposals, the bank's nominal capital will be raised to L750bn and two types of warrants will be issued to the shareholders of the former bank. The warrants will be issued free on the basis of three per share in the old bank but will not be convertible into shares until May 1985.

One type of warrant will be issued to shareholders who held up to 50,000 shares in the old bank. These will be convertible at the nominal value of the new shares, L1000 each.

The other type of warrant will be available to those who formerly had more than 50,000 shares in the bank. On these, a Premium of L300 per warrant will be payable on top of the nominal value when conversion is made.

Just under 40,000 small shareholders are thought to have owned about 80 per cent of the old Banco Ambrosiano. The remainder was owned mainly by obscure companies registered in Liechtenstein, Panama and elsewhere.

There will be strict conditions in an attempt to confine the issue of

the warrants to bona fide ex-shareholders and to exclude those who might have been involved with the mysterious operations of the defunct bank, either through share-owning or on the board.

The warrants will not be available to those who were directors of the old bank in the past five years before the change of management, nor to people or institutions which are in contention with the new bank. Nominee companies and foreign banks will not be eligible unless they disclose for whom they are acting and are not acting on behalf of shareholders who would otherwise be ineligible. Only foreigners who are legally subjects of EEC countries will be eligible.

Sig Bazoli said in Milan yesterday that he believed the offer would please most of the small shareholders.

He said: "With this operation we expect to speed up the development of the Nuovo Banco Ambrosiano, obtaining the confidence of those supporters who were harmed by the old management."

Rohm sets up hybrid wheat unit

By Paul Taylor in New York

ROHM and Haas, the Philadelphia-based plastics and chemicals group, said yesterday that it had formed a new subsidiary to market hybrid seed wheat which it has developed using genetic engineering.

The new subsidiary, Rohm and Haas Seeds, will use the company's Hybex technology, which prevents normal pollen development in wheat and makes possible the production of high-yield, disease-resistant wheat hybrids on a commercial basis.

Rohm and Haas said the new wheat hybrids were expected to increase yields by as much as 30 per cent.

Bulgaria looks West for deals

By Christian Tyler in London

BULGARIA is looking for long-term agreements with more West European industrial concerns, particularly the transportation, robotics, mechanical handling and other engineering sectors.

Mr Georgi Pirinski, a deputy foreign trade minister for Bulgaria, said in London last night that Bulgaria was interested in partnerships where it could contribute finance, technology or equipment.

French Socialist prestige intact

Continued from Page 1

rend's basic belief that France's best interests lie in closer European collaboration both on economic and security issues. It is strongly opposed by a clutch of senior ministers - M Delors himself, M Michel Rocard, the Minister of the Plan, and M Pierre Mauroy, the Prime Minister - who believe that a retreat into "Fortress France" would have sapped industrial competitiveness. It would also have meant a hefty devaluation, and was thus seen as a policy of last resort.

The realignment means that French economic policy will swing back to what had been planned before the unexpected success of the Socialists in the second round of the municipal elections on March 13 - two years of hard slog in which chasing power would be cut to play the external and public finance deficits the Government ran up in its first year of go-it-alone expansion.

In political terms this implies a return to the Centre, but with a strong emphasis on shielding the less well off and greater taxation of the rich.

The details of the measures and the men to run them have yet to be spelt out. This is to be done tomorrow evening when President Mitterrand is to address the nation on television. He will then also attempt to erase the impression of confusion and divided leadership left by the extraordinary last ten days.

For caught between a devaluation crisis, a major row with West Germany, an internal squabble among Socialists and Communists over the direction of policy, and the

planned cabinet reshuffle, the Government has at times seemed rudderless.

The irony is that the one point on which President Mitterrand and Socialist party officials were fully agreed was that the second phase of his administration - beginning after the municipal elections - should be marked by greater cohesion.

The immediate impact of the devaluation on the French economy will be a further deterioration of the trade deficit, which reached FF9.32bn (£12.4bn) last year, by an increase in the import bill that will erase some of the impact of lower oil prices.

The measures to be announced by President Mitterrand have as their already stated goal cutting back the trade deficit by over half to FF4.5bn this year, and of returning to balance by 1984, while bringing down inflation to 4 per cent - 5 per cent by the end of next year.

It is by no means clear whether this can be achieved when inflation is currently running at 9 per cent and Renault, for example, has reached a price-setting wage agreement of about 10 per cent for 1983. Among the measures under discussion have been the freezing of some FF20bn of budget expenditures, higher social security contributions, forced savings and higher public-sector tariffs.

Under the agreement, the 727-200 jets would be delivered to People Express between November this year and March 1985, with People Express having the right to accept delivery of six of the aircraft to this summer.

The Boeing 747-200 lease would be for five years ending in September 1988, with People Express retaining the right to cancel the lease at the end of the first year. People Express would pay \$50,000 a month for the lease initially from delivery and then \$250,000 a month after September this year. The airline would also have the right to purchase the jet at the end of the lease.

People Express, which had net income of \$1m and operating earnings of \$10.46m last year on operating revenues of \$138.7m, said it had also agreed to purchase a Boeing 727-200 flight simulator, ground equipment, technical assistance and flight training from Braniff.

Earlier this month the airline signed a letter of intent with McDonnell Douglas to purchase the eight Boeing 727-200s that McDonnell is buying from Alitalia airlines. The airline, which has until March 29 to decide whether to proceed with the deal, also took an option to buy a further nine used Boeing 727s

Braniff to sell 20 jets

By Paul Taylor in New York

PEOPLE EXPRESS Airlines, the fast-growing New Jersey-based carrier, said yesterday that it had reached an agreement in principle to buy 20 Boeing 727-200 jets from Braniff Airways for \$80m.

The purchase which is subject to a number of conditions, would almost double the size of People's existing fleet of 21 aircraft.

Braniff International, the Texas-based airline holding company, filed for protection under chapter 11 of the U.S. bankruptcy code last May. Last week the company finally abandoned an earlier scheme under which it operated Pacific Southwest, PSA, Airlines, would have leased Braniff equipment to start a new Texas-based airline. Braniff has until April 4 to present a new reorganisation plan to the U.S. bankruptcy court.

People Express said yesterday that its plan to buy the Boeing jets from Braniff and to lease a Boeing 747-200, part of the Braniff fleet of 62 aircraft, was subject to bankruptcy court approval and government approval of its plans to provide a non-stop service from New York's Newark Airport to London.

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World Weather

Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Algeria	18	10	10	London	10	10	10
Amman	15	10	10	Madrid	12	10	10
Ankara	12	10	10	Moscow	8	10	10
Athens	18	10	10	Munich	10	10	10
Bahia	25	10	10	Nairobi	18	10	10
Bombay	28	10	10	Paris	12	10	10
Buenos Aires	15	10	10	Rome	15	10	10
Calcutta	30	10	10	Sao Paulo	18	10	10
Cardiff	10	10	10	Seoul	10	10	10
Cairo	20	10	10	Stockholm	8	10	10
Chennai	30	10	10	Taipei	15	10	10
Columbus	15	10	10	Tokyo	12	10	10
Dakar	25	10	10	Warsaw	10	10	10
Dhaka	30	10	10	Zurich	10	10	10

EMS to be realigned

Continued from Page 1

forced a break in the negotiations and the unprecedented suspension yesterday of the fixing of EMS parities by central banks and of EMS parties' obligatory currency interventions in defence of those parities. In the event, the Netherlands, Denmark, Belgium and Luxembourg all came through with agreements to revalue their currencies as long as Herr Stollenberg was able to add 0.5 per cent to his original D-Mark revaluation proposal and to shave 0.5 per cent off the planned franc devaluation.

Although harmony has been restored to Franco-German relations, both countries are worried about

the consequences of the realignment. M Delors urged Herr Stollenberg to reduce urgently West Germany's monetary compensatory amounts. These subsidies on West German farm exports and levies on its imports are meant to bridge the gap between the "Green Mark", which translates EEC farm prices into domestic currencies, and the normal currency rate.

The issue could become a problem at EEC farm price negotiations next week.

The realignment will also affect the operation of the EEC's guide prices for steel.

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Provided it is recognised that there are high risks involved as well as colossal profit potential, there is a good case to be made for every established investor indulging in the occasional modest commodity speculation. But how?

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Name: _____ Address: _____ Telephone (Daytime): _____



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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Tuesday March 22 1983

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Interest rate fall boosts Bayerische Vereinsbank

BY STEWART FLEMING IN FRANKFURT

FALLING interest rates and a major improvement in foreign exchange and securities trading income have contributed to a sharp rise in the profits of the Bayerische Vereinsbank AG, the West German parent bank of the Bayerische Vereinsbank group.

But hefty loan loss provisions and a downturn in mortgage banking operations have resulted in a more moderate profit increase in the group as a whole.

The parent bank, which has assets of DM 89.1bn (\$53bn) compared with assets of DM 105bn for the group as a whole, produced near record earnings, helped by falling interest rates. The parent bank's interest income rose by 21 per cent to DM 1.1bn and its commission income by 17.8 per cent to DM 193.5m. Partial operating earnings, arrived at after deducting the costs of conducting this business, were 39 per cent higher at DM 475m.

A huge increase in securities and foreign exchange trading income,

detailed figures for which are not revealed, resulted in an operating income increase of over 59 per cent. But the bank has heavily strengthened its loan loss reserves and write-offs.

Published provisions and write-offs, the bulk of which are related to domestic business and reflect in part the record bankruptcy figures in West Germany in 1982, soared from DM 85.8m to DM 226.5m. It has to be noted, however, that West German banks can postpone paying taxes on part of their income by adding heavily to loan loss reserves and it is thus impossible to judge to what extent the increased provisions reflect increased losses.

Banks also have the opportunity to add to loan loss reserves without disclosing the figures in the balance sheet.

In spite of these factors Dr Max Hackl, the bank's chief executive makes it clear that 1982 was an extremely good year for the bank. In common with the banking industry

as a whole Bayerische Vereinsbank will have profited not only from widening interest margins as a result of a faster fall in financing costs than in lending charges. Fixed interest security dealing will also have been highly profitable in a period of falling interest rates. These factors and the promising outlook for 1983 help to explain the bank's decision to raise its dividend from DM 9 to DM 18 a share.

In the group as a whole, which includes mortgage bank subsidiaries and the bank's Luxembourg subsidiary, profitability has declined, however. In the case of the mortgage banks, this reflects the continuing impact of the high cost of funds in 1981 and 1982 on the financing costs of these subsidiaries.

The Luxembourg subsidiary has this year not distributed profits to the parent bank or stockholders in its open reserves, but instead applied all its earnings to loan loss provisions and write-offs - mainly provisions against country risk.

W. German tyre group lifts earnings

By John Davies in Frankfurt

CONTINENTAL Gummi-Werke, West Germany's leading tyre manufacturer, has reported a slight improvement in profit from its tyre operations and in its European market share.

The company, however, does not expect to publish an exact profit figure for 1982 until May. Nor has it given any indication of results in its industrial products division, where problems have led to restructuring.

In an interim report, Continental said that it pushed up its share of the highly competitive European tyre market last year from 12 to 13 per cent.

Its worldwide sales revenue from tyres was unchanged at DM 2.2bn (\$824m), but the company said this would have been about 2 or 3 per cent higher if it were not for currency factors, which restrained the D-Mark value of sales in Britain and France.

Group sales world-wide, including industrial products, edged up 0.6 per cent to DM 3.25bn.

Continental has already indicated that it expects to omit a dividend for 1982 for the second year in succession. Dividend payments have been a rarity, with the 1980 payout the first since 1971.

Group pre-tax profit slumped in 1981 to DM 12.2m from DM 70.8m the previous year, because of weak markets and rising costs.

Herr Wilhelm Schäfer, a management board member, said that a major reason for last year's improvement was development of new winter tyres. Continental increased sales of these tyres in Germany this winter by 47 per cent.

SEMICONDUCTOR GROUP TO PULL OUT OF MOS MANUFACTURE

Fairchild closes chip plant

BY LOUISE KEHOE IN SAN FRANCISCO

FAIRCHILD CAMERA and Instrument Corp, the grandfather of Silicon Valley's semiconductor industry, appears to be retreating from the \$10bn market for metal oxide semiconductor (MOS) integrated circuits which it helped to create.

Now a subsidiary of Schlumberger, Fairchild, once the leader of the chip industry, appears to be transforming itself into a specialty "niche" supplier - much like the dozens of Silicon Valley start-up companies that have sprouted in the past three years.

The founders of many of Silicon Valley's major companies, including Intel, National Semiconductor, Signetics and Advanced Micro Devices spun off from Fairchild about 15 years ago. At that time, Fairchild Semiconductor was regarded as the leading semiconductor manufacturer in the world.

Last week Fairchild told workers at its MOS division in San Jose, California, that the plant would be closing. Production of MOS memory and logic devices is to be absorbed into other divisions, the company said.

The consolidation is widely seen as the first step towards a withdrawal from the MOS market. This would end Fairchild's history as a mainstream semiconductor manufacturer. The company is also believed to be pulling back from the

all-important microprocessor field. Industry experts expect Fairchild to discontinue its own microprocessor products which have been less than successful in the marketplace. Fairchild is, however, expected to continue to second-source other companies' microprocessor chips under licence.

Fairchild has also announced that this summer it will close another semiconductor plant in California, making opto-electronic devices. Five years ago, Fairchild was a leader in this technology. Other Fairchild plants elsewhere in the U.S. are also widely rumoured to be destined for closure.

Fairchild's semiconductor business managers were "too busy" late last week to discuss the closure or any other aspect of their business, according to a company spokesman, who would confirm only that certain product lines were being relocated and that the MOS division would no longer exist.

According to Schlumberger's financial reports, Fairchild has been losing money since it was bought by Schlumberger in 1979. Industry experts suggest the losses were over \$100m in 1982. Fairchild says now that its business is "improving somewhat. But there is no cause to predict an imminent end to the current recession."

"In the past three years, Fairchild's position as a leader in integrated circuit sales has steadily deteriorated. Fairchild's fall from integrated circuit sales of \$450m in 1980 to forecast IC revenues of \$380m in 1983 is indicative of the serious situation," comments Mr William Strauss, an industry analyst with an integrated circuits engineering consultancy.

Financial analysts take a similar view of the outlook for Fairchild's semiconductor business. "I do not know whether Fairchild will be able to turn itself around," says Mr Daniel Klesken of Montgomery Securities. "Fairchild has been a source of good people, but they have all left over the past few years," he adds.

The analysts surmise that Fairchild is consolidating its business to cut losses. "They seem to be trying to concentrate on the things they are good at," says Dr Klesken. Fairchild's older TTL (Transistor-Transistor Logic) products are believed to have been profitable last year, but TTL is an old technology that does not have the cost advantages of today's highly integrated circuit designs.

Much of Fairchild's semiconductor product line is made using advanced bipolar technology. The world market for this type of chip is almost as big as the MOS market, but it is steadily losing ground to the more popular MOS technology

used in high-density microprocessor and memory chips.

One bright spot for Fairchild is its new "gate array" design centre opened last year in California. The company has joined an estimated 45 start-up companies as well as the majors of the semiconductor industry in offering so-called semi-custom circuits, devices that can be tailored to fit a customer's applications.

Over the past three years, Schlumberger is believed to have pumped over \$300m in research and development funding into Fairchild, but the parent company is now believed to be cutting its spending.

Schlumberger declines to make any comment upon its corporate goals for Fairchild. According to one executive who recently left Fairchild, capital investment from the parent company is now dependent upon meeting mutually agreed business goals. "If a group does not meet its goals, then it does not get any money next year," he said.

Industry leaders who regard Fairchild as their "alma mater" in the semiconductor business are saddened by the decline of the company. "Ten years ago Fairchild was the mecca for circuit design and technology. Today, that is no longer true," says the president of one Silicon Valley company - itself a Fairchild spin-off.

Richier in link-up with Clark

BY DAVID MARSH IN PARIS

RICHIER, France's second largest construction equipment maker, which has just been saved from bankruptcy by a government-sponsored rescue package, has announced a marketing link-up with Clark Equipment of the U.S. as part of a plan to put the company back on its feet.

M. Gilles Poncin, the French industrialist who has just taken over ownership of Richier, told a press conference that the company planned to increase exports, particularly in traditional Richier markets in French-speaking Africa, led by Algeria.

Richier was owned between 1972 and 1979 by motor giant Ford,

which then sold it to the French engineering company Sambron. It registered turnover of just under FF 400m (\$71.9m) last year and made a FF 9m profit.

The return to the black followed two years of restructuring following steep losses.

The company's affairs had been in the hands of the courts since 1981 and M. Poncin's takeover - backed up by a FF 78m government aid package - rescued the bulk of the 800 workforce from redundancy.

M. Poncin - whose principal company is the Ardennes Equipment group - said the two year finance plan for Richier would reduce the workforce to 745.

He said he bought the company for a nominal FF 1 but he and his associates are putting FF 1m towards the overall rescue package from government financing organisations and banks.

Richier plans to boost turnover to FF 450m this year and FF 500m in 1984, with the export share of sales envisaged at 50 per cent next year, against 45 per cent at present.

Under the marketing link up with Clark, from June Richier will distribute the U.S. company's earth movers.

Two previous Clark Equipment employees, Mr Charles Madding and M. Roland Carlot, are joining the Richier management team.

Lufthansa advances

BY JAMES BUCHAN IN BONN

LUFTHANSA, the West German state-owned airline, increased its net profit sharply last year to DM 85m (\$39.8m) from DM 5.8m in 1981 and will pay out a DM 2.5 dividend on both its ordinary and preference shares.

In 1981, a year marked by exceptionally high investments of DM 1.1bn, the airline paid no dividend on ordinary shares and DM 2.5 on its preference shares.

Herr Heinz Ruhnan, who took over as chief executive last year, said in a radio interview at the weekend that the company had not been able to achieve growth in traffic as it had hoped. Passenger capacity use remained around the 1981 level of just under 90 per cent although freight carriage booked a small increase.

Lufthansa is in the process of selling six of its A-300 Airbus aircraft to make room for the more modern A-310 but the income from the sales had not affected the 1982 results the airline said.

Veba maintains payout

BY OUR FRANKFURT CORRESPONDENT

VEBA, the West Germany energy and chemicals group, has reported a setback in profits but is maintaining its dividend.

Net profit for 1982 dropped 36 per cent to DM 301m (\$122m), with stable earnings from electricity supply offset by problems in chemicals, plastics and oil.

Despite the lower result, the dividend is being held at 15 per cent for the fourth year in succession.

Veba, the biggest industrial concern in West Germany, said in an interim report that sales revenue fell a marginal 0.2 per cent to DM 49.3bn.

Electricity supply revenue increased by 8.8 per cent to DM 8.8bn as a result of price rises, but oil revenue was down 8.6 per cent to DM 11.8bn and chemical sales down 2.8 per cent to DM 6.3bn.

In trading and services, business in Germany was stable but there were considerable setbacks abroad.

The number of Veba's employees was reduced 3 per cent to 80,500.

NOTICE OF REDEMPTION

To Holders of

SUMITOMO METAL INDUSTRIES, LTD.
(Sumitomo Kasei Kaisha, Ltd. Tokyo)

6% CONVERTIBLE DEBENTURES
DUE MARCH 31, 1983
(the "Debentures")

NOTICE IS HEREBY GIVEN, that Eighty Five Thousand Dollars (\$85,000) principal amount of the Debentures and bearing the following serial numbers, have been tendered for redemption for account of the Sinking Fund on March 31, 1983 at 100% of the principal amount thereof, together with interest accrued to that date.

DEBENTURES IN DENOMINATION

100	11661	29090	29244
346	11962	29097	29247
349	11968	29226	29250
418	11969	29254	29251
11344	11971	29275	29284
11353	11976	29282	29286
11354	11978	29283	29285
11363	11979	29284	29287
11368	11980	29285	29288
11369	11981	29286	29289
11370	11982	29287	29290
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11377	11989	29294	29297
11378	11990	29295	29298
11379	11991	29296	29299
11380	11992	29297	29300
11381	11993	29298	29301
11382	11994	29299	29302
11383	11995	29300	29303
11384	11996	29301	29304
11385	11997	29302	29305
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11387	11999	29304	29307
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11398	12010	29315	29318
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11459	12071	29376	29379
11460	12072	29377	29380
11461	12073	29378	29381
11462	12074	29379	29382
11463	12075	29380	29383
11464	12076	29381	29384
11465	12077	29382	29385
11466	12078	29383	29386
11467	12079	29384	29387
11468	12080	29385	29388
11469	12081	29386	29389
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11484	12096	29401	29404
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11492	12104	29409	29412
11493	12105	29410	29413
11494	12106	29411	29414
11495	12107	29412	29415
11496	12108	29413	29416
11497	12109	29414	29417
11498	12110	29415	29418
11499	12111	29416	29419
11500	12112	29417	29420

Holders of the above debentures should present and surrender them for redemption on or after March 31, 1983, with all coupons appearing thereon maturing after that date at the principal office of any of the following Paying Agents:

- The Bank of Tokyo Trust Company in New York
 - The Sumitomo Bank, Limited in Brussels
 - The Sumitomo Bank, Limited in London
 - Deutsche Bank Aktiengesellschaft in Frankfurt/Main
 - The Bank of Tokyo, Ltd. in London
 - The Bank of Tokyo, Ltd. in Paris
 - The Industrial Bank of Japan, Limited in London
 - Swiss Bank Corporation in Zurich
 - Bank of Tokyo (Luxembourg) S.A. in Luxembourg
 - Swiss Bank Corporation in Basle
- From and after March 31, 1983, interest on the debentures so called for redemption will cease to accrue.
- HOLDERS OF DEBENTURES SO CALLED FOR REDEMPTION MAY CONTINUE TO CONVERT SUCH DEBENTURES INTO COMMON STOCK OF THE COMPANY BUT SUCH CONVERSION RIGHT WILL EXPIRE AT THE CLOSE OF BUSINESS ON MARCH 31, 1983. THE CURRENT CONVERSION PRICE AT WHICH SUCH DEBENTURES MAY BE CONVERTED INTO COMMON STOCK IS YEN 1,000 PER SHARE OF COMMON STOCK.
- SUMITOMO METAL INDUSTRIES, LTD.
By: The Bank of Tokyo Trust Company as Trustee
Dated: March 21, 1983

Marine profit fall hits Norgas results

BY FAY GJESTER IN OSLO

POORER RESULTS in some sectors led to lower 1982 group profits for Norgas, the Norwegian industrial concern with interests in pharmaceuticals, industrial gases, marine equipment and marine services.

Certain divisions earned more, however, and group turnover rose Nkr 322m to Nkr 1.7bn (\$23.8m), of which export sales accounted for 63 per cent. An unchanged 15 per cent dividend is proposed.

The group profit figure - Nkr 94m, before taxes and end-year allocations - was 19 per cent down on a year earlier, mainly owing to a sharp fall in profits by Unitor Ships Service, in which Norgas has a 54 per cent stake. Norweld, a wholly-owned welding company, also saw profits drop, and AMA, a subsidiary

which makes compressed air equipment and heat pumps, recorded a loss of Nkr 15m. These trends reflected the current slump in both the shipping and the building and construction industries.

Unitor's turnover grew last year by 35 per cent to Nkr 693.5m, but most of the rise was due to acquisitions. The company bought two foreign firms in 1982 - one in Canada making survival suits, and one in Texas making fire-fighting gear. Profits before tax and end-year allocations were Nkr 20.9m.

Norgas is one of nine Norwegian companies planning to set up a new company, Norexplor, which could become the fourth Norwegian group allowed to operate on Norway's continental shelf.

S. Pearson to buy U.S. leisure group

By William Hall in New York

S. PEARSON, the UK conglomerate, and a group of private investors which includes Lazard Freres, has agreed in principle to acquire Cedar Point, a U.S. summer resort and amusement park group, in a deal which values the company at \$140m.

Pearson already owns 25 per cent of Cedar Point's outstanding shares and Mr Robert L. Munger, the chief executive who is a member of the investor group, controls another 9.6 per cent. There are 3.6m shares outstanding and, if the deal goes through, shareholders will receive \$40 per share in cash.

A special committee of independent directors has been appointed to review the transaction from the standpoint of all Cedar shareholders unaffiliated with the investor group.

INTL. COMPANIES & FINANCE

Nedbank to pay interest on current accounts

By Bernard Simon in Johannesburg

NEDBANK, South Africa's third largest banking group, will begin paying interest on current account balances for the first time tomorrow, and other banks are expected to follow suit.

Nedbank said it would pay 2 per cent a year on balances above R500 and rates of up to 5 per cent on larger amounts. The rates are slightly lower than those offered on savings accounts.

Competitive pressures are likely to force other banks, notably Barclays and Standard, the two largest groups, to follow Nedbank's lead. Within hours of Nedbank's announcement, Trust Bank said it would launch a similar scheme in May.

Nedbank's initiative is a direct result of the abolition last month of clearing banks' "register of co-operation," a cartel which forbade members from paying interest on cheque deposits. One small bank was barred from joining the banks' clearing house three years ago until it abandoned similar plans.

It has come as no surprise that Nedbank was the first of South Africa's big five to break ranks. It relies on cheque deposits for a far smaller proportion of its funds than the others.

Only about 11 per cent of Nedbank's deposits consist of current accounts, compared to more than one-fifth in the case of Barclays and Standard, which have far bigger branch networks and have argued that interest-free current balances were necessary to help pay for branch services.

Mr Rob Abrahamsen, Nedbank's managing director, said payment of interest on cheque accounts would cost the bank about R20m (\$18.3m) a year, roughly 15 per cent of its annual earnings. Nedbank has 220,000 current account holders.

Harrisons Malaysian fall

By Our Kuala Lumpur Correspondent

DESPITE higher crop output, trading results at Harrisons Malaysian Plantations for the nine months to December 1982 were down by 16 per cent to 47.4m ringgit (U.S.\$21m) because of depressed commodity prices.

Income from investments also fell from 18.3m to 12.3m ringgit. Turnover fell by 3.6 per cent to 183m ringgit. After 19.3m ringgit in taxes the net profit was 40.2m ringgit compared with 50.4m ringgit previously.

An interim dividend of 3 cents is declared, compared with 2.5 cents previously.

Following Malaysiaisation last year, Harrisons Malaysian Plantations is now a subsidiary of Permodalan Nasional the government investment agency.

TNT plans rationalisation after plunge in earnings

By Michael Thompson-Noel in Sydney

THOMAS NATIONWIDE Transport (TNT), the Australia-based international transport group, saw a 37 per cent plunge in net profit for the six months to last December 31, from A\$40.6m to A\$25.4m (US\$22.2m).

Among factors cited by the group were the recession in world transport and higher interest costs, which in the six-month period grew from A\$19.7m to A\$25.4m.

Earnings per share fell from 27.5 cents to 12.7 cents, but the interim dividend has been maintained at 6 cents a share, and a final payout of 6 cents a

share is not in danger.

A rationalisation programme, intended to achieve operational savings of A\$8m a year and involving the shedding of 800 jobs, is due to be completed within a few months, and will encourage a "sharp recovery in profits" when trading conditions improve.

Sales in the six months to December were 23 per cent ahead, at A\$722m, but pre-tax operating profit was 44 per cent lower, at A\$33.4m.

Equity-accounted operating profit from associates and subsidiaries, including Ansett Airlines, the domestic Australian

carrier owned in partnership with Mr Rupert Murdoch's News Group, was reduced from A\$19.1m to A\$9.8m.

In addition, TNT's extraordinary losses were A\$11.9m, against A\$3.2m previously, as a result of its equity-accounted share of a A\$19.7m net currency loss sustained by Ansett on aircraft purchases.

Mr Fred Williams, TNT's chairman, said Ansett's net interim profit, before extraordinary items, was about A\$10m, a reduction on the previous period, because of a contraction in the business and personal travel sectors.

Slower growth rate for Bahrain offshore banks

By Mary Frings in Bahrain

THE growth rate of Bahrain's Offshore Banking market slowed to 16 per cent in 1982, compared with 35 per cent a year earlier.

At the end of December consolidated assets of the 72 OBU's reporting to the Bahrain Monetary Agency (BMA) settled back to \$50bn, with locally-incorporated banks, led by Arab Banking Corporation, Gulf International Bank and Al-Bah, holding 30 per cent of the year-end assets.

The number of reporting OBU's increased by seven, the same as in 1981, but the 1982 additions included new banks such as Bahrain Middle East Bank and Bahrain International Bank, whose paid-in capital is so far their major contribution to market volume.

The Bahrain OBU's continued to channel funds from the region to the rest of the world, with net lending from Arab countries showing a 13 per cent increase over the year to \$10.5bn. Deposits from Arab countries (\$29.5bn) constituted 67 per cent of total liabilities, while loans to Arab countries (\$29bn) made up 49 per cent

of total assets. Western European countries accounted for 21 per cent of liabilities and 24 per cent of assets.

Half of all OBU assets and 51 per cent of liabilities were claims on and due to banks outside Bahrain, while deposits placed with other OBU's exactly matched deposits taken, at 17 per cent. Transactions with non-bank customers represented 24 per cent of assets and 23 per cent of liabilities.

The U.S. dollar share of the market increased over the year from 67.6 per cent to 72.3 per cent of assets, and from 65 per cent to 69 per cent of liabilities, while regional currencies lost ground in percentage terms. Assets denominated in regional currencies, of which the Saudi riyal is the most important, fell from 20.9 per cent to 18.3 per cent, and liabilities from 24.5 per cent to 22.5 per cent.

The BMA's classification of maturities shows assets with maturities up to one month constituting 41 per cent (liabilities 49 per cent), one to three months 22 per cent (liabilities 29 per cent) and three to six months 14 per cent (liabilities 15 per cent).

Mitsubishi Australia dips into the red

By Our Sydney Correspondent

DEPRESSED CONDITIONS in the Australian car market led Mitsubishi Motors Australia to a loss of A\$12m (U.S.\$10.4m) last year, compared with a profit of A\$17.7m in 1981. This was, however, a better result than the A\$134.7m loss at competitor General Motors-Holden reported last week.

Interest charges at Mitsubishi last year were A\$6.5m against A\$1.9m previously and depreciation charges A\$16.2m against A\$9.7m. Sales were 7.7 per cent higher at A\$855m. No dividend will be paid. In 1981 the dividend was 7.5 cents a share.

Net earnings at Clyde Industries, the Australian engineering group, fell by 23 per cent to A\$5.42m in the six months to December 31, although record earnings were posted by its locomotive interests. Despite the downturn a steady dividend of 5.625 cents a share is to be paid on capital increased by a one-for-10 bonus issue, absorbing almost all of the per share earnings, which fell from 9.9 cents to 5.7 cents.

Promet dividend after advance

By Wong Sulong in Kuala Lumpur

PROMET, THE Malaysian-Singapore oil rig and property group, has posted an impressive 57 per cent rise in pre-tax profits to 65.8m ringgit (US\$29m) for 1982.

With good results for the second year running, the group is declaring, for the first time in many years, a final dividend of 4 cents on the paid-up capital of 207m ringgit.

Promet was formerly the loss-making construction and engineering group, Bovis Southeast Asia, but since being taken over by Mr Brian Chang of Singapore and Tan Sri Ibrahim Mohamed of Malaysia two years ago, it has emerged as one of the region's most aggressive companies.

The group's net profit was

48.5m ringgit, an improvement of 62 per cent. Turnover, however, fell from \$70m to \$67m ringgit.

Directors say group turnover should improve this year, and analysts in Malaysia and Singapore are projecting pre-tax earnings at between 75m and 100m ringgit for 1983.

Promet has also announced that the Malaysian authorities have given approval for the group to issue 61.3m new shares of one ringgit each to be sold at 2.92 ringgit each.

Of these, 40.3m shares would be sold to the Kuwaiti Investment Office, the investment arm of the Kuwaiti Government, and the remaining 21m shares to Tan Sri Ibrahim. Promet's chairman.

Promet said part of the cash raised would be used to finance its involvement in oil exploration activities in China, Indonesia and Malaysia. Through various tie-ups in the past six months, Promet has committed itself to spending US\$160m over the next few years as part of its share in exploration activities in these countries.

Its involvement in exploration in China is proving to be very encouraging. Total China, in which Promet has a 10 per cent stake, announced recently that it has made a second oil find in its concession in the Gulf of Beibu, with oil flowing at the rate of 8,650 barrels a day on its second well. However, further appraisal work would have to be carried out

Saudi bank ahead despite rise in provisions

By Alan Friedman, Banking Correspondent

SAUDI International Bank, the consortium bank which is 50 per cent owned by the Saudi Arabian Monetary Agency (SAMA), saw a 63 per cent increase in its 1982 bad debt provisions, to \$12.2m (\$18.2m). After-tax and after-provision profits of \$9.4m, up 91 per cent on 1981, were reported for the year.

The bank's provision for possible loan losses represented

1.15 per cent of its total outstanding loans last year, up from 0.85 per cent in 1981.

Total capital funds increased by 37 per cent to \$127m at year-end and an additional \$15m injection helped to boost the bank's capital base to \$140m.

The bank has also added \$2m of January-February earnings to its capital base, bringing its current level up to \$144m. Its "problem area loans," mean-

while, represent around 2 per cent of its \$1.2bn total loan portfolio, around \$20m.

Total assets of the bank at year-end were \$2.53bn, up from \$2.2bn in 1981.

The bank says it has no East European exposure and "extremely little" in Africa. Its lending to Latin America is "almost all" sovereign (country) debt. Of its total loan portfolio, around 46 per cent of the

loans are sovereign risk, some 38 per cent are corporate and the balance is lending to other banks.

The bank has opened a representative office in Tokyo and plans to open an office in New York in the near future. It is also to take a 10 per cent equity stake in—and provide staff assistance to—a new bank in Saudi Arabia, United Saudi Commercial Bank.

البنك السعودي العالمي المحدود
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED

Extract from Consolidated Accounts at 31 December 1982

	1982 £'000	1981 £'000
Share Capital and Reserves	77,306	60,876
Subordinated Loans from Shareholders	49,481	31,347
Total Capital Funds	126,787	92,223
Deposit Liabilities	2,324,746	1,870,792
Loans	1,045,312	872,701
Total Assets	2,531,748	2,021,729
Operating Profit before Taxation and Provision for Possible Loan Losses	19,982	14,150
Profit after Taxation	9,430	7,200

Shareholders: Saudi Arabian Monetary Agency, National Commercial Bank (Saudi Arabia), Riyad Bank, Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Ltd, Banque Nationale de Paris, Deutsche Bank A.G., National Westminster Bank PLC and Union Bank of Switzerland.

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It remains so for the future. International business already accounts for about 40% of total turnover, and at the end of 1981 we took another major step overseas by acquiring The National Old Line Insurance Company of Little Rock, Arkansas, to spearhead our expansion in the USA.

The acquisition of well-managed, profitable companies in carefully selected markets is an important part of our international expansion programme. We are also pursuing a policy of acquiring minority interests in profitable companies, such as Extencare, the holding company of C. M. Life Insurance, Toronto, in which we bought a 20% interest last year.

In addition to our growing presence in North America, we have offices, subsidiaries and affiliates in Europe, the Middle East, the Caribbean and South-East Asia. The Ennia Group operates in three main areas: life assurance (53%), general and re-insurance (37%), and related sectors such as mortgages, property development and holiday centres (10%).

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TECHNOLOGY

EDITED BY ALAN CANE

HOTTEST TOPIC IN SEMICONDUCTOR TECHNOLOGY

Silicon compilers for auto-production

BY ALAN CANE

THE HOTTEST topic in semiconductor technology today is the "silicon compiler"—a way of designing very complicated semiconductor chips automatically.

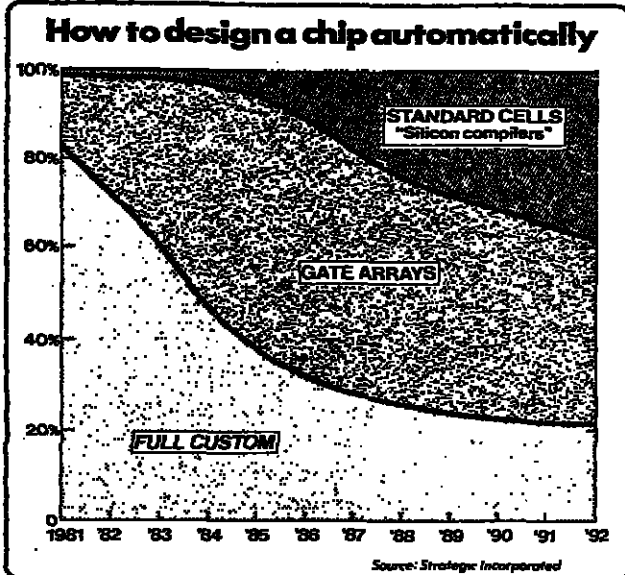
The lead in this new technique comes, not unexpectedly, from "Silicon Valley" in the U.S. where a start-up company, Silicon Compilers, has designed a highly integrated chip for use in data communications.

What is less expected is that its lead in silicon compiling is shared with Edinburgh University where a small group led by Peter Denyer has developed a silicon compiler which is as good as anything to come out of Silicon Valley. Better, some would say.

The principle of silicon compiling is simple; the practice is highly complex. It turns on the fact that it now costs hundreds of thousands of dollars to design a new VLSI (very large scale integrated silicon chip) and that if the chip does not work when actually fabricated, much of that investment is lost.

Inadequate

Peter Denyer points out: "Soon we will be able to cram one million components on a single chip. Designing circuits of that degree of complexity is difficult and getting it right first time even more so. The techniques and tools we have been using for the past 10 years cannot cope. They are simply inadequate."



In fact, the high costs, long development timescales and first time failures offset the advantages of custom LSI design. In particular, it is frequently beyond the means of the small or medium-sized company, no matter how good or how much its product idea, to fund the development of a custom VLSI chip.

One approach is the gate array—again, a technique which has been fostered over the years

by another UK company, Ferranti, where a variety of electronic functions are laid down on a chip but the way the chip performs is determined only by a layer of metal applied at the end of the chip-making process which connects all the functions together in a unique circuit.

Gate arrays are very good—they made possible the Sinclair ZX81 and the BBC Micro-computer among other products

—but for many purposes they are inflexible.

Silicon compiling takes the gate array approach to the next logical level. Whole chunks of microelectronic circuitry already designed and tested are held in a software library. That means, as electronic signals in the memory of a powerful computer, silicon compilation makes it possible for the designer simply to specify in a very high level (English-like) language what the chip is supposed to do.

At the press of a button, the computer sets about designing the new chip automatically using the tried and tested features from the library in its memory to build a chip that will do the job intended and work first time.

Computer programs which design circuits automatically are not all that new. What makes the silicon compiler special is its ability to handle simple high-level commands and the way it can alter the size and proportions of the circuit elements in its library to suit the chip under design. It will automatically take care, for example, of the number of binary digits the circuit is handling at any point.

Dr Denyer is careful not to claim special superiority for the Edinburgh compiler called FIRST, which is used to generate designs for signal processing chips (these chips, used extensively in communications systems are very much a growth

market), but he does argue that Edinburgh has exploited the principles of silicon compiling better than most.

Some critics argue that example that compiling wastes space on the chip. In a recent paper on FIRST he argued: "It is evident from the design plot that very little silicon area is wasted (we estimate 20-25 per cent typically) an interesting result for critics of automatic layout who point to irresponsible use of silicon area."

Lattice Logic, a start-up semiconductor company based in Edinburgh is deriving the benefit of the university's compiler work via the Wolfson Microelectronics Institute, an interface between the university and industry, where the director, Dr David Milne, is a staunch advocate for Scotland as a centre of microelectronic excellence. "Now the technique is proved we plan to target ourselves at the small to medium company."

Why is the Institute focusing on signal processing? Dr Milne says: "It is impossible to build a general silicon compiler, so we choose an area where we already had expertise and which was growing."

What next for Dr Denyer and his team? "Technology independence," Dr Denyer says. "So far our compiler work has been tied to the nMOS (n channel metal oxide silicon) fabrication technology at the five micron level."

CASHLESS SYSTEMS

Vending with a plastic card

BY GEOFFREY CHARLISH

GIROVEND Cashless Systems which was formed about a year ago in London has introduced a vending and catering machine that needs no cash but operates instead with a plastic card. The machine has been developed in response to a demand for a solution to the problem of cash handling—the metal has to be removed from the machines and carried about and it is bound to constitute a security risk. There is also the customer irritation of jammed or rejected coins.

All that vanishes with a card, which is simply inserted and some buttons pressed to make a choice of items on sale. When the card is returned it will have been debited by the amount of the purchase. The cards can be re-charged and Girovend has a self-service card loader operated by means of bank notes, coins or direct debiting of salary/wages accounts.

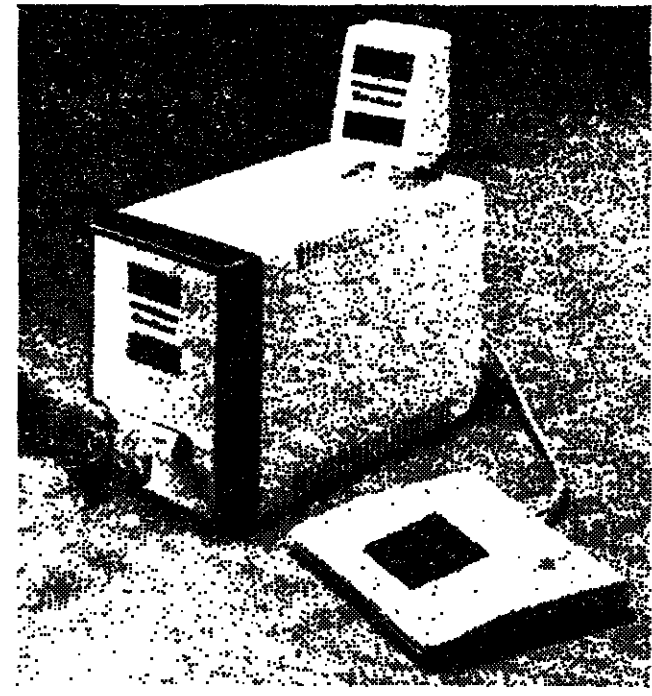
For the owner/operator of the system, Girovend believes there could be increased sales. For example, in hotels the consumer could have 24 hour

access to goods and services if he possesses a card.

Although there are many applications, ranging from vehicle refuelling to pay TV, the company will concentrate initially on the hotel, catering, leisure and vending markets where it already has first-hand knowledge.

There has already been some market experience in Germany (where the system was invented by Hess Automation and Micro Datasystems). Apparently there has been a remarkable acceptance of the idea of direct salary debiting. For example, at DeutschBank three out of four employees have opted to have their salaries automatically debited for purchases made with the GiroCards.

A further development is the GiroVend Till which might be installed at say, the payment point of a staff restaurant. The assistant keys in the amount, the customer inserts his card and a debit will take place at the end of the month or week. More on 01-283 6152.



The GiroVend mini-till does not need cash just a plastic card

Dentistry

Research on strength of materials

RESEARCHERS, funded jointly by the Science and Engineering Research Council (SERC) and the Department of Health and Social Security, will gather at Liverpool University on Thursday (March 24) to talk about artificial teeth.

Topics to be discussed and under research include ways of improving the strength of dental plates—breakages and subsequent repairs are costing about £2m a year, according to SERC—and the need to find replacements for existing amalgams, work on polymer coatings to prevent infection and decay and cheaper but effective alternatives to gold fillings and the use of more ceramic materials.

Dr D. F. Williams at the Dental School of Liverpool University (051 709 0141) or Dr E. A. Mason, co-ordinator of SERC's medical engineering programme (0928 31511) have the details.

Disk drives

Winchester models

MICRO MEMORY SYSTEMS is launching the Dacron range of 8 1/4 inch Winchester fixed disk drives. Two models, the D-620 and D-640, will have capacities of 25.5 and 42.5 Mbytes, unformatted, with an average access time of 40 ms.

The company says that the disk drives are intended mainly for upgrading mini-soppy disc based computers. More information is available on 0635 40405.

AUTOMATIC DETECTION OF THE FURNACE WORKPIECE

Cambridge idea for heat treatment

CAMBRIDGE Consultants has come to the aid of Priest Furnaces, Middleborough with a relatively simple device to solve the long standing problem of how to know exactly where a workpiece is within the furnace and when it has finished its heat treatment process.

The traditional method has been for the furnace operator to peer through glass portholes in the furnace wall and make his own judgment. By and large the system worked in the steel industry, but there had to be a better way.

Although there are many different types of furnaces and an equal number of methods of transporting the pieces through the furnace, this particular contract by Priest for a South African company really called for some method of automatic detection of the arrival of large steel slabs in a walking beam furnace which could also act as a fail-safe measure for possible slab overrun.

Priest had made several attempts to find a solution but eventually turned to Cambridge Consultants for a few new ideas.

After three months of design work the Cambridge company came up with a laser beam trip wire system which, after rigorous testing, has been installed in the walking beam furnace. The latter is now building in South Africa and should be commissioned in early summer.

The system, which clearly has to be robust enough to withstand the hot and dusty environment surrounding the furnace, consists of two separate optical systems located each side of the furnace just upstream from the exit door. A projection unit houses two

independent low power He-Ne lasers and sends the beams across the furnace interior to the beam detection unit. The arrival of the steel slab is detected, simply, by its obstruction of the optical path between the two units.

The detection unit houses two independent optical detector sub-assemblies each detecting and monitoring one of the projected beams. The separation of the beams is in the direction of the movement of the steel slabs. Interruption of the first beam encountered indicates that the slab has reached the

end point while the second beam operates as a fail-safe indicator.

Cambridge Consultants says that the modular conception allows easy and quick removal and replacement of the lasers and since having completed the design for Priest has identified several other possible applications where process control in furnaces could be improved.

The Cambridge company is at the Science Park, Milton Road, Cambridge (Gordon Petrie 0223 358555).

MAX COMMANDER

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TECTRONICA 83

THE INTERNATIONAL EXHIBITION FOR TEST, MEASUREMENT AND CONTROL, AND FOR THE LABORATORY, JUNE 14-17 EARLS COURT LONDON

TECTRONICA 83: promoting technology to the world

TECTRONICA 83, incorporating LabTechnology and Transducer Tempcon, the first British based international exhibition of laboratory instrumentation, will be held in Earls Court, London, from 14-17 June inclusive. The organisers, Industrial and Trade Fairs Ltd, the British Laboratory Ware Association, and Trident International Exhibitions Ltd, have designed the exhibition to promote the latest developments in test, measurement and control systems and laboratory equipment and services, spanning a broad spectrum of disciplines, including science, medicine, education and industry.

"Our surveys within the industry, both at home and abroad, revealed a need for a single, umbrella exhibition which offers the entire range of laboratory ware; an exhibition where visitors could discover how equipment designed for a purpose outside their field, would be useful in their own specialty," said Mr Bob Field, Chairman of the BLWA exhibition committee.

"We realised that Britain needed a single multifaceted show as an alternative to numerous smaller specialist shows. By bringing all the equipment under one roof at Earls Court, both suppliers and customers are spared the inconvenience and cost of having to choose between duplicating many events or missing some of the action."

Although it is the first exhibition of its kind in Britain, Tectronica 83 is intended to parallel successful exhibitions at other European venues: Medica (Düsseldorf), Analytica (Munich), salon du Laboratoire (Paris) and Het Instruments (Amsterdam).

The major areas of technical interest covered by Tectronica are medical electronics, analytical and biochemical research instrumentation, micro biological, electronic measuring and testing, sensors and back-up systems, measurement control systems and instrumentation—the latter three categories being featured mainly within the Transducer Tempcon show.

"Whether the area be medical, food processing, cosmetics, gas petroleum, paint, polymers or farming—wherever there is a laboratory application for research and development—Tectronica will be displaying equipment relevant to the application," said IFF Exhibition Director, Mr John Legate.

Ion Grey, a research immunologist at Guy's Hospital, and member of the Institute of Science and Technology, said, "It is entirely appropriate that Britain should have its own major and all-embracing laboratory equipment, test, measurement and control exhibition. It is not merely a matter of matching the best shows in Europe, the market in Britain is huge."

Tapping vast export potential

Although the potential of the British market is itself a factor which is attracting British firms to exhibit at Tectronica, UK-based manufacturers are keen to capture the attention of even larger European and American markets. For the Western European market is estimated to be about 10 times the value of Britain's with the U.S. market in the region of \$6,000m.

"British manufacturers, especially the smaller specialist firms, are hungry for a bite of the international market," said Mr Tony Hall, Managing Director of Baird and Tatlock (London) Limited. "Exports are a major part of our business and the international appeal will provide many exciting opportunities. The flexibility of Tectronica allows Baird and Tatlock to create the image it desires to portray in an event that will attract a high volume, high quality visitor profile."



Sterlin—specially treated plastics containers and culture media for cell biology; used in medical research and biotechnology.

UK reputation for high standards

Standards for laboratory instrumentation vary from country to country, and British manufacturers hope to take advantage of their reputation for high standards and rigorous quality control. When considering export markets, manufacturers need to design products which can be adapted to different standards and regulations. Major exhibitions like Tectronica, provide an opportunity to study how these objectives are being achieved.

"International shows, enable us to pool ideas from numerous sources on how best to approach the problem of varying standards," said Mr Frank Brown of Tracor Europa. "Perhaps a more important insight into the best way to tackle the problem of uniform international standards."

Many British manufacturers report that any facility which operates under direct Department of Health supervision is highly regarded in overseas markets. As one manufacturer put it: "An NHS stamp of approval works wonders in foreign markets."

Choosing the right time

Many Tectronica exhibitors have said that they feel the timing of the exhibition is just right. They refer to a replacement cycle of seven to 10 years for NHS laboratory equipment, which is about to enter a new phase. Manufacturers are anticipating a possible flood of new orders as the seven-year plus pent-up demand is released.

On top of the natural replacement cycle, what must also be considered is the enormous "technology gap" which exists in certain sectors of the user market. Much high value equipment now in use is two or three generations behind products now available. A show like Tectronica will therefore enable buyers to thoroughly acquaint themselves with the more accurate and time saving devices now on the market.

"The Tectronica exhibition is a perfect shop-window for NHS customers to familiarise themselves with the latest equipment and to hunt around for the best deals," said Michael Kreuzer, from Sterlin.

'Shop Window' for technicians

"We need to stress, however, that although the exhibition is a major boost to the manufacturing and supply side of the industry, its primary purpose is to act as a shop window for the industry's users," said BLWA organiser, Bob Field.

"It is a show for everyone in the industry, from senior staff with buying responsibility, right through to student technicians. The people who work hardest in the laboratories are the people who should see the new equipment. They are the people who will recognise immediately the tools which will save them time, save their organisation money, and free them to engage in other tasks," said Mr Field.

"Today's users are tomorrow's buyers," as one manufacturer put it. "It is never too soon to start getting the message across."

"The fact that Tectronica lasts for several days should help employers to stagger time-off for their laboratory staff to visit Earls Court," said Mr Field.

"Junior staff could be encouraged to use the exhibition as an opportunity to become familiar with all the latest developments relevant to

their specialty. A report on their observations could be a valuable reference document for their senior colleagues."

Forum for communication

The traditional media for exchanging information are the trade and technical journals, and sporadic, small exhibitions. But as one manufacturer pointed out, "There are so many journals to read, you cannot possibly keep completely in touch; neither can you visit all the relevant specialist shows."

According to IFF and BLWA, Tectronica is intended to be an international forum for all aspects of the laboratory industry. "Not only a meeting place for cross-fertilisation of ideas between the various disciplines represented," said Mike Coverdale, Publicity Manager for IFF, "Tectronica is a forum for dialogue between the manufacturers and end-users. It is a place where manufacturers will be able to meet a wide cross-section of users, to discuss their particular needs. It is an opportunity for manufacturers to learn direct from their customers what direction future R&D should take."

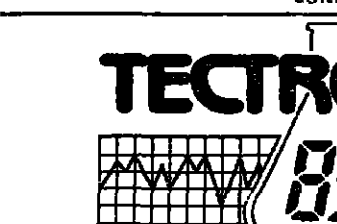
The other side of this, said Mr Coverdale, "is that visitors will be able to learn from discussions with a broad spectrum of suppliers exactly what options are available to them. There may well be some surprises: unforeseen applications of equipment from a different field."

Three-part conference programme

Seeing Tectronica as a communications forum for the whole industry, the organisers have also included a three-part Transducer Tempcon conference programme, and a series of popular lectures called the "Tectronica Papers."

Among the three topical lectures, which form the "Tectronica Papers," eminent scientist and television personality Heinz Wolf, will speak on "Equipment for a Space Laboratory." Dr Wolf was recently appointed Director of Brunel Institute of Bioengineering.

Baird & Tatlock — Karl Fischer Turbiditytrator for determination of moisture in solids and quality control



Sales enquiries on Tectronica 83 should be directed to Mrs Pat Foster or Colin Elliott, Sales Managers, Industrial and Trade Fairs Ltd, Radcliffe House, Blenheim Court, Solihull, West Midlands

Transducer Tempcon joins Tectronica at Earls Court

The marriage of Tectronica with Transducer Tempcon—which retains its specialist identity as a show which gives total coverage without obscuring the specialist identity of the various sectors," said Transducer Tempcon Director, Mr Gordon Johns.

As its name implies, the Transducer Tempcon show will feature the latest advances in the technology of test, measurement and control, sensors and back-up systems. Transducer Tempcon will retain its own identity within Tectronica with access to all visitors and there is free admission to the total show.

A major three-part conference, consisting of more than 80 lectures by highly qualified specialists, will focus on the topics of temperature, measurement and control, transducer applications and instrument practice.

The Temperature conference

Twelve sessions dealing with the developments in temperature measurement and control have been planned by the conference chairman, Dr R. L. Rusby, of the National Physical Laboratory.

Topics include: hot gaseous media measurements; thermistors and their applications; response times; thermal imaging; radiation thermometry; microprocessors in temperature control; measurement with thermocouples.

Two Day event

A two-day event on instrument practice, organised by the England Section of the Instrument Society of America, will be the first major conference of its kind in the United Kingdom. The format will follow the successful ISA pattern of

seminars in the USA the seminar leader, supported by experts, examining the subject under review and freely exploring audience views, questions, problems and reactions.

Sessions planned include: Sales engineering (Claude Palmer, Moore Products Ltd); Standards (David Hart, W. S. Atkins); entrepreneurship and small businesses (Dr Ian MacFarlane, Beaconsfield Instruments); education and training (R. Dunn, Moore Products Limited).

Transducers and their controls

Under the overall chairmanship of Peter Mansfield (Derby Lonsdale College), the 14 sessions on transducer and back-up control systems cover not only the major areas of sensor development, but also look at a number of application areas.

Papers included in this section deal with applications in the aerospace industry (J. Chivers, Rolls-Royce Ltd); and sensor applications in the transport industry. Similar sessions are planned which will examine in-depth developments in the oil industry, in medical applications, in agriculture and horticulture (Mr S. Cox, NIAE).

Martin Whitbread (Leeds Polytechnic) will also chair a session featuring papers on microprocessor applications with demonstrations of vehicles featuring some of the innovations under discussion.

Other sessions cover latest advances in the development of heat and force measurement and control (I. Dixon, Hottinger Baldwin Messtechnik); Silicon microtransducers; nuclear industry applications; optical fibre transducers (Dr D. Jackson, Kent University).

Full conference and exhibition details are available from Trident International Exhibitions Ltd, 21 Plymouth Road, Tavistock, Devon, PL19 8AU. Tel. 0822 4671. Telex 45412.

UK COMPANY NEWS

Morgan Grenfell £3m rise to record £13m

AFTER doubtful debt provisions, tax and transfer to inner reserves, profits at Morgan Grenfell Holdings, London merchant bank, rose from £10.1m to a record £13.1m in 1982. A 1-for-3 scrip is proposed to raise share capital from £44.5m to £55m.

The total dividend is lifted 25 per cent from 5.5p to 7p net with a final of 4.15p (3.5p). There was also a 25 per cent increase in earnings per share, which were up from 29.8p to 37.5p.

The balance sheet shows shareholders' funds considerably higher at £101.4m (£80.4m), which includes £10m released from inner reserves.

Lord Catto, the chairman, says these "satisfactory" results have been achieved in a period of deep recession, both in the UK and throughout the world. He says the group, like many other international banking groups, has been able to continue to experience difficult financial conditions.

An exposure, which arises principally from activities in support of British exporters, is well spread and modest in amount. Nevertheless, he adds, the board thought it appropriate to take a prudent view of the value of certain loan assets, and

have provided accordingly.

The group should not expect to achieve comparable growth in profits in 1983, he says, although there are some signs that the world economy is beginning to pick up.

In a review of the group's divisions, Lord Catto says the corporate finance division was well prepared to advise its clients to take advantage of the re-opening of the long-term fixed interest market in domestic sterling, both on a secured and on an unsecured basis.

During the year it underwrote a larger number of both fixed interest and rights issues of new equity for UK companies than any of its competitors, and, over the past three years, has raised in this way a larger amount of permanent capital for a great number of companies than any other issuing house.

Its investment management business has continued to expand against a background of reasonably strong markets during the year. It was a particularly successful year for Morgan Grenfell Investment Services, the subsidiary offering international investment management to U.S. pension funds. Encouraging investment results assisted

MGIS in gaining a number of important new clients, and this company is expected to make an increasing contribution to group profits in future years.

The Eurobond division enjoyed an active and successful year, managing or co-managing 86 public and private issues. It has become increasingly prominent in North America, the most competitive sector of the international capital markets, managing 27 issues for U.S. and Canadian borrowers and acting as lead manager for two major North American issuers.

The domestic banking division had another busy year, and once again set records of profitability. The division has also been active in leasing.

The group's treasury division took advantage of the reduction in interest rates, both in the UK and overseas. It continues to expand the range of companies and institutions with which it has a deposit and foreign exchange relationship.

In spite of difficult conditions, the international division had a successful year, both in lending and advisory activities. It continued to be active in export currency lending—an important feature being the arrangement of

Italian export credits funded in the euromarkets.

Morgan Grenfell's advisory work for government agencies in Africa, Latin America and the Caribbean continued to flourish, although the world-wide scarcity of new capital projects made the project advisory business extremely competitive.

For its overseas subsidiaries, 1982 was a period of generally satisfactory—in some cases exceptional—progress and of consolidation and strengthening for the future.

In Continental Europe, Banque Morgan Grenfell Suisse SA saw, in its first year of operation, significant growth in funds under management, and was active in managing Swiss Franc private placements. Morgan Grenfell Switzerland made a useful contribution, and Morgan Grenfell France SA experienced difficult conditions in a changing political and economic climate.

In the Channel Islands, the group again had a successful year, with its 70 per cent Morgan Grenfell (Asia) had a satisfactory year, despite the depressed environment caused by the market fall in Singapore stock market prices.

An important development in Australia was the agreement of senior executives of Bancorp Holdings to join Morgan Grenfell.

During the year, the group's investment banking subsidiary in New York—Morgan Grenfell Incorporated—increased substantially its staff and resources to provide a wide range of financial advisory services.

In the year under review, the group's total advances, loans and assets held for leasing increased from £57m to £86m, of which £42m was represented by loans guaranteed by the Government—in 1981 the figure was £232m. Acceptance credits increased from £26m to £41m.

During 1982, balance sheet findings rose 22 per cent to £2.6bn. Current assets at the year end were £1.19bn (£992.78m), and this includes balances with bankers and money at call totalling £235.53m (£250.57m), bank certificates of deposit and bills discounted of £236.6m (£22.46m), and money at short notice of £243.47m (£268.41m). Other loans to banks and local authorities rose from £240.02m to £411.53m.

See Lex

Currency fund launched by IBI

By Christopher Cameron-Jones

THE FIRST currency fund to be launched by an Irish financial institution was announced yesterday. It is the IBI International Currency Fund from the investment Bank of Ireland (IBI), the merchant banking arm of the Bank of Ireland.

Application has been made to the Stock Exchange for listing of the fund's shares in London and Dublin. IBI is offering up to 50m participating redeemable preference shares of U.S. 1 cent each.

They are payable in full in the classes: D-mark at DM 40 per share, sterling at £10; U.S. dollar at \$20; Yen at ¥4,000 and the managed fund at £10. No dividends are paid and gains are rolled up into re-investments.

A minimum application of 500 shares for the currency shares, costs £5,000 and for the managed fund the minimum is 100 shares costing £1,000.

The offer opens today and closes 3 pm on March 25. Applications for shares cannot be made in Irish pounds.

Some £1m has already been committed to the fund, which is incorporated in the Cayman Islands. Money will be invested mainly in deposit and money market instruments with not more than six months to maturity.

Management charges total 1 1/2 per cent a year, with no entry or conversion charges.

After the initial offer closes further shares will be available.

Mr John Conway, investment manager of IBI Dublin, said yesterday that his company had some £1bn currently under management, of which some 80 per cent was pension fund business.

Comment

Having, it would seem, waited to see if the Chancellor did anything about roll-up funds in his Budget, investment Bank of Ireland has launched its fund in a week when the European currencies are in disarray. The latter situation only serves to underline the present volatility of currencies on which such funds thrive. As to the Budget, no mention of income tax on income rolled up into capital gains is taken as good news.

Given that the fund is to invest in major currencies it is comparable to existing funds and, like them, assessment of it comes down to the proven skills of the management and the fees charged. For track record IBI points, in particular, to its British and Overseas unit trust, which has shown 54 per cent growth in 15 months mainly by adopting suitable currency exposure to company claims. However, though a simple management charge is made rather than a confusing mix including front end charges, the rate of 1 1/2 per cent per annum puts it at the expensive end of the range available.

Grindlays Bank 1983 outlook

Mr Nigel Robson, the chairman of Grindlays Bank, tells members in his annual statement that during 1983 the bank will continue to aim for the right blend of profitable activities.

He says any increase in world trade would be helpful to its prosperity and notes that its capital ratios are now comfortably within the guidelines that apply to banks operating in this country.

Mr Robson warns that the economic and political difficulties which dominated the latter national financial scene during 1982 may continue for some time. He points out, however, that it is encouraging that attempts to find solutions to some of the financial problems have produced new procedures that are already making an important contribution towards stabilising the international financial system.

These, Mr Robson says, have involved a combined effort by financial institutions in the public sector and by commercial banks in the private sector.

The chairman comments that for those who have advocated for a number of years that there should be closer working arrangements between the world banking institutions in Washington

and international commercial banks the procedures are "welcome progress."

He says international trade is going through troubled times and that there are no quick or easy solutions. He adds that although the economic policies of other major industrial nations can make an influential contribution the medicine for world recovery must largely be provided by the economy of the U.S. because of its importance in relation to the world as a whole.

Shareholders are told that much depends on the correct speed and underlying strength of an improved trend in the economy of the U.S.

The chairman expects 1983 to be another difficult year for most of the world with no notable improvement in 1984.

As reported on March 2, pre-tax profits of Grindlays Bank, which is 51 per cent owned by Grindlays Holdings and 49 per cent by Citibank, rose to \$79.87m (£24.54m) for 1982 after providing \$25.9m (£8.75m) for doubtful debts.

The accounts for the year show extra payments on retirement from office of £116,000 (£42,000).

RESULTS AND ACCOUNTS IN BRIEF

PHILIPPS (subsidiary of Societe Generale SA, Switzerland)—Results for 1982: Turnover £7.7m (£7.1m); net interest payable £2.36m (£1.65m); pre-tax profit £3.71m (£2.45m); tax £2.84m (£2.55m); attributable profits £0.87m (£0.12m); final dividend £1.5m making £2.55m (£1.5m); directors propose scrip issue of £2m.

WATERLEY CAMERON (stationary machinery)—Dividends for 1982 (same) for 1982: Turnover £2.7m (£2.3m); Group trading profit £72,665 (£41,213); Tax £3,667 (£2,104); leaving £68,998 (£39,109). Stated earnings per 25p share 6.45p (£12.14p).

PROVIDENT FINANCIAL GROUP (personal credit facilities)—Results for 1982 reported March 5: Shareholders' funds £28.5m (£28.5m); fixed assets £12.02m (£14.02m); net current assets £16.48m (£14.48m); increase in working capital £2.1m (£2.1m). Payment to former directors £100,000. Chairman says that early in 1982, Mr Alan Edgar decided to leave on medical advice for 17 years. Mr Brian Smith left his post as executive director after "only a short period." The chairman, Lord Chalmers, resumes this year. A savings-related share option scheme is being introduced. Meeting: Bradford, April 12, at 11 am.

RODE INTERNATIONAL (electronic manufacture)—Results for 1982 and prospectus reported March 16: Group shareholders' funds £5.84m (£5.31m); fixed assets £3m (£2.5m); net current assets £2.84m (£2.5m). Meeting: Swindon, Wiltshire, April 22, noon.

BARCLAYS AUSTRALIA (merchant banking affiliate of Barclays Bank)—Results for 1982: Turnover £1.5m (£1.5m); net interest payable £0.5m (£0.5m); pre-tax profit £1.0m (£1.0m); tax £0.2m (£0.2m); leaving £0.8m (£0.8m). Meeting: London, April 27, at 12.45 pm.

BRITISH AMERICAN AND GENERAL TRUST—Results for 1982 already known. Investments £49.3m (£37.2m); net current liabilities £4.32m (£1.3m); shareholders' funds £24.92m (£24.91m). Meeting: 20 Fenchurch Street, EC3, on April 5 at 12.45 pm.

GENERAL FUNDS INVESTMENT TRUST—Results for year to January 1983 already known. Investments £14.5m (£14.5m); net current liabilities £1.5m (£1.5m); shareholders' funds £13.0m (£13.0m). Meeting: 20 Fenchurch Street, EC3, on April 12, at 12.15 pm.

Wiljay slips in second half: warns on outlook

ALTHOUGH 1982 pre-tax profits of Wiljay at £190,000 showed an improvement over the previous year's deficit of £73,000 only £77,000 of the surplus came in the second six months.

No dramatic improvement is expected in trading circumstances and the directors warn that the group, a manufacturer of specialised air compression equipment, has to face the effect of retrenchment in the oil industry.

They say reduced demand for petroleum products and cutbacks by oil producing companies for new equipment will affect an important sector of Wiljay's business.

It is pointed out that the shortfall will have to be made good by vigorous efforts to sell in other areas of the market. Although the group has a new product for the construction industry to exploit the directors say this alone will not provide the remedy.

They say success depends on the group's ability to demonstrate and take advantage of the benefits of its other products

Rand London

Ordinary shareholders in Rand London Corporation have taken up 62.7 per cent of the recent rights issue of 54.8m ordinary shares at 60 cents each. The underwriters have taken up the balance.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre. Total	Total last year
Ayer Hittam Tin	25p	Apr 27	50	95
Morgan Grenfell	4.15	May 6	3.2	5.5
Reliable Properties Int	1.25	May 6	1.25	2.5
Waterley Cameron	3.75	May 13	3.75	3.75
Wiljay	1.25	May 13	1.25	2.41

Dividends shown pence per share net except where otherwise stated.
* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock. § In Malaysian Ringgit, and subject to tax.

JFB defers preference payment

Johnson & Firth Brown, the Sheffield-based specialist engineering group, has deferred payment of the interim dividend due on March 31 on the 11.05 per cent cumulative convertible preference shares at a gross saving of almost £400,000. The stock is convertible on February 28 in any year until 1985.

The board explained yesterday that "it considers it prudent at present to generate and conserve as much cash as possible in order to further the group's recovery."

Mr George Hardie, the finance director, stressed that "we must continue to harvest cash" and accordingly JFB has set in train various measures which are designed to raise £5m.

Surplus land, comprising 11 acres near Bradford, will be sold when, as seems likely, planning permission is received, and an unused company house on the outskirts of Sheffield is also coming on the market.

The group, which is still looking to recruit a chief executive, made it plain that it was under no pressure from its bankers but nevertheless regarded its gearing at 60 per cent as excessive given that the half share of recently created Sheffield Forgemasters special steels associate would not contribute significantly to income for at least three years.

Name change

Laganvale Estate has changed its name to Regentrest.

Walker Wingsail on verge of new funding package

By Andrew Fisher, Shipping Correspondent

Walker Wingsail Systems, the Hampshire company which is developing sail systems to save fuel on modern cargo ships, is close to putting together a new funding package which would involve a £150,000 Government grant and money from City institutions.

No figure is being put on the likely total, which could be several hundred thousand pounds. Prutek, the high technology venture funding subsidiary of Prudential Assurance, has previously agreed to invest £120,000.

Walker Wingsail, founded by 45-year-old Mr John Walker, hopes next year to have a sail system on a small tanker in the Rowbotham Tankships fleet.

Since the late 1970s, nearly

Reliable Properties advances

Taxable profits of property dealing concern Reliable Properties advanced from £274,088 to £339,169 in the first half to the end of December 1982.

The interim dividend is being maintained at 1.25p net per 25p share — last year a total of 2.5p was paid.

Net profits on the sale of properties rose from £340,020 to £378,574 and net property income receivable moved ahead to £244,483 compared with £139,611.

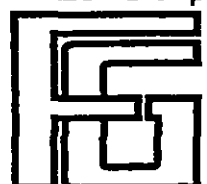
Cayzer shows progress and produces £1m

Cayzer, merchant banking subsidiary of Cayzer, Gartmore, reports a net profit for 1982 of £1.03m and an increase in shareholders' funds to £11.58m against £10.53m. This was Cayzer's first year with a new management team and reconstructed capital.

Last year profits stood at £1.264.

"The changes that have taken place in Cayzer resulted from a decision by the British & Commonwealth Group in 1981 to devote more resources to financial services," says Lord Cayzer.

Frizzell Group



THE FRIZZELL GROUP LIMITED

'Group profits continue to advance'

reports Colin Frizzell, Chairman, in his statement with the Report and Accounts for the year to 31 December, 1982.

- A further increase in group profits to £3,442,000 was achieved in 1982.
- Earnings per share rose from 8.7p to 9.7p, dividends increased from 2.75p per share to 3.00p per share for the year.
- In the UK Broking Division the life and pensions activity produced very satisfactory results. UK commercial has been undergoing a continuous re-organisation and rationalisation to provide an ongoing efficient service to clients. Satisfactory progress was achieved in contractors insurance and professional indemnity.
- The Motor and General Division experienced a continuation of the intense market pressure noted last year and its results must be considered satisfactory. A general improvement is hoped for in 1983.



- Shawlands Securities (credit finance) again produced excellent results with a 21% increase over 1981.
- Profits from International Broking activities declined on last year as was projected. Two new specialised insurance broking ventures were commenced in the year, Frizzell Insurance Services and Frizzell Livestock.
- A number of exciting new ventures are currently under review and specialist teams of the right calibre are continuously sought to join the group. This coupled with the steady and successful expansion of existing activities make me confident about the Group's future.

Copies of the Report and Accounts are available from The Secretary.

The Frizzell Group Limited

Registered Office: Frizzell House, 14-22 Elder Street, London E1 6DF.

"The presence of Grindlays Bank Group in many developing countries enables it, with direct knowledge and long experience, to provide a specialist service to customers in more developed countries. Finance of international trade in its widest sense, whether capital projects or consumer goods, has always been a substantial part of the business of this group and will continue to be so."

Nigel Robson, Chairman of Grindlays Bank, in his statement for 1982.

Grindlays in 1982

- Capital resources increased by 50% to over £290 million
- Operating earnings for 1982, before substantially higher debt provisions and tax, were £55 million (1981 £40.3 million)
- Net profit for 1982 (including special transactions) was £22.7 million (1981 £10.3 million)
- Treasury business achieved excellent results in all sectors
- India has again been an important source of earnings for the Group
- Our Personal Banking activities in London and around the world have had another successful year



Grindlays Bank p.l.c.

Head Office: 23 Fenchurch Street, London EC3P 3ED.
Tel: 01-626 0545. Telex: 885043/6 GRNDLY G.

Grindlays Bank branches or offices in: Australia: Australia; Bahamas: Bahrain; Bangladesh: Brazil; Canada: Colombia; England: France: Germany: Ghana: Greece: Hong Kong: India: Indonesia: Iran: Japan: Jersey: Jordan: Kenya: Republic of Korea: Malaysia: Mexico: Monaco: Oman: Pakistan: Qatar: Scotland: Singapore: Spain: Sri Lanka: Switzerland: Taiwan: Uganda: United Arab Emirates: United States of America: Zaire: Zambia: Zimbabwe

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AECI LIMITED

(Incorporated in the Republic of South Africa)

59TH ANNUAL REPORT YEAR ENDED 31 DECEMBER 1982

CHAIRMAN'S STATEMENT

The year under review proved to be a difficult one for South African industry as a whole and consequently, after a period of five years of steady growth in earnings, the AECI Group results for 1982 were less favourable than those achieved in 1981. Turnover for 1982 totalled R1550.4 million, an increase of R83.4 million (6 per cent) over 1981. Export sales included in the above amounted to R83.1 million (1981 R65.0 million). Net trading income for the year at R221.0 million was, however, 8 per cent below that for 1981 and earnings per share for 1982 at 89.2 cents were 13 per cent lower than the corresponding figure for 1981. The ordinary dividend for the year has been maintained at 55 cents per share but dividend cover has fallen from 1.9 to 1.6.

The return on assets calculated on an historic cost basis reduced from 17.1 per cent in 1981 to 13.5 per cent in 1982. Expressed in current cost accounting terms, these figures were 6.8 per cent and 4.9 per cent respectively. Dividend cover in current cost accounting terms reduced from 1.4 in 1981 to 1.0 in 1982.

Equity accounting principles were applied for the first time in preparing the financial statements in 1982 and the comparative figures for previous years have been restated on that basis.

The fall in profits and earnings resulted mainly from the lower volume of sales which, in turn, reflected the downturn in economic activity.

Whereas domestic sales volumes in the Republic for the first half of 1982 fell by 3 per cent compared with the first half of 1981, those for the full year were 6 per cent lower and for the fourth quarter showed a reduction of almost 12 per cent over the corresponding period of 1981.

These figures clearly illustrate the extent to which the downturn in the economy accelerated during the latter months of the year and, in the case of the AECI Group, the adverse effect of this downturn was exacerbated by the serious drought conditions which prevailed in the northern parts of the country. It is relevant to note that sales of agricultural fertilisers during the fourth quarter of 1982, the traditional fertiliser season, were 30 per cent below the corresponding figure for 1981. The chemical industry is, by its very nature, volume sensitive and the level of plant occupancy is a critical factor in so far as profits are concerned. Thus the loss of volume referred to above had serious consequences for profits but against this, it is pleasing to report that further productivity improvements were achieved and major plants in the Group operated more efficiently and reliably than in 1981. I am particularly pleased to report that the No 4 Ammonia plant at Modderfontein achieved a record production during the year.

In 1982 the Mankwato factory at Mogwase in Bophuthatswana was opened by His Excellency President Lucas Mangoshe. This factory is now producing and selling high quality explosives and accessories to the mining industry. During the year the new linear low density polyethylene plant at Sasolburg and a new coking plant at Balfour, near Newcastle were brought into operation. A further cyanide plant, also situated at Sasolburg, was sanctioned and is under construction. Major projects under investigation include a chlor-alkali plant at Richards Bay in association with the Mondi Paper Company Limited, a soda ash plant also at Richards Bay in conjunction with the Industrial Development Corporation of South Africa Limited and a plant at Bellville to produce stabilised polyester and garments for industrial use. In addition, the rights to mine salt at Commissioner's Pan in the north-western Cape were recently acquired and the economics of substantially expanding its small output at an early date are being evaluated.

Development work in the field of alternative fuels and chemical feedstocks is dealt with in the Managing Director's review of operations. The interest that has been displayed by the Honourable Minister of Minerals and Energy Affairs in regard to the work that AECI has done on the development of an alternative fuel for use in conventional diesel engines is encouraging and the Group remains well placed to participate fully in any developments in this entire field.

I have referred above to the very significant fall in the volume of production and sales and, while in part this reflects the falling level of activity in the economy, the abnormally high level of imports of chemicals, plastics raw materials and finished products as well as textiles and garments, in relation to the size of the South African market, has also been a major factor. Much of this material has been acquired at abnormally low prices against the background of depressed economies prevailing abroad where, almost without exception, the major chemical groups have been reporting disastrous results.

In recent times a good deal of attention has been given in the country to a "free market" approach as a sound basis for developing our affairs and it has gained favour also in relation to fighting the problem of inflation. Curbing inflation is certainly the number one task in the country at present, but I would question the long term wisdom of doing so in such a way as to risk important sections of South Africa's secondary and tertiary industry thereby prejudicing the ability to create the employment opportunities which are so necessary in the light of the country's rapidly growing population. I am not an advocate of protecting inefficient industries but if measures to protect the South African chemical

industry against disruptive competition in the form of distressed price products from the United States, Europe and the Pacific Basin are inadequate, then, at the very least, we must recognise that the further investment of money in high capital, high risk chemical plants will have to receive more than usual scrutiny. I believe the South African chemical industry is efficient, makes a major contribution to the economy and is a measure of strategic independence. Our market is small by world standards however, and our chemicals plants on the whole are also small, with a consequence that unit costs in many instances are appreciably higher than those for equivalent plants in the United States, Europe and the Pacific Basin. For these reasons and also because we are far removed from major world markets, we cannot, in many instances, look to be export effective.

It is difficult to reconcile the "free market" doctrine with other stated policies of the South African Government, notably import substitution, strategic self-sufficiency (with particular reference to alternative sources of fuel and chemical feedstocks) and, more recently, regional development. Over the past decade the AECI Group has invested approximately R1000 million in capital projects, most of which have been embarked upon with not only the support but the active encouragement of the authorities and where necessary, with protection either in the form of import tariffs or import control. The "free market" approach implies less protection and, no doubt under pressure from the GATT, Government has already stated its intention to abolish completely all forms of import control and protection solely on import tariffs. Import control has been a major factor behind the rapid expansion of the South African industry in the past two decades and its total abolition is likely to result in considerable hardship to many sectors of industry, unless tariff protection is both adequate and timely. It therefore remains a matter of concern that, notwithstanding the pleas of many leading South African businessmen over a number of years, adequate procedures for expeditiously evaluating and adjudicating on applications for tariff protection in the rapidly changing business environment of today have yet to be introduced.

The world economy on which our own so closely depends, is showing only meagre signs of recovery, and even when cyclical forces reassert themselves, it seems probable that the world will still be faced with structural changes which may call for considerable adjustment. In view of the organisational changes to which reference is made in the Managing Director's review of operations are particularly apposite since they will undoubtedly result in a stronger and more market-oriented Group, better able to respond to the needs of customers in a rapidly changing environment. AECI remains financially sound, with a debt/equity ratio of 46 per cent and with plant occupancy in most areas well below rated capacity. This is in itself well placed to take advantage of an upturn in the economy as and when this occurs.

In June 1982 Sir Keith Acutt, who was appointed a director in 1970, resigned from the Board. We shall miss his wise counsel and I would like to wish him every happiness in his retirement.

In February 1983 Mr W B M Duncan, who joined the Board as Deputy Chairman in 1979, resigned in view of his impending retirement from Imperial Chemical Industries PLC, which he has served for 41 years. In order to take up an appointment as Chairman of Rolls-Royce Engines PLC, it was particularly pleasing to be able to congratulate Mr Duncan on being created a Knight Bachelor in the New Year's Honours List, a well deserved accolade. We shall also miss his important contribution and in particular the knowledge and experience of the international chemical business which he has been able to impart to us. May I wish him every success in the challenging assignment which he is to undertake.

At the annual general meeting held on 10 June 1982, Mr H F Oppenheimer informed shareholders that he would not be seeking re-election as Chairman of the Company and that he intended resigning from the Board. At a Board meeting held immediately after the general meeting I was elected Chairman to replace him. For more than 30 years AECI has had an Oppenheimer as its Chairman. Sir Ernest Oppenheimer was Chairman from January 1931 until his death in November 1957 and thereafter his son, Sir H F Oppenheimer, who occupied the chair for almost 25 years, having been appointed to the Board in 1944. It would be quite impossible for me adequately to pay tribute not only to the contribution which he has made to the affairs of AECI but to the South African economy in general. He will be missed by his colleagues on the Board for his wisdom and exceptional business judgement and also for his grace and charm at all times. I would like to wish him and Mrs Oppenheimer much happiness in the less active role which they are planning to play in the future.

I would like to welcome to the Board Messrs N F Oppenheimer, W G Boustred and R J Lindell and also extend my congratulations to Mr A W Clements on his appointment as Deputy Chairman. In conclusion, my thanks to the Managing Board for its wisdom and exceptional business judgement and staff throughout the Group for their efforts during what has clearly been a most difficult year.

G W H Rely

Chairman

Johannesburg
10 March 1983

Return of the Sons of Gwalia

BY KENNETH MARSTON, MINING EDITOR

THE new gold rush in the Eastern Goldfields region of Western Australia which is turning up gold deposits previously hidden from the old prospectors by an overburden of soil and weathered rock, has now opened up a new lease of life for the old Sons of Gwalia mine.

The more recently formed Australian company, Sons of Gwalia, intends to retreat the old mine's tailings (waste) dumps to recover their remaining gold; to investigate the possibility of an open-cut mining operation on part of the

property; and to look into the prospects of a partial resumption of underground mining. For this purpose the company is making a AS2.5m (£1.46m) public offer of 10m shares at par of 25 cents (about 15p). Half of them will be offered on a first refusal basis to the vendors. The issue is being underwritten in Australia by stockbrokers Bennet Partners and in London by Charlton Seal Dimmock. The new shares will raise the issued capital to 22m shares.

The Sons of Gwalia story began in 1896 with the discovery of gold at Mt Leonora by three prospectors who were financed by Tommy Tobias, a Welsh storekeeper. The Sons of Gwalia mine had as its first manager Herbert C. Hoover who was later to become the 32nd President of the United States.

The mine became the largest and deepest outside Kalgoorlie and between 1896 and 1963, when it closed as a result of low gold prices, it produced 2.5m ounces of gold. The remaining dumps contain some 8m tonnes of material grading 1.2 grammes per tonne gold of which 1m tonnes grade 1.7 grammes. Initially it is intended to treat this higher grade portion over a period of four years. A break-even price of AS260 (US\$388) would be sufficient to return the capital outlay and cover direct operating costs. At a price of AS450 (US\$688) there would be an operating surplus of AS8.16m.

Drilling of the open-pit area to a depth of 100 metres has shown proven and probable ore reserves of 1.55m tonnes grading 3.21 grammes per tonne. The

total cost of the open-pit evaluation programme is put at AS302,000 while that for the underground studies will be AS200,000.

Thus Sons of Gwalia can be reasonably certain that gold prices will be high enough for the dumps operation to generate enough cash to pay for the open-pit and mine study costs and still provide funds — together with those now being raised — for the eventual development of an open-pit mine.

The underground mining operation would probably be much further off. Meanwhile the potential of the area has been underlined by the discoveries made some five kilometres to the north at the Harbour Lights prospect of Carr Boyd Minerals and Ess.

South African gold output set to decline

THE LATEST reports from South Africa's influential Chamber of Mines suggest that the country's gold output could revert this year to the long-term trend of decline, in contrast to 1982's year-on-year rise.

The chamber expects that a higher average price this year will lead to the mining of lower-grade ores. While this will ensure the fuller exploitation of the country's gold reserves, it will probably also lead to lower production than 1982's 684.2 tonnes.

South Africa's gold output reached a peak of over 1,800 tonnes in 1970, but has fallen steadily over the past few years to just 650 tonnes in 1981, the lowest figure for more than 20 years.

The lower average price during 1982 led to increased milling rates and thus higher production, but the chamber believes this year's output is unlikely to be above last year's and could be lower.

Operating costs are expected to rise steeply in 1983, partly as a result of sharp increases in rail and power charges.

South Africa's gold production rose in the month of February to 1,798,976 oz, against January's 1,767,215 oz.

The latest figure is higher than the 1,704,359 oz produced in February last year, and brings the cumulative total for the first two months of 1983 to 3,567,192 oz, compared with 3,857,553 oz at the same stage of 1982.

Greenvale forced to cut nickel output by half

THE continued weakness in the world nickel market has forced the Greenvale joint venture in Queensland to cut this year's planned output to half the level for 1982.

Greenvale, in which Australia's Metals Exploration and Freeport-McMoRan of the U.S. each hold 50 per cent, lost AS24.7m (£14.3m) in the six months to end-December.

Mr Thomas Webb, chairman of Metals Ex, said that Greenvale has made forward sales arrangements with contract customers in Japan and Europe to cover planned production levels. These arrangements were finalised last week, along with support from lenders to the venture and the Queensland Government.

Earlier this year, Greenvale was reported to be under pressure from its principal customers to reduce output, but the management resisted at the time on the grounds that a cut in production would worsen performance.

Metals Ex added that production would be increased when market conditions prevail. 22,033 tonnes of nickel and 1,173 tonnes of cobalt in the 12 months to June 30 1982, the last full year for which information is available.

The plant was recently converted from oil to coal at a projected annual cost saving of AS18m.

Ayer Hitam sharp fall after first six months

LOWER tin concentrate output and depressed metal prices brought about a sharp fall in first-half profits at Ayer Hitam Tin Dredging. Net profits for the Malaysian tin producer in the six months to end-December were M\$1.32m (£450,000), down from M\$2.92m (£950,000) in the first half of 1981.

This produced earnings of 25 cents a share, against 48 cents last time, and the interim dividend is reduced to 25 cents from 50 cents.

Tin concentrate production fell by one-third and sales were down by more than half, while the average price received was M\$28.18 per kilogramme compared with M\$34.97.

Output was lower because

Ayer Hitam had to close its No. 2 dredge on August 18 as a consequence of the export controls imposed under the sixth International Tin Agreement.

Another Malaysian company, Tongkah Harbour Tin Dredging, also did poorly on its tin mining operations in the same period.

Tongkah Harbour is a subsidiary of the tin-producing associate, based in Thailand, totalling M\$149,000 against a profit in the first half of the previous year of M\$35,000.

The company reported a small net profit of M\$18,000 after improved interest receipts but no dividend is declared in view of the problems in Thailand.

Citadel Insurance Company Limited

Incorporated in Hong Kong

Chairman's Statement

1982 was a very difficult year world-wide for the insurance market. Group consolidated profit for the year increased from HK\$6.4 million to HK\$7.7 million and for Citadel itself from HK\$6.9 million to HK\$7.1 million. Consolidated assets less current liabilities increased from HK\$567.8 million to HK\$660.0 million.

During the year Citadel acquired Gloucester Holdings NV as an intermediate holding company for the Group's overseas subsidiaries, which were transferred to Gloucester Holdings NV at net asset value. The accounts include an exceptional gain of HK\$1.6 million arising from this transfer which in effect represents a recognition of the increase in the value of these subsidiaries over the years during which time they have been held at cost. This gain is eliminated in the consolidated accounts.

As a result of currency movements during the year an unrealised gain on exchange of HK\$0.8 million arose. This gain has been taken to an exchange fluctuation reserve which will be available to take up adverse movements in future years. In 1981 the comparative figure was a small loss which would not have been reported differently under the changed accounting policy.

The Company acquired a small portfolio of leading equities on the Hong Kong Stock Exchange. The market continued to fall after the purchase and the unrealised loss or revaluation of these securities to market values at 31st December 1982 on HK\$1.4 million is also charged against the profit for the year. At the time of writing the market value has increased and is now in excess of the purchase price.

Within Australia, Sirius Insurance Company Limited completed the year with a profit after tax of HK\$488,048. The Company continues to account for its office building in central Sydney at cost less depreciation.

During the year The Hongkong and Shanghai Banking Corporation's 49% beneficial interest was represented by Mr P. E. Hammond, Deputy Chairman of the Bank, Mr R. V. Munder, Executive Director, Mr A. C. R. Chappell, Assistant General Manager Group Finance (who succeeded Mr J. Paton on his transfer to Saudi Arabia), and Mr J. R. Milner, Chief Executive Insurance Group, Mr P. E. Hammond, because of his other directorships, has now retired from the Board of Citadel and other Bank insurance boards. We greatly appreciated his considerable help during the formative years of Citadel.

It is with great regret that we record the death of Mr Leslie Gordon. We miss him greatly both as a friend and for his wise counsel. Professor P. G. Wilkington, Professor of Law at Hong Kong University, continues to serve and will be joined by Mr B. N. Buckley, Senior Partner of Simmons & Simmons in Hong Kong.

Finally, I should like to thank our clients and their brokers for their continued support and our staff for their great loyalty and enthusiasm.

Abridged Consolidated Balance Sheet at 31st December 1982

	1982 HK\$	1981 HK\$
Shareholders funds	39,043,617	36,734,525
Fixed assets	26,396,517	14,105,528
Investments	78,951,782	110,077,581
Term deposits with banks	761,435,621	398,552,794
Net current assets	93,281,261	45,070,975
	960,065,181	567,806,878
Deferred taxation	(6,514)	(43,608)
Insurance fund	(921,015,050)	(531,028,744)
Net assets	39,043,617	36,734,525

Notice of Redemption

Copenhagen Telephone Company, Inc.

(Kjøbenhavns Telefon Aktieselskab)

9% Sinking Fund Debentures Due April 15, 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 15, 1970 under which the above described Debentures were issued, \$593,000 principal amount of the said Debentures have been called for redemption through operation of the Sinking Fund of April 15, 1983, the date fixed for redemption at the redemption price of 100% of the principal amount thereof plus accrued interest to the date fixed for redemption as follows:

Debentures in coupon form of \$1,000 denomination and bearing the following distinctive numbers with serial letter M:

20	1111	1863	2445	3481	4578	5478	6537	6840	7134	7467	7788	8030	8330	8707	9083	9405	9728
72	1114	1862	2449	3500	4510	5481	6559	6876	7136	7478	7784	8034	8332	8709	9106	9428	9759
118	1121	1728	2450	3554	4539	5484	6567	6888	7180	7488	7795	8036	8334	8710	9119	9441	9774
162	1125	1729	2452	3567	4530	5410	6578	6892	7192	7484	7807	8032	8381	8776	9130	9486	9747
229	1177	1730	2462	3601	4532	5509	6598	6904	7200	7487	7808	8030	8383	8783	9134	9487	9754
243	1179	1732	2464	3602	4535	5507	6596	6902	7201	7489	7810	8032	8385	8786	9137	9490	9757
300	1187	1740	2466	3617	4534	5510	6610	6913	7218	7509	7817	8034	8400	8833	9144	9500	9760
416	1284	1869	2507	3684	4592	5514	6615	6917	7229	7545	7860	8038	8423	8867	9146	9518	9769
499	1281	1868	2519	3609	4540	5524	6641	6946	7269	7589	7897	8148	8478	8898	9170	9506	9767
543	1284	1869	2510	3763	4770	5556	6636	6932	7250	7579	7883	8185	8488	8878	9160	9507	9767
618	1281	1868	2512	3764	4771	5557	6640	6943	7262	7584	7891	8191	8497	8887	9169	9519	9767
671	1281	1868	2519	3809	4540	5524	6641	6946	7269	7589	7897	8148	8478	8898	9170	9506	9767
731	1313	1868	2527	3914	4549	5568	6688	6984	7307	7628	7932	8236	8540	8911	9234	9539	9771
780	1310	1865	2527	3984	4587	5579	6691	7009	7327	7639	7943	8246	8550	8926	9246	9541	9785
823	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
867	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
910	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
953	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
1000	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
1043	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
1086	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
1129	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785
1172	1309	1866	2526	4028	4570	5584	6691	7014	7332	7645	7949	8252	8556	8932	9251	9546	9785

The above described Debentures will become due and payable on April 15, 1983 and interest thereon shall cease to accrue.

Payment of the redemption price of 100% of the principal amount of the Debentures will be made upon PRESENTATION and SURRENDER

FT UNIT TRUST INFORMATION SERVICE[illegible]

TRADED OPTIONS

Option	CALLS						PUTS		
	Apr.	Jul.	Oct.	Apr.	Jul.	Oct.	Jul.	Oct.	
SBL (USP 488)	260	72	—	—	—	—	—	—	
" "	390	42	54	60	1 1/2	5	8	—	
" "	420	30	24	42	8	15	20	—	
" "	450	4	14	22	36	50	44	—	
Option	CALLS						PUTS		
	May	Aug.	Nov.	May	Aug.	Nov.			
SBL (USP 448)	260	98	108	—	2	2	—	—	
" "	380	50	40	—	1	4	—	—	
" "	420	40	50	65	4	10	18	—	
" "	450	14	22	25	20	28	35	—	
" "	500	3	12	23	53	60	68	—	
IMP (USP 111)	90	25	—	—	—	—	—	—	
" "	100	15	—	—	2	—	—	—	
" "	110	8	14	11	11	15	7	9	
" "	120	—	19	15	18	21	12	12	
" "	130	1 1/2	5	7	20	21	22	—	
LMO (USP 538)	220	27	37	47	12	20	20	—	
" "	240	17	25	27	18	26	27	—	
" "	260	10	18	22	32	38	47	—	
" "	280	4	10	18	52	62	68	—	
" "	300	1 1/2	5	—	72	75	75	—	
" "	320	1	8	—	102	105	84	—	
" "	340	1	8	—	139	—	—	—	
" "	360	1	—	—	162	—	—	—	
LNR (USP 82)	80	6 1/2	9	—	3 1/2	5	—	—	
" "	90	5	9	12	7	13	13	6 1/2	
" "	100	0 1/2	2 1/2	20	20	22	22	26	
P & O (USP 140)	100	43	43	—	0 1/2	1	—	—	
" "	110	23	23	—	1	2	2	—	
" "	120	23	23	28	2 1/2	3	3	—	
" "	130	14	16	19	3	7	13	11	
" "	140	7	11	14	7	13	16	16	
" "	150	5	5	7	21	25	27	27	
RCL (USP 449)	420	40	54	70	7	11	—	—	
" "	460	15	38	45	22	27	27	12	
" "	500	5	16	25	55	57	70	—	
" "	520	2	8	—	105	107	—	—	
" "	550	1	8	—	158	157	—	—	
" "	580	1	—	—	205	—	—	—	
RTZ (USP 504)	290	120	—	—	1	2	—	—	
" "	420	50	95	—	1	—	—	—	
" "	460	57	70	57	7	14	—	—	
" "	500	28	47	57	23	40	—	—	
" "	550	9	21	52	55	65	43	72	
VRP (USP 594)	50	—	—	—	1	—	—	—	
" "	55	—	—	—	1	—	—	—	
" "	60	—	—	—	1	—	—	—	
" "	70	3	—	—	1	—	—	—	
" "	80	—	—	—	—	—	—	—	
" "	90	5 9/16	14 1/2	16 1/2	3 1/2	—	—	—	
" "	100	6	9 1/2	12	13 1/2	14 1/2	18	17	
" "	110	5	6 1/2	6	12	12 1/2	18	22	
" "	120	1 1/2	4	4	20	20	27	27	
" "	130	1	8	—	27	8	—	—	
" "	140	0 1/2	2 1/2	20	20	22	22	26	
Mar. 31	Total Contracts 1,842			Calls 1,277		Puts 565			

A FINANCIAL TIMES SURVEY GOLD

APRIL 14 1983

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|--------------------------------------|--|---------------------------|
| 1. Introduction | The Gold market prospects for Gold price movements in the year ahead, etc. | 4. London bullion brokers |
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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday March 22 1983

WALL STREET

Treasury's demands dominate

THE WEEK opened nervously on Wall Street as credit markets braced themselves for the major tranche of U.S. treasury financing which has been hanging over them for several weeks, writes Terry Byland in New York.

The uncertainty was all the greater after Friday afternoon's announcement of a \$4.8bn increase in basic money supply, coupled with indications in the market that yields are likely to rise further at today's auction of four-year Treasury bills.

But the Dow Jones industrial average closed 7.55 up at 1,125.29, although turnover remained moderate with 72.3m shares traded. Share gains at 832 compared with losses for 723.

For this week, the Treasury has due \$13.5bn in note and bond financings, in addition to the normal weekly bill auctions of around \$12bn. Auctions of four, seven and 20-year issues are planned for today, tomorrow and Thursday respectively.

The 20-year government bonds currently yield nearly 11 per cent in the market, and the new four-year notes announced for auction this week traded on

a when-issued basis on Friday to yield 10.14 per cent compared with only 9.91 per cent on similar issues a few days previously.

But, with the Federal funds rate a touch easier yesterday morning, credit markets managed to open firmer, with Treasury bill rates giving up few basis points of the rises over the previous week. The firmer tone reflected technical short-covering by the market professionals, and retail demand remained very thin.

Major investors chose to buy stock and close up their positions in the market rather than leave themselves exposed later in the week. Helping the trend towards slightly lower rates was a \$1.2bn customer repurchase by the Federal Reserve.

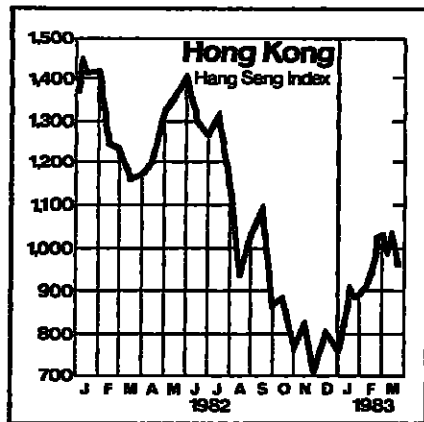
The early gains in bond prices were trimmed at mid-session after the Commerce Department disclosed preliminary figures indicating a 4 per cent growth in the U.S. economy in the first quarter of the year. The Federal funds rate ended at 8.75 per cent, unchanged from Friday. The discount rate on three-month Treasury bills stood at 8.48 per cent and on six-month bills at 8.53 per cent. The benchmark Treasury long bond, the 10% per cent of 2012, ended at 97% after touching 97%.

Share markets remained unsettled by the nervousness of the credit sectors. However, forecasts of a general downward correction in stocks have lost some credence since last week's display of resilience for the present, confidence in the economic recovery in the U.S. further stimulated last week by an upturn

in housing starts, offsets the likelihood that falls in interest rates may be delayed.

After a pause at midday when prices slipped back for a time, renewed interest was shown towards the close. Among leading industrials General Electric moved up 3/4 to \$102 1/2. IBM, the market's most widely-held stock, pushed up through the \$100 mark to \$100 1/4.

Resource issues drifted downward in Toronto, leaving the market buoyed mainly by the property sector as banks also showed signs of weakness. Montreal was additionally affected by setbacks in the paper and publishing sector.



FAR EAST

Property problems hit Hong Kong

A SPATE of poor corporate results, notably in the property sector, rode in uncomfortable tandem with foreign exchange nervousness yesterday to take Hong Kong share prices sharply lower, but trading was thin as institutional investors withdrew.

Brokers noted that some fund managers were acting to square their books in the wake of a strong U.S. dollar. The Hang Seng index slid 36.21 to 955.11, but most participants remain confident that a floor will hold at around the 900 mark, the expected trigger level for a renewed overseas buying campaign.

Swire Properties shed 50 cents to HK\$5.45 and International City 1 1/2 cents to 46 cents after their 1982 earnings reports, depressing Cheung Kong 50 cents to HK\$9.10, Hongkong Land 22 cents to HK\$3.90 and Sun Hung Kai Properties 55 cents to HK\$8.20.

The profit setbacks have given rise to unconfirmed rumours about financial distress among some middle-line property groups, the brokers said.

Against the trend, First Pacific Holdings added 20 cents to HK\$9.60 after a two-day suspension to announce a seven-for-one rights issue priced at HK\$5, intended to raise some HK\$750m.

Sporadic short-covering pulled prices generally off their day's lows, but of the leaders Hongkong Bank nonetheless finished 15 cents weaker at HK\$8.85, Jardine Matheson 50 cents at HK\$13 and Swire Pacific at the same amount at HK\$11.20.

Active trading in Singapore left values mainly easier after a steady opening, but the Straits Times industrial index managed to end 0.62 firmer at 847.82. Sin Lim Finance, traded for the first time after going public with the issue of 5m shares at \$52, closed at \$52.85 on some \$39,000 units.

The Tokyo exchange was closed for a national holiday.

LONDON

A bout of nerves takes toll

STERLING'S persisting weakness, following the upheaval in the European Monetary System, reverberated throughout London stock markets yesterday. Leading shares were marked down sharply at the outset and Government stocks sustained sizeable falls as markets became increasingly nervous.

Continuing fears of an oil price war also contributed to the nervous mood, which resulted in a demoralising start to the three-week Easter trading account.

Government stocks also had to contend with last Friday's announcement of a sharper than expected rise in U.S. money supply figures, which re-awakened worries about higher short-term American interest rates.

Against this background, long-dated stocks were soon showing losses of 1/2, and by the close losses ranged to a point and occasionally more.

Agreement on the realignment of EMS currencies steadied the market around noon, but had little lasting impact, although quotations tended to rally fractionally in the after-hours dealings. Falls in the shorts range to 1/2 and the FT Government securities index lost 0.72 to 80.02.

The extent of the initial reaction in leading shares was well illustrated by the FT Industrial Ordinary, share index, which recorded a loss of 10 points at the first calculation. Very little stock came on offer following the defensive mark-down and after drifting off further to extend the loss of 12.2 at 11am, the index gradually picked up to close 8.5 down on balance at 852.5.

In contrast to the leaders, many secondary issues, particularly some of the recent speculative favourites, met renewed selling, and falls in FT-quoted industrials outnumbered rises by nearly three to one.

Mining markets began the week on a

flat note after another poor performance by precious metals and the majority of base metals. South African golds resumed their recent downward trend as bullion fell \$7 to \$414.5 an ounce, after \$410.

Little selling pressure was reported but share prices were marked down sharply before steadying around midday. Trading in the afternoon was minimal although the market held reasonably steady owing to modest support from the U.S.

The FT gold mines index dropped 15.6 to 535.6, its lowest level since December 23 and its sixth decline in the past seven trading days.

In the heavyweights, losses exceeding a full point were common to Harbinger at £46 1/2, Vaal Reef at £63, and Western Holdings at £30 1/2, while the cheaper issues were featured by West Rand Consolidated, 4 1/2p lower at 48 1/2p, and Western Areas which gave up 2 1/2p to 34 1/2p. Loraine fell 29p to 380p.

Share information services, Pages 36-37

EUROPE

EMS accord gives late impetus

THE European Monetary System realignment talks in Brussels kept investors on the sidelines for much of the day throughout Europe. However, the Finance Ministers' agreement gave a spur to late trading in a number of centres.

In Frankfurt, the announcement of an effective 8 per cent change in parity between the mark and the French franc sparked a recovery which enabled shares to win back almost all their earlier losses. The Commerzbank index, reflecting prices at the weaker mid-session - when it is calculated - had slipped 3.40 to 858.20, well below last Thursday's 13 year high of 865.40.

The EMS accord failed to have any effect on the domestic bond market, which was weaker from the outset. Expectations that U.S. interest rates are set to rise and that there is little scope for

West German rates to fall, further depressed this sector.

Meanwhile, the Bundesbank bought public sector bonds totalling DM 45.6m to balance the market, compared with purchases of only DM 4m on Friday.

In banks, Commerzbank picked up DM 3.70 from opening levels to finish DM 2 higher on the day at DM 158.30, while Dresdner recovered to end DM 1 ahead at DM 166. BHF continued to firm on market rumours of strong 1982 profits, closing DM 10 higher at DM 275.50.

In Paris, the prospect of a new round of Government-imposed austerity measures, in the wake of the EMS agreement, drove share prices sharply lower. President Francois Mitterrand's televised speech to the nation tomorrow is seen as the likely time for such an announcement and the market is expected to remain depressed until then.

In Amsterdam, stocks revived in late trading and turnover picked up, even though the market had not had time to assess the results of the realignment. Among Dutch internationals, KLM fell FI 2.40 to FI 163.50.

In banks, ABN lost FI 8 to FI 350 and NMB was FI 3 lower at FI 148. Elsewhere, the normally inactive Holland Sea Search was officially traded after announcing new oil finds in the North Sea last week. It was quoted at FI 3.50, 20 cents lower than last Friday. Domestic bonds were a few cents lower in this trading.

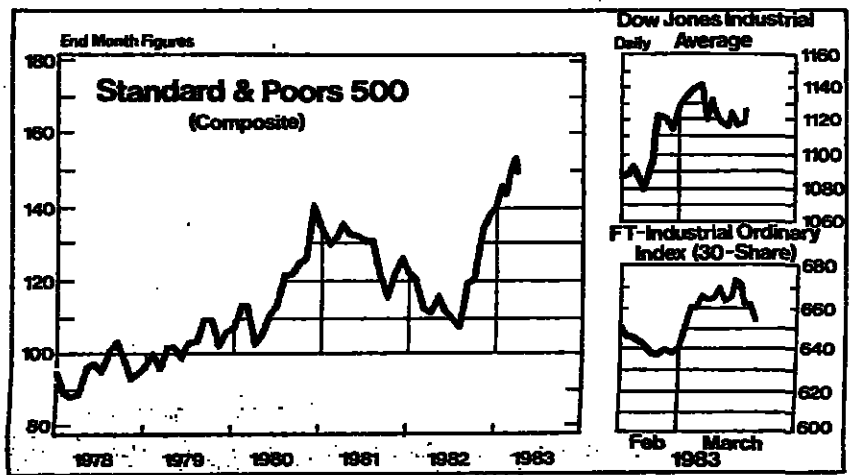
Stock prices closed mixed in Zurich - before the EMS agreement was announced - after one of the lightest trading sessions for weeks.

The Bond market closed steady, also in quiet trading, with investors confused about recent interest rate development and concerned over a further rise in Eurodollar deposit rates.

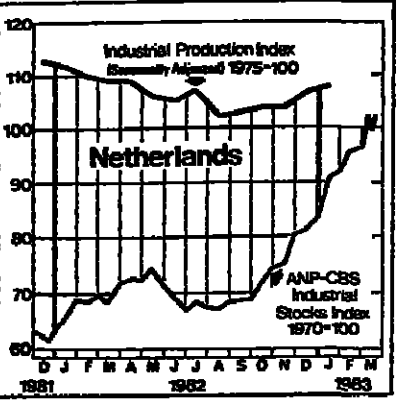
In Brussels, stocks were broadly lower in active, though uncertain, trading. Dealers said the market did not have time to react to the EMS realignment during the session. The Belgian shares index stood at 111.36, compared with Friday's 111.51, while the All-shares index registered 262.25, compared with 266.61.

Milan went against the general trend with prices sharply higher in very active trading, in response to last Friday's final approval of legislation allowing the creation of Italian-based mutual funds and permitting companies to revalue many of their real assets.

KEY MARKET MONITORS



STOCK MARKET INDICES				
	March 21	Previous	Year ago	
NEW YORK				
DJ Industrials	1125.29	1117.4	805.65	
DJ Transport	528.50	506.27	329.16	
DJ Utilities	126.02	126.25	106.58	
S&P Composite	151.21	149.90	110.51	
LONDON				
FT Ind Ord	852.5	861.0	558.1	
FT-A All-share	406.81	413.33	322.20	
FT-A 500	438.87	446.94	344.28	
FT-A Ind	413.13	417.90	316.24	
FT Gold mines	535.6	551.2	240.5	
FT Govt secs	80.02	80.74	69.06	
TOKYO				
Nikkei-Dow	closed	8234.9	7065.38	
Tokyo SE	closed	606.59	529.02	
AUSTRALIA				
All Ord.	502.8	505.4	472.2	
Metals & Mins.	455.1	459.1	394.5	
AUSTRIA				
Credit Aktien	52.77	52.63	53.62	
BEELGIUM				
Belgian SE	111.36	111.51	94.01	
CANADA				
Toronto Composite	2112.0	2136.1	1548.7	
Montreal Industrials	357.89	362.91	270.98	
Combined	351.42	355.45	280.52	
DENMARK				
Copenhagen SE	128.38	123.99	95.84	
FRANCE				
CAC Gen	110.7	111.0	103.0	
Ind. Tendance	115.1	116.7	113.6	
WEST GERMANY				
FAZ-Aktien	285.05	286.29	233.86	
Commerzbank	858.2	861.5	712.2	
HONG KONG				
Hang Seng	955.11	991.32	1207.21	
ITALY				
Borsa Comm.	214.93	210.82	212.66	
NETHERLANDS				
ANP-CBS Gen	117.8	118.9	85.9	
ANP-CBS Ind	101.7	102.2	68.9	
NORWAY				
Ose SE	146.21	147.13	102.38	
SINGAPORE				
Straits Times	847.82	847.20	711.38	
SOUTH AFRICA				
Golda	711.2	723.9	444.7	
Industrial	836.4	841.1	580.2	
SPAIN				
Madrid SE	closed	110.47	125.50	
SWEDEN				
J & P	1305.86	1316.95	606.92	
SWITZERLAND				
Swiss Bank Ind	307.3	307.1	248.8	
WORLD				
Capital Int'l	Mar 16	Prev	Yr ago	
	163.5	163.4	130.5	
GOLD (per ounce)				
	March 21	Prev		
London	\$414.50	\$421.50		
Frankfurt	\$414.75	N/A		
Zurich	\$414.50	N/A		
Paris (fixing)	\$422.17	\$430.49		
New York (March)	\$420.00	\$415.4		



AUSTRALIA

Resources fall

RESOURCE issues were the most prone to losses in a generally easier Sydney market, but trading was described as very quiet and many mines regained some ground in the afternoon.

MIM finished seven cents off at A\$4 while Western Mining slipped five cents to A\$4.05. North Broken Hill was 10 cents lower at A\$2.15. BHP was eight cents lower at A\$6.12 untraded by the release of an Industries Assistance Committee interim report on the steel industry which it dominates.

Banks showed weakness in Melbourne.

SOUTH AFRICA

Gold easier

A SLIGHT recovery in the bullion price allowed gold shares to recover from the day's lows in Johannesburg, but they still closed easier on the day.

Southvaal ended R1.50 lower at R58.50 after R57.50 at one stage while Blyvoor closed 25 cents easier at R15.75 after a one time R15.25. Other minings and financials shadowed golds, with Anglo American down 35 cents at R19.40 and De Beers 10 cents easier at R7.95. Industrials also eased with losses outnumbering gains by around two to one.



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Continued on Page 33

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

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a-dividend also extra(s). b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, e-new year's dividend, f-dividend in arrears, g-dividend in arrears, h-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend declared after split-up or stock dividend, k-dividend declared after split-up or stock dividend, l-dividend declared after split-up or stock dividend, m-dividend declared after split-up or stock dividend, n-dividend declared after split-up or stock dividend, o-dividend declared after split-up or stock dividend, p-dividend declared after split-up or stock dividend, q-dividend declared after split-up or stock dividend, r-dividend declared after split-up or stock dividend, s-dividend declared after split-up or stock dividend, t-dividend declared after split-up or stock dividend, u-dividend declared after split-up or stock dividend, v-dividend declared after split-up or stock dividend, w-dividend declared after split-up or stock dividend, x-dividend declared after split-up or stock dividend, y-dividend declared after split-up or stock dividend, z-dividend declared after split-up or stock dividend.

COMMODITIES AND AGRICULTURE

Weak £ pushes tin to record highs

By Richard Mooney

THE WEAKNESS of sterling plus increased physical demand pushed the price of tin to record highs on the London Metal Exchange yesterday.

The cash quotation for standard grade metal ended the day 560 up at \$1,022.50 a tonne.

The 3.75 tonnes rise was not enough to prevent a sharp decline in the copper price, though dealers said it did help to cushion the fall.

Copper market sentiment was confused with set-backs in gold and oil prices and the announcement of a 24th successive weekly rise in LME stocks.

Cash high grade copper ended the day 21.75 down at \$1,000.25 a tonne.

The 3.75 tonnes rise in LME warehouse stocks of copper took the total to 396,475 tonnes, the highest level for more than four years.

Meanwhile, stocks of tin were up by a modest 395 tonnes to 37,330 tonnes, and lead stocks by 100 tonnes to 145,500.

Zinc stocks were down by 1,025 tonnes to 80,590 and aluminium stocks by 1,725 tonnes to 263,300.

Stocks of nickel rose 534 tonnes to 11,944 but silver stocks fell 10,000 to 1,000.

● **MAGNA COPPER** Co, part of Newmont Mining, will open negotiations with copper workers on March 25, according to Mr. Michael Brodick, Newmont personnel manager, reports Reuters from New York.

The current contract expires on July 1. Pinto Valley Corp., Magna's newly-acquired subsidiary, will negotiate separately with its employees.

Australia jubilant as rains drench country

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE BEER flowed and strong men wept as soaking rains swept across much of drought-stricken Australia yesterday.

Central Queensland and New South Wales were drenched, and with gales and heavy rains sweeping into Victoria, farming leaders cautiously forecast a break in the country's crippling five-year drought.

Mr. Bob Hawke, Australia's new Labor Prime Minister, whose Government has inherited a soggy economy, said the downpour was "tremendous".

In rural pubs across the continent, the seasonal drought was celebrated with a flash flood of beer.

The drought has slashed farm incomes, and harmed exports. An estimated 1m Australians are looking for work in the sector.

In New South Wales alone, an estimated \$1.1bn (£580m) was lost last year because of drought, but yesterday, farmers and graziers were urged to stock up on feed.

However, part of drought-ravaged Western Victoria have received no rain, and South Australia has seen only light showers.

Despite good falls in Queensland, the state cabinet yesterday declared four more areas drought-stricken, bringing to 70 per cent the area officially drought-declared.

In Sydney, which was lashed by gales, the mood was more confident. Mr. Dick O'Brien, vice-president of the Livestock and Grain Producers' Association of NSW, said that if follow-up rains fell later this week, graziers could hold onto their livestock, and cereal farmers would be saved.

Despite Mr. Hawke's jubilation, the former prime minister, Mr. Malcolm Fraser, was not so lucky. His cattle property, at Nareen, Victoria, was dry yesterday, though the former statesman was "keeping his fingers crossed".

● **THE SOUTH AFRICAN** Government will give financial aid to white farmers and rural black workers hit by the drought with six black homelands, Mr. Piet Koonhof, co-operation and development minister said.

France, Iran and Australia are all down.

Following the March devaluation of the New Zealand dollar, New Zealand wool is now extremely cheap for overseas buyers. In today's market, a bale of average New Zealand wool would cost a Japanese buyer ¥4,000 (£1,777.77). Five years ago the same purchase would have cost ¥8,000.

The amount of wool sold through the New Zealand auction system during the first seven months of the season was up 4 per cent but the value was down 1 per cent.

● **PAKISTAN** has dramatically increased its wool buying from New Zealand this season. In the first seven months it bought five times as much wool as it did last year. Shipments so far have been 4,500 tonnes compared with only 954 tonnes last season.

The increased buying has put Pakistan into the top ten of New Zealand's best customers. The UK has increased its buying from 15,000 tonnes to 17,000 tonnes and the Netherlands from 7,000 tonnes to 11,300 tonnes. However, purchases from Japan, the USSR.

France, Iran and Australia are all down.

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Coffee prices fall back sharply

By Richard Mooney

COFFEE PRICES fell back sharply on the London futures market yesterday as a trader whose buying had been largely responsible for the recent strong rise became a seller.

The May quotation, which rose 107.50 to a 31-year high last week, closed yesterday at \$1,181.50 a tonne, down \$24.50 from Friday's level.

The weakness of sterling had helped to lift the price to \$1,175.50 a tonne early in the day but the rise was halted by heavy selling at an established resistance point.

The easing of the technical squeeze on nearby delivery positions continued. The 12.5m tonne delivery over July, which reached £200 a tonne last week, narrowed to about £140.

● **ISRAELI** avocado exports are proceeding according to schedule. The export target is set at 40,000 tonnes and 30,000 tonnes have been shipped abroad so far. No marketing difficulties with the remainder are expected.

● **TANZANIA'S** sisal production dropped from 200,000 tonnes in 1978 to 74,000 tonnes in 1981, due mainly to a lack of replacements for worn out machinery. Re-equipment costs are estimated at \$14.93m (£9.85m).

● **SUGAR** imports by the USSR in January-November 1982 rose 4.82m tonnes to 15.17m tonnes, 4.82m tonnes in the same period the previous year.

● **A WINDSTORM** that struck Guatemala and Honduras caused widespread damage to banana plantations and will cause temporary shortages on the banana market. Monte Banana Company preliminary estimates place the industry losses at 15m boxes—about 720m lbs of bananas.

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Erosion threatens huge areas of farmland

Mary Cherry sees growing awareness of soil degradation problems

SOIL EROSION problems are much nearer at hand than most people farming western Europe's and Britain's cultivated plains and hills may realise.

Certainly, there is an increasing awareness among research scientists and advisers that some modern systems of crop production accelerate erosion and degradation of vulnerable soils—and that far too little attention is being paid to this either by those who fund research or by most farmers.

This was the message from a recent workshop organised by the BBC's co-ordinated agricultural research programme. Details of the particular circumstances in all member states were presented and discussed.

Large areas of the world's agricultural land are now suffering from severe soil erosion and related forms of land degradation. Annually, huge areas are either lost or degraded for production or have their productive potential seriously reduced, said Dr D. W. Sanders, senior officer in soil conservation in the land and water development division of FAO.

As much as 2bn hectares of land are estimated to have been lost in the past, while some 5bn hectares are under cultivation in the world today. It has also been estimated that

5-7m hectares of land are being lost annually through soil degradation.

In Western Europe, the situation is not so dramatic or so directly related to poverty and hunger but as Dr Gerald Richter of the University of Trier, West Germany, said: "It is mainly a problem with regard to the cost-benefit relation of agricultural production."

Soil erosion is not generally a problem of quickly advancing soil destruction, but one of slowly progressing soil degradation. The more soil is affected, the smaller the harvest becomes. Costs increase as more land work and more fertilisers become necessary.

Wind erosion is Britain's best known and recognised area of soil loss or soil vulnerability—particularly when it takes away sizeable areas of young sugar beet or vegetables.

Dr Brian Davies, ADAS regional soil scientist at Cambridge, said that about 2,000 hectares of sands (mainly in East Angles, Nottinghamshire and the Vale of York) and about 50,000 hectares of soils in the Fens were at high risk from wind.

Farmers are now using techniques to protect high-value crops—inter-cropping with temporary guard crops which are then removed by selective herbicides, protective agents sprayed on the soil surface to hold it and cultivation practices that do not stir up the ground too much—but these usually increase costs.

Water erosion, except when gullies develop, is much less obvious except to the expert eye. Yet it is slowly removing good soil, according to Dr Bob Evans, the Soil Survey of England and Wales. He reckons that about 21 per cent of the arable land of England and Wales is potentially erodible by water (rain) when not adequately covered by vegetation.

Surprisingly, erosion occurs quite often in winter cereals such as winter wheat which are at risk mainly from February to April. Potatoes and sugar beet are at risk in May and June. Land down to horticultural crops, a soft fruit or ungrazed orchards can suffer erosion throughout the year.

Paradoxically, some of the techniques introduced to improve productivity of crops are encouraging this undermining of the soil while masking its effect.

For example, "tramlining" (the marking out of a cropped field, such as cereals with machine wheel marks which are then followed for all successive field operations) may provide channels for soil to wash away even under a gentle slope.

The increasing area of winter cereals, continuous arable land working on a grass break and a slope rather than across, are just a few trends which favour erosion.

As crop varieties have improved and more fertiliser have been used, the high yields they have engendered may well have been masking the loss of inherent potential in the soil itself.

All this points to the need for more monitoring and more research to answer some fundamental questions about soil movement. This year, the Ministry of Agriculture has started an aerial photography project to monitor water erosion of arable land, and the Ministry and the Soil Survey of England and Wales are devising a national system of erosion notification. This is a first step towards a system to halt this insidious loss and protect our soils.

After several years of expansion there is likely to be a slowing down in the rate of growth in trade, the report predicts. It describes the outlook for wheat exporters as "bleak".

The report is also pessimistic about trade prospects for oilseeds, sugar and dairy products. Production continuing to outstrip stagnating demand for many agricultural commodities seems to be the prospect facing the major producers in 1983, says Agra Europe.

World Food Supply and Trade Outlook 1983, £30.

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PRICE CHANGES

In tonnes unless otherwise	Mar. 21 1983	+ or -	Month ago
Metals			
Aluminium	1,010.0/1.0	-	1,010.0/1.0
Copper	1,000.0/1.0	-	1,000.0/1.0
Gold	1,000.0/1.0	-	1,000.0/1.0
Lead	1,000.0/1.0	-	1,000.0/1.0
Nickel	1,000.0/1.0	-	1,000.0/1.0
Palladium	1,000.0/1.0	-	1,000.0/1.0
Platinum	1,000.0/1.0	-	1,000.0/1.0
Silver	1,000.0/1.0	-	1,000.0/1.0
Tin	1,000.0/1.0	-	1,000.0/1.0
Zinc	1,000.0/1.0	-	1,000.0/1.0

Pakistan/NZ wool trade

BY DAI HAYWARD IN WELLINGTON

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FT LONDON SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

1982/83	High	Low	Stock	Price	%	Div	Yield
188	100	98	100	100	0	0	0
189	100	98	100	100	0	0	0
190	100	98	100	100	0	0	0
191	100	98	100	100	0	0	0
192	100	98	100	100	0	0	0
193	100	98	100	100	0	0	0
194	100	98	100	100	0	0	0
195	100	98	100	100	0	0	0
196	100	98	100	100	0	0	0
197	100	98	100	100	0	0	0
198	100	98	100	100	0	0	0
199	100	98	100	100	0	0	0
200	100	98	100	100	0	0	0

HOTELS AND CATERERS

1982/83	High	Low	Stock	Price	%	Div	Yield
201	100	98	100	100	0	0	0
202	100	98	100	100	0	0	0
203	100	98	100	100	0	0	0
204	100	98	100	100	0	0	0
205	100	98	100	100	0	0	0
206	100	98	100	100	0	0	0
207	100	98	100	100	0	0	0
208	100	98	100	100	0	0	0
209	100	98	100	100	0	0	0
210	100	98	100	100	0	0	0
211	100	98	100	100	0	0	0
212	100	98	100	100	0	0	0
213	100	98	100	100	0	0	0
214	100	98	100	100	0	0	0
215	100	98	100	100	0	0	0
216	100	98	100	100	0	0	0
217	100	98	100	100	0	0	0
218	100	98	100	100	0	0	0
219	100	98	100	100	0	0	0
220	100	98	100	100	0	0	0

INDUSTRIALS (Miscel.)

1982/83	High	Low	Stock	Price	%	Div	Yield
221	100	98	100	100	0	0	0
222	100	98	100	100	0	0	0
223	100	98	100	100	0	0	0
224	100	98	100	100	0	0	0
225	100	98	100	100	0	0	0
226	100	98	100	100	0	0	0
227	100	98	100	100	0	0	0
228	100	98	100	100	0	0	0
229	100	98	100	100	0	0	0
230	100	98	100	100	0	0	0
231	100	98	100	100	0	0	0
232	100	98	100	100	0	0	0
233	100	98	100	100	0	0	0
234	100	98	100	100	0	0	0
235	100	98	100	100	0	0	0
236	100	98	100	100	0	0	0
237	100	98	100	100	0	0	0
238	100	98	100	100	0	0	0
239	100	98	100	100	0	0	0
240	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
241	100	98	100	100	0	0	0
242	100	98	100	100	0	0	0
243	100	98	100	100	0	0	0
244	100	98	100	100	0	0	0
245	100	98	100	100	0	0	0
246	100	98	100	100	0	0	0
247	100	98	100	100	0	0	0
248	100	98	100	100	0	0	0
249	100	98	100	100	0	0	0
250	100	98	100	100	0	0	0
251	100	98	100	100	0	0	0
252	100	98	100	100	0	0	0
253	100	98	100	100	0	0	0
254	100	98	100	100	0	0	0
255	100	98	100	100	0	0	0
256	100	98	100	100	0	0	0
257	100	98	100	100	0	0	0
258	100	98	100	100	0	0	0
259	100	98	100	100	0	0	0
260	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
261	100	98	100	100	0	0	0
262	100	98	100	100	0	0	0
263	100	98	100	100	0	0	0
264	100	98	100	100	0	0	0
265	100	98	100	100	0	0	0
266	100	98	100	100	0	0	0
267	100	98	100	100	0	0	0
268	100	98	100	100	0	0	0
269	100	98	100	100	0	0	0
270	100	98	100	100	0	0	0
271	100	98	100	100	0	0	0
272	100	98	100	100	0	0	0
273	100	98	100	100	0	0	0
274	100	98	100	100	0	0	0
275	100	98	100	100	0	0	0
276	100	98	100	100	0	0	0
277	100	98	100	100	0	0	0
278	100	98	100	100	0	0	0
279	100	98	100	100	0	0	0
280	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
281	100	98	100	100	0	0	0
282	100	98	100	100	0	0	0
283	100	98	100	100	0	0	0
284	100	98	100	100	0	0	0
285	100	98	100	100	0	0	0
286	100	98	100	100	0	0	0
287	100	98	100	100	0	0	0
288	100	98	100	100	0	0	0
289	100	98	100	100	0	0	0
290	100	98	100	100	0	0	0
291	100	98	100	100	0	0	0
292	100	98	100	100	0	0	0
293	100	98	100	100	0	0	0
294	100	98	100	100	0	0	0
295	100	98	100	100	0	0	0
296	100	98	100	100	0	0	0
297	100	98	100	100	0	0	0
298	100	98	100	100	0	0	0
299	100	98	100	100	0	0	0
300	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
301	100	98	100	100	0	0	0
302	100	98	100	100	0	0	0
303	100	98	100	100	0	0	0
304	100	98	100	100	0	0	0
305	100	98	100	100	0	0	0
306	100	98	100	100	0	0	0
307	100	98	100	100	0	0	0
308	100	98	100	100	0	0	0
309	100	98	100	100	0	0	0
310	100	98	100	100	0	0	0
311	100	98	100	100	0	0	0
312	100	98	100	100	0	0	0
313	100	98	100	100	0	0	0
314	100	98	100	100	0	0	0
315	100	98	100	100	0	0	0
316	100	98	100	100	0	0	0
317	100	98	100	100	0	0	0
318	100	98	100	100	0	0	0
319	100	98	100	100	0	0	0
320	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
321	100	98	100	100	0	0	0
322	100	98	100	100	0	0	0
323	100	98	100	100	0	0	0
324	100	98	100	100	0	0	0
325	100	98	100	100	0	0	0
326	100	98	100	100	0	0	0
327	100	98	100	100	0	0	0
328	100	98	100	100	0	0	0
329	100	98	100	100	0	0	0
330	100	98	100	100	0	0	0
331	100	98	100	100	0	0	0
332	100	98	100	100	0	0	0
333	100	98	100	100	0	0	0
334	100	98	100	100	0	0	0
335	100	98	100	100	0	0	0
336	100	98	100	100	0	0	0
337	100	98	100	100	0	0	0
338	100	98	100	100	0	0	0
339	100	98	100	100	0	0	0
340	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
341	100	98	100	100	0	0	0
342	100	98	100	100	0	0	0
343	100	98	100	100	0	0	0
344	100	98	100	100	0	0	0
345	100	98	100	100	0	0	0
346	100	98	100	100	0	0	0
347	100	98	100	100	0	0	0
348	100	98	100	100	0	0	0
349	100	98	100	100	0	0	0
350	100	98	100	100	0	0	0
351	100	98	100	100	0	0	0
352	100	98	100	100	0	0	0
353	100	98	100	100	0	0	0
354	100	98	100	100	0	0	0
355	100	98	100	100	0	0	0
356	100	98	100	100	0	0	0
357	100	98	100	100	0	0	0
358	100	98	100	100	0	0	0
359	100	98	100	100	0	0	0
360	100	98	100	100	0	0	0

ELECTRICALS—Continued.

1982/83	High	Low	Stock	Price	%	Div	Yield
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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

Dollar boosted by EMS agreement

The main feature of yesterday's nervous foreign exchange trading was a move into the dollar despite the eventual settlement of new parties within the European Monetary System. Early morning rates for EMS currencies tended to move values in line with the various leaks and rumours coming out of Sunday's meeting of European finance ministers in Brussels. These proved remarkably accurate as far as the realignment of the major D-mark and French franc were concerned, although dealers were somewhat surprised at other new rates, including the revaluation of the Danish krone. On the other hand the revaluation of the Danish franc was not unexpected, despite its recent extreme weakness.

Changes within the EMS released some profit-taking in the D-mark and reduced the possibility of further speculation against the French franc as Eurofranc deposit rates fell sharply and traders were left wondering whether the franc's devaluation was sufficient.

This moved funds into the U.S. dollar, which was also boosted by the firmness of Eurodollar interest rates.

The pound fell to a record low against the dollar and D-mark but in common with the dollar rose sharply against the French

franc, helping to keep the trade-weighted index unchanged throughout. **DOLLAR** - Trade-weighted index (Bank of England) 122.6 against 122.1 six months ago. The dollar index showed a degree of strength as a safe haven for funds during a time of extreme uncertainty about the effects of falling oil prices and upheaval within the EMS. U.S. interest rates have not fallen as sharply as once expected, partly because of the high level of Federal funding. These factors are tending to outweigh the present trade position and balance of payments deficit.

The dollar rose to DM 2.4180 from DM 2.3960 against the D-mark; to FF 6.91 from FF 6.81 against the French franc; to Sfr 2.06 from Sfr 2.07 in terms of the Swiss franc; and to Y241 from Y240.25 against the Japanese yen.

STERLING - Trading range against the dollar in 1982-83 is 1.9265 to 1.9095. Trade-weighted index was unchanged all day at 78.9, compared with 91.7 six months ago. Sterling remains weak and vulnerable because of uncertainty about world oil prices. The pound has not been particularly interest rate sensitive, showing little initial reaction to the cut in clearing bank base rates, but fears continue to overshadow the currency about a possible price war between Britain and Nigeria despite the recent Opec agreement.

Sterling rose to FF 10.6450 from FF 10.627, but fell to DM 3.5750 from DM 3.5650; to Sfr 2.06 from Sfr 2.07; to Y354.50 from Y357.50. The pound opened at \$1.4840-\$1.4850, the highest level of the day, and fell to a low of \$1.4675-\$1.4685 in the afternoon, before closing at \$1.4700-\$1.4710, a fall

of 1.70 cents from Friday's close. Early trading was very confused with the EMS. The Bundesbank suspended its intervention levels which meant that EMS currencies were allowed to fluctuate without a corrective action by the central bank. In a very short space of time, several other central banks suspended foreign exchange operations and daily official business pending clarification of the realignment terms. Similar measures were announced in several other European centres including Brussels, Dublin, Madrid and Helsinki. The little trading done attracted very wide quotations.

The full terms of the realignment meant a 51 per cent revaluation of the D-mark, 31 per cent of the Dutch guilder, 21 per cent of the Danish krone and 11 per cent of the Belgian and Luxembourg francs. The French franc was devalued by 21 per cent against the D-mark, while the Italian lira was devalued by 21 per cent against the D-mark, 21 per cent against the Dutch guilder, 21 per cent against the Danish krone and 11 per cent against the French franc. The 21 per cent movement either side of the central rate was left unchanged. Revised parties meant that the French franc is now trading at its lowest level ever against the D-mark, while the Dutch guilder, by virtue of its smaller revaluation, slipped to a 31-year low against the D-mark.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rate	Currency amounts against ECU	% change from central rate	% change from previous day	Divergence limit %
Belgian Franc	44.3662	—	—	—	-1.9491
Danish Krone	8.0442	—	—	—	-1.9491
German D-Mark	1.9363	—	—	—	-1.9491
French Franc	6.5595	—	—	—	-1.9491
Dutch Guilder	2.4837	—	—	—	-1.9491
Italian Lira	1936.27	—	—	—	-1.9491

Changes for ECU, therefore positive change denotes a weaker currency. Divergence calculated by Financial Times.

OTHER CURRENCIES

	Mar. 21	£	\$	Notes Rates
Argentine Peso	95,263,954.68	64,780,648.01	—	36.90/35.30
Brazil Cruzeiro	593,177,997.17	403,324,053.34	—	12.60/12.75
Finland Markka	5,054,925,551.51	3,454,545.45	—	10.55/10.75
Greek Drachma	124,818,207.28	82,904.10	—	5.55/5.71
Hong Kong Dollar	9,847,978,667.5	6,660,670,000	—	12.55/12.65
Iran Rial	—	—	—	—
Kuwait Dinar	4,040,430.01	2,922,039.24	—	3.63/3.66
Lebanese Pound	69,607,101.70	47,507,475.65	—	10.55/10.75
Malaysian Ringgit	2,292,292,292.29	1,528,181.82	—	1.52/1.53
New Zealand Dollar	2,250,250,000	1,533,713.33	—	1.53/1.54
Saudi Arab. Riyal	5,000,000,000	3,333,333.33	—	3.33/3.34
Singapore Dollar	3,070,000,000	2,090,000,000	—	1.50/1.51
South African Rand	1,500,000,000	1,000,000,000	—	1.00/1.01
U.A.E. Dirham	3,400,000,000	2,266,666.67	—	2.27/2.28

* Selling rates

THE POUND SPOT AND FORWARD

	Mar. 21	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.4675-1.4680	1.4700-1.4710	0.22-0.17 pm	1.59	0.43-0.38 pm	1.10
Canada	1.7650-1.8150	1.8000-1.8010	0.36-0.26 pm	1.22	0.09-0.50 pm	1.22
Netherlands	3.93-3.95	3.98-3.99	2.2-2.4 pm	6.31	0.00-0.00 pm	6.31
France	6.90-6.92	6.95-6.96	25-26 pm	4.18	0.00-0.00 pm	4.18
Denmark	12.52-12.54	12.57-12.58	0.00-0.00 pm	—	—	—
Ireland	11.70-11.72	11.75-11.76	0.00-0.00 pm	—	—	—
W. Ger.	3.52-3.54	3.57-3.58	0.00-0.00 pm	—	—	—
Portugal	138.75-143.75	140.00-143.00	0.00-0.00 pm	—	—	—
Spain	160.50-163.50	162.00-165.00	0.00-0.00 pm	—	—	—
Italy	218.25-220.25	221.00-224.00	0.00-0.00 pm	—	—	—
Norway	10.50-10.52	10.54-10.56	0.00-0.00 pm	—	—	—
France	10.50-10.52	10.54-10.56	0.00-0.00 pm	—	—	—
Sweden	11.01-11.03	11.07-11.09	0.00-0.00 pm	—	—	—
Japan	353.50-355.50	356.50-358.50	0.00-0.00 pm	—	—	—
Austria	24.00-24.25	24.50-24.75	0.00-0.00 pm	—	—	—
Switzerland	3.05-3.07	3.10-3.12	0.00-0.00 pm	—	—	—

Belgian rate is for convertible franc. Financial franc 72.90/73.00. Six-month forward dollar 0.88-0.84 pm. 12-month 1.00-0.85 pm.

EXCHANGE CROSS RATES

	Mar. 21	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.0000	—	—	—	—	—	—	—	—	—	—
U.S. Dollar	0.6801	1.4711	1.0000	—	—	—	—	—	—	—	—
Deutsche Mark	0.3811	0.4113	0.4113	1.0000	—	—	—	—	—	—	—
Japanese Yen	2.8211	4.1418	4.1418	100.00	1.0000	—	—	—	—	—	—
French Franc	0.9331	1.5811	1.5811	1.5811	1.5811	1.0000	—	—	—	—	—
Swiss Franc	0.3937	0.4611	0.4611	1.1651	1.1651	1.1651	1.0000	—	—	—	—
Dutch Guilder	0.0537	0.0711	0.0711	0.0991	0.0991	0.0991	0.0991	1.0000	—	—	—
Italian Lira	0.0470	0.0611	0.0611	0.0611	0.0611	0.0611	0.0611	0.0611	1.0000	—	—
Canadian Dollar	0.5551	0.8171	0.8171	1.9651	1.9651	1.9651	1.9651	1.9651	1.9651	1.0000	—
Belgian Franc	1.4301	2.1021	2.1021	5.0851	5.0851	5.0851	5.0851	5.0851	5.0851	5.0851	1.0000

1 UK and Ireland are for convertible franc. Financial franc 72.90/73.00. Six-month forward dollar 0.88-0.84 pm. 12-month 1.00-0.85 pm.

MONEY MARKETS

London rates nervous

UK clearing bank base lending rate 10 1/2 per cent (since March 15 and 16)

Interest rates moved nervously higher on a rise in the money market yesterday, as sterling lost ground to the dollar and moved erratically against European currencies as a result of the turmoil in the European Monetary System. Fixed period interbank rates rose by about 1/2 per cent, reflecting the general unease in financial markets, linked to the fact of downward spiralling oil prices on the value of the pound.

The Bank of England forecast a shortage of £350m, but revised this to £300m. It noted that bills maturing in official hands, and a take-up of bills from Friday's Treasury bill tender absorbed £350m, with the unwinding of repurchase agreements draining another £170m. These factors were partly offset by Exchequer transactions adding £210m to liquidity, and a fall in the note circulation £250m.

Authorities were £242m. Before lunch the Bank of England bought £250m bank bills outright by way of £17m bank bills in band 1 (up to 14 days maturity) at 10 1/2 per cent; £5m bank bills in band 2 (15-30 days) at 10 1/2 per cent; £34m bank bills in band 3 (31-60 days) at 10 1/2 per cent; £7m

Treasury bills in band 4 (61-91 days) at 10 1/2 per cent; £70m local authority bills in band 4 at 10 1/2 per cent, and £72m bank bills in band 4 (61-91 days) at 10 1/2 per cent. In the afternoon the authorities purchased another £250m bank bills outright through £15m bank bills in band 1 at 10 1/2 per cent; £10m bank bills in band 2 at 10 1/2 per cent; £1m Treasury bills in band 3 at 10 1/2 per cent; £18m

LONDON MONEY RATES

	Mar. 21	Sterling	Interbank	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority	Local Authority
Overnight	10.12	—	—	—	—	—	—	—	—	—	—
3 days notice	10.12	—	—	—	—	—	—	—	—	—	—
7 days notice	10.12	—	—	—	—	—	—	—	—	—	—
One month	10.12	—	—	—	—	—	—	—	—	—	—
Three months	10.12	—	—	—	—	—	—	—	—	—	—
Six months	10.12	—	—	—	—	—	—	—	—	—	—
One year	10.12	—	—	—	—	—	—	—	—	—	—

ECOD Fixed Rate Export Finance Scheme IV Average Rate for interest period February 2 to March 1 1983 (inclusive) 11.12 per cent.

Local authorities and finance houses seven days' notice, overnight seven days' notice, 10 1/2 per cent. Bank bills in band 1 at 10 1/2 per cent. Bank bills in band 2 at 10 1/2 per cent. Bank bills in band 3 at 10 1/2 per cent. Bank bills in band 4 at 10 1/2 per cent. Bank bills in band 5 at 10 1/2 per cent. Bank bills in band 6 at 10 1/2 per cent. Bank bills in band 7 at 10 1/2 per cent. Bank bills in band 8 at 10 1/2 per cent. Bank bills in band 9 at 10 1/2 per cent. Bank bills in band 10 at 10 1/2 per cent. Bank bills in band 11 at 10 1/2 per cent. Bank bills in band 12 at 10 1/2 per cent. Bank bills in band 13 at 10 1/2 per cent. Bank bills in band 14 at 10 1/2 per cent. Bank bills in band 15 at 10 1/2 per cent. Bank bills in band 16 at 10 1/2 per cent. Bank bills in band 17 at 10 1/2 per cent. Bank bills in band 18 at 10 1/2 per cent. Bank bills in band 19 at 10 1/2 per cent. Bank bills in band 20 at 10 1/2 per cent. Bank bills in band 21 at 10 1/2 per cent. 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Bank bills in band 252 at 10 1/2 per

FINANCIAL TIMES SURVEY

Spanish Banking, Finance and Investment

Weaknesses in Spain's financial sector have become increasingly apparent in recent years—a problem highlighted by the state takeover last month of banks in the Rumasa group. Much needs to be done towards restructuring in view of prospective EEC membership

State takes a direct hand

By DAVID WHITE in MADRID

"THE GRACE PERIOD," the daily El País observed in its editorial marking the first 100 days of Sr Felipe Gonzalez's Socialist Premiership, "has never had a place in the customs of our public life." It was something of an understatement: changes of government in themselves have hardly become a habit yet in Spain.

None the less the new team has enjoyed a honeymoon for most of the three and a half months it has been in office. In other places, at other times, it would have been different. Here you have a party coming to power after 45 years in mostly illegal opposition, bringing mostly untested and as often as not bearded young men into top administrative positions, taking unpopular measures on tax and social security payments, challenging the Church establishment over an issue as emotive as abortion and descending out of the blue to expropriate the country's biggest private holding company for alleged irregularities. Yet the banking community—the most powerful force in the private sector—has hardly mounted anything you might call a campaign.

The Socialists' arrival in power after last October's landslide election had positive sides to it even in the eyes of business and the international financial community.

First, coming after the implosion of the centrist UCD—the party that took Spain through the post-Franco transition period—and a tense interregnum full of rumblings about military plots, the new government took office with an outright one-party majority behind it (something the centrists never had) and therefore the clear capacity to govern.

Platform

Secondly, it had come in on a moderate platform aimed more at consolidating democracy than installing Socialism (Sr Gonzalez said as much), with barely a token plan for nationalisation (the high-tension electrical grid), with an independent-minded and undogmatic figure in its top economic post (Sr Miguel Boyer, with both the Finance and Economy portfolios) and with a set of targets that coincided with what the Bank of Spain had in mind anyway. Thirdly, right from its first decision to mark the peseta down by 8 per cent, it showed it wanted to be seen

getting down to serious work. Brewing in the background, however, have been doubts about how well the Government will be able to carry out the task of economic adjustment it has set itself.

Official targets—economic growth edging up from just over one per cent to two; a current account shortfall coming down, with the help of cheaper oil imports, from over \$4bn to below \$3bn; inflation dropping from 14 per cent to 12; the increase in money supply limited to 13 per cent and the budget deficit held at six per cent of Gross Domestic Product—have all become open to challenge.

The major concern has focused on public finances, which the Government will find hard to keep near to target, and inflation. Wage costs, boosted by higher social charges, are already set to exceed inflation targets as a result of the pact between employers and unions, which sets a range of increases of between 9.5 and 12.5 per cent with the option of a further price-trigger in the autumn.

Into this not-yet-agitated but unsettled surface of government-business relations was thrown the Rumasa affair, sending out ripples that have not yet finished spreading.

Not that the business community was shocked by the holding group's dramatic end or unduly shocked that the Government should take charge of sorting it out. Sr Jose Ruiz-Mateos, founder of the wine-to-hotel-to-banking empire, was the black sheep of Spanish big business, a fanatical outsider who took on the financial establishment and eventually, fatally, the Government.

Flaws in his concern, renowned for its voracious acquisitions, were common talk and a number of other banks had already decided not to touch Rumasa with a barge-pole.

Convincing

Sr Boyer's handling of the situation—which in the first instance he could be accused of having precipitated by scaring the customers of Rumasa's 18 banks—was cool and convincing. He painstakingly traced the friction between the group and the authorities that had been going on for several years before the Socialists' arrival without coming to the surface and argued that nationalisation was the only course, not for ideological reasons but to put the house in order.

But the huge, complex and costly problem the Government

has taken on with the measure Government now faces pressure from its own Left-wing and from unions to exercise that right.

Private banks, which have had a long and profitable reign, now see looming the shape of a powerful state sector based on this new presence in the bank network, plus the expansion of the state-controlled Banco Exterior, the weight of the official credit institutions and possibly a state role in aiding banks that have failed to find private buyers.

From the Left's point of view there would clearly be arguments for a stronger hand in the banking system, which can be perceived to have failed in two respects—in the deterioration of industry, which the banks were heavily engaged in building up, and the crisis among the banks themselves.

Abroad, the events that have had most impact are the debt crises at Union Explosivos Rio Tinto (ERT), the leading private chemical group, and at Aluminio Espanol, the main aluminium complex, in which the state INI group is the principal shareholder. Both broke last autumn and are still unresolved. But for Spanish banks they are only part of a longer process of decay that has undermined dozens of institutions over the last five years and touched even a prestige international bank such as Banco Urquijo, ranking ninth in the country.

The crisis in industry has inevitably hit the banks that had invested heavily in it. They have frequently lacked sufficient resources or sufficient expertise in management to face up to the problems.

Following the collapse last year of the Barcelona-based Banca Catalana, the Rumasa

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SPAIN'S TOP BANKS

	Deposits end-1982 (Ptas bn)	Assets† end-1982 (Ptas bn)	Net profit 1982 (Ptas m)
Banesto*	1,468	1,783	n/a
Central	1,459	1,939	12.3
Hispano-Americano	1,104	1,747	9.9
Bilbao	1,000	1,581	8.8
Vizcaya	788	1,138	7.9
Santander	738	1,002	9.1
Popular	517	692	5.8
Exterior	439	1,065	3.3
Pastor	209	291	n/a
Urquijo	205	442	n/a
Atlantico	189	237	n/a

* Banesto: Banco Espanol de Crédito.
† Contra accounts deducted.
Sources: Consejo Superior Bancario and bank figures.

Rigidity

This deposit requirement, considered abnormally high by international standards at 6.75 per cent, forms part of the rigidity of Spain's banking arrangements, in which a large proportion of banks' resources is blocked in low-income state-directed investments. The present Government, rather than cutting the level of these investment quotas, now at 21 per cent of total deposits, is inclined to adapt them so as to channel more funds into the export drive and to waive them in certain cases to promote risk investment. Its first gesture in this direction was a Government-approved deal enabling the third-ranking Banco Hispano-Americano, to take over the troubled Banco Urquijo.

Foreign banks that have come in since 1979 under liberalised rules have also found their profit outlook clouding over. The Government's recent decision to increase the required minimum capital, which had stayed at its original level, by 187 per cent to Ptas 2bn (\$15m) is likely to discourage further additions to the 32 banks that have arrived so far. This reflects a broad consensus that there is as much competition as is desirable.

The foreign contingent has played its role in helping to modernise Spanish banking and broaden its range. But what the Rumasa affair showed up dramatically was the kind of anomaly, by European standards, that can continue to exist. By a curious coincidence the country's biggest bank, Banesto, has just agreed to pay for its first ever full independent audit.

As in many other sectors of the economy, the prospect of EEC membership demands a considerable process of adaptation. Last crisis or no, restructuring in Spanish banking is still an unfinished business.

1,704,864 PTAS. + 101,320 YENS x 42,300 DM - US\$10,100 + 237,512 POUNDS - 10,949,821 PESOS + ROUBLES 35,484,200 - 1,000 FLORINS - 7,428,321 DM. N 3,290,007 SWISS FRANCS x 21,325 GUARANIES - 23,840 ESCUDOS + 384 CANADIAN \$ - 355,551 QUETZALS N 35,355 PTAS. N 200,000 ZLOTYS + 70,707 CROWNS - 271,000 FRANCS + 700 YENS 18,001 SOLES - 324 ESCUDOS N 21,200 DM + 21,000 YENS - 1,707 DM + 1,704,864 PTAS. + 101,320 YENS x 42,300 DM - US\$10,100 + 237,512 POUNDS - 10,949,821 PESOS + ROUBLES 35,484,200 - 1,000 FLORINS - 7,428,321 DM. N 3,290,007 SWISS FRANCS x 21,325 GUARANIES - 23,840 ESCUDOS + 384 CANADIAN \$ - 355,551 QUETZALS N 35,355 PTAS. N 200,000 ZLOTYS + 70,707 CROWNS - 271,000 FRANCS + 700 YENS 18,001 SOLES - 324 ESCUDOS N 21,200 DM + 21,000 YENS - 1,707 DM + 1,704,864 PTAS. + 101,320 YENS x 42,300 DM - US\$10,100 - 7,428,321 DM. N 3,290 CANADIAN \$ - 355,551 QUETZALS N 35,355 PESOS + ROUBLES 35,484. N 200,000 ZLOTYS

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*Source American Banker July 1982.

SPANISH BANKING II

David White logs the mounting toll of bank failures over the past five years

Rumasa affair the climax to long saga

"THE Bank of Spain," this newspaper reported a little more than five years ago, "has been obliged to come to the rescue of one of the country's smaller banks, Banco de Navarra."

That crisis is now pretty much forgotten and the bank itself has disappeared but it was the start of a saga that has made bank collapses an everyday and almost banal part of the Spanish scene, continuing into this year and the early months of Socialist administration.

In the intervening period the number of banks to have foundered—in a few cases sinking beyond recovery but in others taken aboard by other banks—has reached 29 (see the accompanying list). This was even before the Government's dramatic move to take over the whole of the Rumasa group in February. Depending on how you count, this is either bank

crisis No. 30 or Nos. 30 to 47. The same names have even begun to surface for a second time. Banco Industrial del Mediterraneo, a recently created Barcelona-based investment bank with three dozen branches, was rescued and picked up by Banco Catalana in 1979, only to find itself now back in the hands of the Deposit Guarantee Fund alongside its adoptive parent. Twice in less than three years it has gone through the same treatment of having its capital written down and then boosted to get it back into shape.

The Deposit Guarantee Fund was set up as the crises began with the aim of protecting the small depositor. But it became evident that the less expensive solution was to bail out the banks rather than the depositors and the Fund has evolved as the main instrument of intervention and rescue.

Through this, the banking system—the Bank of Spain in conjunction with all the private and foreign banks—has been able to absorb the impact of the problematical smaller banks as they fell.

But since last autumn the series has climaxed in problems of a different dimension. The crisis has claimed three big names—Banco Catalana, Banco Urquijo and finally the Rumasa Group—in what senior bankers say are probably the last in the series of individual downfalls. Each in turn has been the authorities to move from traditional rescue procedures to a pre-emptive arranged takeover and then to pre-emptive nationalisation.

While the origins of these upsets can still be traced back to the same basic source—the fragility of Spanish industry and the deterioration of potentially sound assets—they constitute three very different cases.



Sr. Miguel Boyer, Minister for Finance and Economics (right foreground), arriving with other Ministers at the Moncloa Palace to give details to the media on the nationalisation of 18 banks in the Rumasa group, Spain's biggest holding company

Banco Catalana's problems erupted just before the October elections, although they had been common knowledge for months. At the time the bank and its subsidiary industrial and commercial banks were taken over by the Deposit Guarantee Fund its losses and doubtful debts were estimated at Ptas 138bn.

Aspirations

Forming with its industrial banking offshoots the largest Catalonia-based financial group, its history has been bound up with the aspirations of Sr. Jordi Pujol—co-founder of the bank and now head of the region's autonomous government—to strengthen Barcelona as a decision-making centre. The impact of industrial recession on the group's companies is considered to have been compounded by "political" investment choices,

resulting in an accumulation of banks as the crisis broke last year was the equivalent of some \$800m.

Banco Urquijo's problems, which became acute in the second half of last year, prompted the authorities to back "preventive medicine" rather than wait until the patient needed shipping to the hospital. Urquijo was the country's top independent industrial bank, with a strong international profile and a highly reputed management team.

In order to stop Urquijo's name being carried with the same brush as the "ailing" banks, the No 3 bank, Banco Hispano-Americano, with which it had close ties, was persuaded to take it over, with Bank of Spain backing, bidding for its shares on the stock market.

Urquijo was still making operating profits but had run into serious trouble with some of its industrial and property holdings and loans—including its exposure at the Union Explosivos Rio Tinto (ERT), the chemical conglomerate which stopped repaying debts last autumn. This was compounded by foreign risks. The bank had spent heavily on developing its international operations. "It was behaving like Morgan Guaranty," commented a rival banker, "without having Morgan's deposits."

The rescue pact, after the takeover by Hispano-Americano (which already had an eighth of the capital), involves injection of funds through a capital increase and the purchase of fixed assets by Hispano-Americano, plus the release of other funds through the lifting of all Urquijo's fixed obligations and half of Hispano-Americano's own obligations in low-income state-directed investment.

Those on the Left who grumbled about the generosity

How the Deposit Guarantee Fund has evolved from its original role

Main instrument in rescue work

IT HAS owned dozens of banks and managed to sell most of them, in better shape than when they were wheeled in, to new owners. Having developed its range of activity, it has just recently branched out into a new kind of subcontracting—in the administration of the 18 banks which the Government expropriated last month from the Rumasa group.

It is popularly known as the intensive care unit for banks but that is a euphemism. The Deposit Guarantee Fund is

more like a wreck salvage firm.

In the past few years this semi-state institution has developed not only a regular activity—five or six cases a year—but also a major role in preserving public confidence in a banking system that continues to be accident-prone.

With the increase in the size of the banks that have recently been brought to the Fund—and therefore potentially exposed to a damaging run on deposits—its managers have had to look to

improved ways of dealing with the succession of crises.

The Fund was set up in 1977 to fulfil the job that is self-evident from its name—is, to protect the ordinary client's account. In fact there are three deposit guarantee funds—for banks, for savings banks and for co-operative credit bodies. With the devaluation of the peseta and the lengthening list of bank collapses, the basic guarantee to the small depositor has in the interim been tripled to Ptas 1.5m (£7,500) per customer.

Originally the Fund itself had no powers to take over the management of banks. This role was given to the specially created Corporación Bancaria, the first "bank hospital." But since its own competence was reinforced three years ago the Fund has moved into the function with the right to take over the administration of banks, buy and sell assets and to order audits in any of the banks and their subsidiaries participating in the guarantee system.

Resources

The Fund draws half its standing resources from the registered private banks, each of which contributes the equivalent of 0.1 per cent of its total deposits. The other half comes from the Bank of Spain, which matches this total. In addition it has a facility for receiving advances from the Bank of Spain for up to four times this total—but without, in the medium-term, affecting the principle that the cost burden of cashing bank failures is split half-way between banks and the authorities.

To cope with possible extra burdens a provision has been agreed for a doubling of the basic resources—0.2 per cent of deposits. The banks, already complaining about the proportion of their funds that is unprofitably immobilised under Spanish regulations, seem little inclined to raise their contributions to the Fund.

But even if they did it is clear that the system has its limits, by definition being unable to bear the weight of more than a small fraction of the banking system.

The collapse of Banco Catalana last autumn provided the Fund with its biggest single task to date. Along with this group, including its Girona subsidiary, for which a separate solution was being sought, it had on its hands at the beginning of this year three other problem banks: Banco de Alicante, Banco de Descuento and Banco de Levante, all in need of new owners.

Last year it successfully arranged new homes among the "Big Seven" groups for these banks: Bankunion, the second independent "industrial" bank, at Banco Hispano-Americano; Banco Mas Sarda at Banco de Bilbao; Banco de Fomento y Ahorro at Banco de Vizcaya. In face of the growing scale of the collapses it embarked on a new formula, seeking to share with the prospective new owners the cost of restoring the damage.

An auction system for banks controlled by the Fund—already used in 1981, for instance, when Banco Lopez Quesada went to France's BNP—has now become standard practice, based on negotiations between the Fund and would-be buyers.

THE WAVE OF CRISES

Year	Bank	Eventual buyer	Year	Bank	Eventual buyer
1978	Banco de Navarra	Exterior	1982	Banco del Pais	Hispano-Americano
	Banco Cantabrico	Vizcaya		Banco de Descuento	Bankunion
	Banco Meridional	Barcelays (UK)		Banco de los Pirineos	Bankunion
	Banco de Valladolid	Central		Banco de Préstamo y Ahorro	Vizcaya
1979	Banco Industrial del Mediterraneo	Banco Catalana		Banco Mas Sarda	Bilbao
	Banco de Granada (Banco de Credito Comercial)	Vizcaya		Banco de Levante	Banco Catalana
1980	Banco Lopez Quesada	BNP (France)		Banco Catalana	(Banco Industrial de Cataluña)
	Banco Catalan de Desarrollo	Banesto		(Banco Industrial del Mediterraneo)	?
	Banco de Madrid	Banesto		(Banco de Barcelona)	?
	Banco de Asturias	Banco March		(Banco de Girona)	?
1981	Banco de Promocion de Negocios	Bilbao		(Banco de Alicante)	Exterior
	Banco Occidental (Banco Comercial Occidental)	Vizcaya	1983	Banco Urquijo	Hispano-Americano
				18 Rumasa banks	Nationalised

Note: Names in brackets belong to group of preceding banks.

of this treatment on the part of the authorities, in a private "marriage between cousins," got their pound of flesh the next month with the Cabinet's decision on February 23 to expropriate outright all the Spanish holdings—including 18 banks—of Rumasa.

Rumasa, the wine-to-hotel empire built up in barely 20 years by Sr. Jose Maria Ruiz-Mateos, a total outsider to the financial establishment, was a case apart. A commercial empire with banking subsidiaries used to fund the other parts of the business, it fitted nowhere in the banking structure Spain set up in the 1960s for "industrial" and "commercial" banks on the French model.

Running battle

The final crisis was precipitated by an off-the-cuff remark by Sr. Miguel Boyer, the Economy and Finance Minister, threatening to send in Bank of Spain inspectors if Rumasa broke off with its auditors. In fact inspectors had already been investigating Rumasa banks for months and, as Sr. Boyer later revealed, Rumasa had been in a running battle with the Bank of Spain and with tax officials for five years and more.

The authorities—and the banking community—had grown increasingly uneasy about the situation of the banks, with their large concentration of assets in companies belonging to the group and the more-than-competitive terms offered to attract depositors.

Sr. Boyer's threat sparked off the first withdrawals and forced a rapid swoop to forestall a panic and its inevitable consequence—suspension of payments—which would have rocked the whole Spanish economy.

The Minister, who went on to accuse Rumasa of breaking pledges on a/b bank investments, obstructing officials, appropriating unpaid tax into reserves, overvaluing assets by five or even ten times in its banks' accounts and running an undeclared "parallel" network of companies, claimed the Government had weighed all possible alternatives before making its drastic and unprecedented move.

Certainly the Fund could not have taken the burden of Rumasa—where bank deposits totalled the equivalent of some \$4.7bn before the crisis broke—without calling on more resources from the banking system.

According to Sr. Boyer, all the Rumasa banks except Banco Atlantico—the biggest and most independent—were running at a loss.

The private banks have made it clear they expect to see the banks returned to the private sector. The Government has promised to disengage from them on the condition—and for some of the banks at least, there lies the rub—that it gets back what it puts in. It is quite possible that some will stay in the state orbit. After five years of crises the one option that has been eschewed, all along, nationalisation—has finally arrived through a side-door.

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UNCONSOLIDATED FIGURES

December 31st

	(In million pesetas)		
	1982	1981	Variation
Net Earnings	5,791	5,301	9.3
Total Equity	40,428	36,908	9.5
Deposits	517,606	437,119	18.4
Total Loans and Discounts	389,169	341,030	14.1

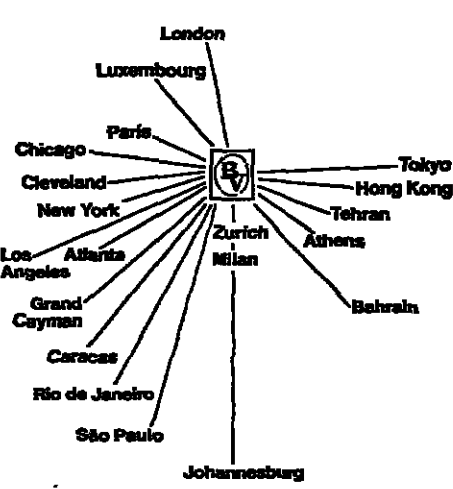
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SPANISH BANKING III

Mergers are seen as inevitable if the system is to be strengthened

Too many banks and branches

IT IS hard to find a petrol station in Spanish towns—but certainly not a bank. In the main centres there is one on every street corner, and in some, and the main streets in Madrid are crisscrossed with bank headquarters.

Spain is reckoned to have more bank branches per head of population than anywhere else in Europe except Belgium. In 1981, there was one for every 2,641 inhabitants with the Catalan town of Girona holding the record, one for every 1,275.

The collective total for the numerous private banks is now about 15,000 and has been increasing at a rate of three new branches a day. Add the savings banks, the postal bank and co-operative credit organisations and the total is over 29,000. The same multitudinous phenomenon is repeated abroad, where Spanish banks keep up more than 130 branches and 200 representative offices.

Answer

The answer to this puzzling situation lies in Spain's economic boom of the 1960s and early 1970s. At a time when successful markets were undeveloped, banks had to collect every customer's deposit they could.

This competitive presence on the ground—evidence of how retail banking has prospered—has now become one of the major difficulties in completing what many see as an inexorable process of mergers and takeovers. The arguments for marriage among the top group of Spanish banks—a prospect that has been mooted for 20 years or so but always frustrated—have become stronger as write-offs for bad debts have mounted and as

operating profit margins have begun to be squeezed.

The problem is that the major banks have largely overlapping networks, spending heavily on installing electronic equipment. Rationalisation of branch networks in the event of a major link-up would prove both costly and difficult in terms of staff reductions. This is especially so in view of the Socialist administration's commitments on employment.

The extensive concentration that has already taken place is hidden behind a confusing array of bank names. The number of independent banks has in fact been declining. The so-called Big Seven—Banesto, Central, Hispano-Americano, Popular and the three banks of regional origin, Bilbao, Vizcaya and Santander—control a group of about 40 other banks. These continue to operate under their own names as "second brands," acting as additional fronts in the fire.

These main groups increased their joint deposits by about 20 per cent last year, above the average. They now hold about 80 per cent of the total.

The Big Seven themselves have led in the expansion of branch networks. Banesto alone has about as many as there were banks in Spain in 1950. This process of change, in which the big banks, advantaged by their nationwide coverage and solid names, have swallowed up the businesses of smaller banks, is still going on. Yet although concentration has increased, Spain still has no bank that would be described as big by major Western standards.

The case for further concentration among the main banks themselves, which would, for instance, reduce the number of Spanish banks active on the in-

ternational financial markets to a small nucleus—has its backers among the Big Seven. One of them is Sr Alfonso Escamez, chairman of Banco Central, who has made public his belief that Spain would be better off with four main banks of international dimensions rather than the seven.

There have been strong rumours about possible merger permutations under active discussion. This is not the first time: a merger between Central and Hispano-Americano was on the cards as long ago as 1965.

Concentration

In the separate category of industrial banks such a concentration has already taken place. Bankunion and Banco Urquijo, the number two and number one independent bank respectively in the field, have both now been absorbed by Hispano-Americano after running into problems and are due to be merged as a new offshoot of the larger group. Among the Big Seven, which are involved in varying degrees in industrial holdings, with Popular being the only one that could be described as a purely commercial bank, Hispano-Americano is now one of the most industrially-oriented, with holdings in more than 200 companies.

Any possibility of link-ups among the other top banks appears less imminent than that of new takeovers involving the so-called medium banks. These in fact account for only a small part of the banking system.

Medium banks—some of which have an active transatlantic presence—currently operate a loose co-operation agreement in syndicated loans and other areas, forming a second category of banks, known as "the Gang of Five."

after the Big Seven. Its members—Banco Pastor, which has grown since from its base in Galicia, Banco Herrero, based in Asturias, Banco Zaragozano, Banco de Sabadell and the March Group—are a mixed bag as regards their degree of family control or local concentration. Rather than linking up formally, they opted for a joint front to protect their image in the face of a long-running banking crisis and project a reputation of being serious, profitable and secure.

However, three of them—Pastor, Herrero and Zaragozano—are all now considered ripe for takeover and the stock market has been rife with rumours about approaches by Big Seven banks.

The other two—Majorca-based Banca March with its related banks and Catalonia-based Banco de Sabadell—are considered to be in a much stronger position to continue independently. The 100-year-old Banco de Sabadell, which has more than 20,000 shareholders and does most of its business outside its depressed home town, is often cited as an object lesson in successful bank management.

Despite the competition and the narrowing of margins, a number of smaller banks have shown above-average profits. In a recent report on future guidelines for Spanish banks, the McKinsey consulting firm argued that economy of scale was not necessarily what was needed, but that local banks could capitalise on better knowledge of their terrain. But in order to survive they needed to specialise—in specific areas, in industries of a specific size or kind or in specific banking products.

David White

Enthusiasm of foreign banks has dwindled with the decline in profits

Foreign contingent feels the pinch

IT IS now four years since the fortress of Spanish banking let down its drawbridge to the outside world and reluctantly admitted a fresh foreign contingent. That period has been one of considerable development—in the money markets, which have evolved from a state of near non-existence and alarming interest-rate peaks, and in the sophistication of banking services.

It is generally accepted that the foreign presence has contributed a good deal to energising the banking sector, in particular by bringing in important innovations in the range of borrowing instruments.

But at the same time the change of policy has unsettled Spain's own banking community, bringing competition for the big national banks, with the consequence that they have in turn stepped up their competition with the smaller banks.

European, U.S., Latin American and Japanese banks queued to get into a market reputed as one of the most profitable on the Continent. But since last year profit growth has subsided, for both domestic and foreign banks.

In 1981 the newly-admitted

batch of foreign banks more than doubled its combined profits in Spain. Last year's trend, however, as for most Spanish banks, was modest by comparison.

Until 1979 Spain had gone for 28 years without a foreign bank setting up more than a representative office. Until then there were just four with established branches—Credit Lyonnais, which came to Spain in the 1870s, Bank of London and South America, (part of Lloyds Bank), France's Société Générale and, arriving during World War II, Italy's Banca Nazionale del Lavoro.

Climbed

Since the liberalisation the number of banks with branches or about to open them has climbed to 36, one in four banks in Spain is foreign. Out of every Ptas 1,000 lent, foreign banks' share has risen from Ptas 7 in 1978 to Ptas 65.

Fairly narrow limits remain in force for their activities, however, including a general rule restricting them to a maximum of three branches each.

The exceptions—apart from the original four foreign banks—are those which have

bought up local retail banks. This has only been possible through taking charge of problem banks from the Deposit Guarantee Fund. To date Barclays has taken over Banco de Valladolid in this way and Banque Nationale de Paris, the leading state-owned French bank, has annexed Banco Lopez Quesada. Both these operations, completed in 1981, have involved considerable mopping-up expenses at the subsidiary banks but have enabled the purchasers to enter the High Street retail banking market.

After fierce resistance by Spanish banks to the second takeover, there has been none since. Bank of America was invited to take part on a tender for Banco de Alicante, one of the more recent banks to fall into the hands of the fund, but the terms of its offer were turned down.

While the Socialist Government is anxious to establish a openness to foreign investment, no further effort is being made to woo international banks. One, Wells Fargo, recently withdrew its application to establish a branch after the minimum capital requirement was doubled to Ptas 1.5bn. Four others that had been waiting in line for periods varying

from weeks to years—Credit Commercial de France, First Interstate, Sumitomo and Banca Commerciale Italiana—have been admitted on this basis as the first to be given approval since the change of government. At the same time the future capital requirement has been pushed up to Ptas 2bn.

The authorities can argue that the new capital rule is merely a matter of monetary correction, compensating for inflation and the progressive devaluation of the peseta.

It is true that the investment required was already high when the entry rules were first drawn up but banks are now likely to perceive the exchange risk involved as unjustifiably onerous.

This is partly because in many cases they have less money to spend and partly because they see less to gain from branches in Spain. First National Bank of Boston, which had never sought permission for a full branch, is closing down its Madrid office this year. Banks that are already implanted question the wisdom of further proliferation as much as their Spanish colleagues.

Apart from niches which U.S. banks have created in finance for the Spanish public sector and big-borrowing utilities, the most obvious slot for foreign banks is business from multi-national companies. This is an important source of profit, but there is only so much cake to go around.

Instruments

Meanwhile Spanish banks, after in the initial stage opposing new instruments put forward by the foreign banks, have ended up appropriating much of the business.

Foreign banks can claim the initiative for:

• Commercial paper known as pagarés de empresa backed up by a subsidiary line of credit, and placed through the Madrid and Barcelona stock exchanges. Pioneered by Midland Bank, they have opened a popular alternative source of one-year funding at fixed rates below market conditions.

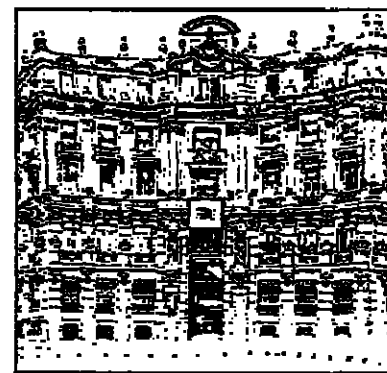
• The so-called letras, akin to banker's acceptances. Parentage is claimed by Morgan Guaranty, Deutsche Bank and Barclays. Their great success has been set back by tax fears, with brokers being required to keep a list of purchasers.

• Floating-rate peseta loans. These are a technology transfer from the Euromarkets and have been in existence for less than three years. Geared to "Mibor" (the Madrid equivalent of Libor) or to a "preferential" interest base, they have been growing in number, average size, length of maturities.

Last year syndicated peseta credits almost tripled to a total of Ptas 250bn but Spanish banks have taken the lead in this sector and their foreign competitors are forced to look for other and more sophisticated forms of business.

D.W.

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Financial Highlights (as at 31st December 1982)

	Million Ptas.
Total Assets	278,245
Contra Accounts	180,869
Total Deposits	239,273
Reserves	11,570
Total Credits	136,819
Provision Funds	2,087
Net Profits	2,375

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SPANISH BANKING IV

The authorities plan extensive reforms for the savings banks, a group of varied origins spread across the country. The process will be gradual, however, as Jane Monaghan explains below

Savings banks systems to be stronger

OF ALL the banks in Spain it is the savings banks that the Socialists have singled out for sweeping reforms. However, because the two basic aims of the Socialists' programme are to strengthen the regional direction of the savings banks' investments and to change the structure of these banks' management boards the programme is bound to run up against formidable obstacles. The authorities have therefore decided to introduce the reforms gradually and on a piecemeal basis. For instance, the Socialists will admit exceptions when the arguments against a particular change are strong.

This moderation reflects in the first instance the policy collection of savings banks the Socialists have inherited. Today they fall into two separate categories.

The first group—the ordinary savings banks—were initially founded by the Church over two centuries ago as non-profit-making institutions. They are still obliged to dedicate part of their reserves to social welfare projects (for example, libraries, old people's homes, research, culture and health). They number 81, accounting for 28 per cent of the banking sector's total deposits.

This group includes 10 to 14 led by the Barcelona-based Caja de Pensiones para la Vejez de Ahorros (Caixa), which ranks with the big seven commercial banks in terms of deposits. Next is a multitude of smaller savings banks clustered in Spain's main towns, four of which are still run by the Church and 26 by the municipalities.

Exception

This group contains, however, one important exception. This is the Caja Postal (Post Office savings bank). It has 246 branches of its own but because it comes under the control of the Ministry of Transport and Communications it also has access to 1,382 more offices. Thus the Caja Postal has an office in every town where there is a postman and more outlets than any other bank in Spain. For this reason the Socialists are planning to use it, also, with official credit banks like the Banco Hipotecario, for the allocation of public debt issues and mortgage bonds. Hitherto allocations have been handled by the commercial banks, not by the state.

Meanwhile the second category of savings banks, which were launched by the corporativist unions under Franco at the same time as the social security system, consists of about 150 banks, the vast majority of which provide credits to agricultural co-operatives. Last December deposits of these agricultural savings banks were valued at Ptas 500bn, around 4 per cent of the banking sector's total.

The common denominators of all these banks are that none of them has shareholders. They all have a strong regional identity, have traditionally specialised in providing medium-term credit and since the liberalisation measures of 1977 have been allowed to operate on the same footing as commercial banks.

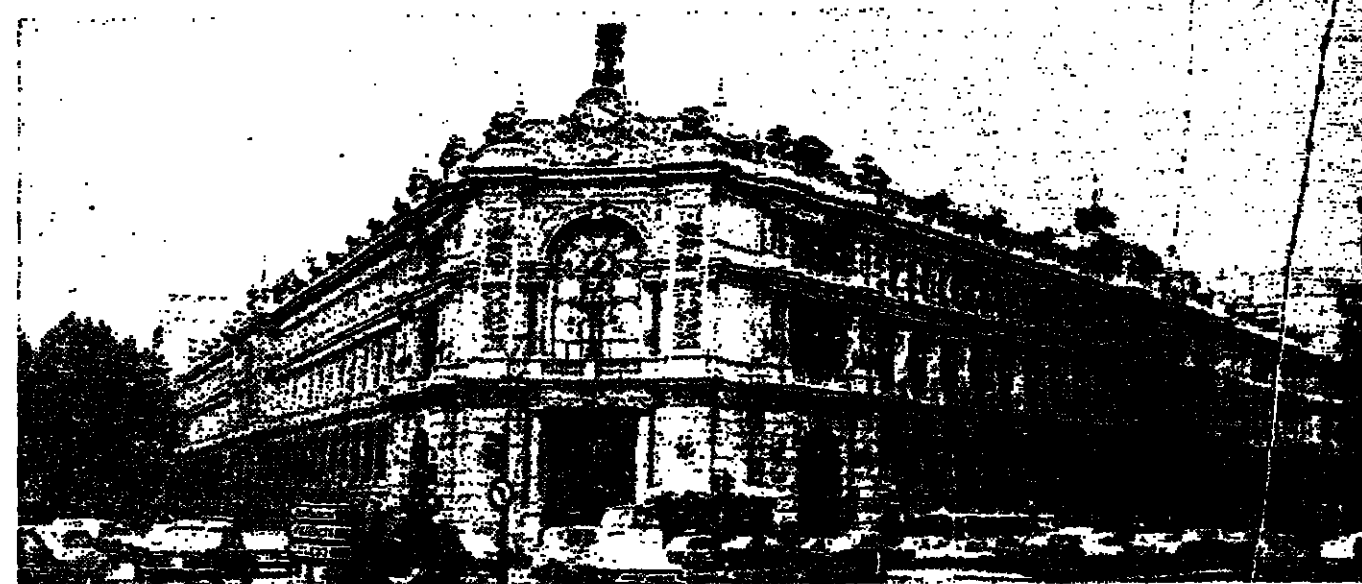
However, not all have been able to take advantage of all the liberalisation measures. Only the big savings banks, like the Caixa, with deposits of over Ptas 50bn, have been able to acquire minority stakes in commercial banks and open branches in towns outside the regions where they are based. These large savings banks are now moving more and more into wholesale bank operations, such as foreign exchange dealings and bill discounting. This has eroded their identity as non-profit making institutions.

Elections

A second important difference among the savings banks is that while a majority of the management boards of the ordinary savings banks were renewed in elections in 1977 there have never been elections for the management boards of the agricultural savings banks. These last continue to be dominated by local vested interests and by people sympathetic to the former regime.

But if the wide variety of savings banks makes it difficult, if not impossible, to apply any change in a uniform way, another obstacle, especially in attempts to strengthen the regional direction of the savings banks' investments, continues to be the obligatory system of state-directed credits. Under this system all the savings banks are obliged to invest a substantial portion of their deposits in state-directed credits (e.g. utility bonds) and a slightly smaller portion of their deposits in credits at privileged rates for specified companies and projects (the state holding company, Inl, or subsidised housing schemes).

The agricultural savings banks contribute about 30 per cent of their deposits to this system, roughly the same as the commercial banks. How-



The Madrid headquarters of the Bank of Spain—the central authority which will be responsible for monitoring the proposed changes in the savings bank sector

Inter-bank lending under scrutiny

SPAIN'S economic crisis has increased the pressure on the savings banks by narrowing the margins between the interest paid on savings accounts and the income derived from fixed-interest medium-term credit.

Secondly, liberalisation has resulted in increased competition from the commercial banks. The latter trebled their branch network in the last decade to 15,200, establishing branches in most of Spain's market towns. Typically these are the places where the savings banks are based.

Compensating for this, however, the liberalisation measures which have allowed the savings banks to operate like private banks and gradually reduce the contributions to the obligatory system of credits gave the savings banks a measure of freedom they had never before experienced. Indeed between August 1978, when the reductions first came into effect, and December 1982 the amount of money the savings banks had to set aside for fixed securities and obligatory deposits went down from just under 60 per

cent of their deposits to just under 40 per cent.

At the same time in the last decade the savings banks have increased the number of their branches to 9,400. They have managed to retain their clients (in 1978 the ordinary savings banks had 32m depositors) and last year increased their share of the market, doing better than the commercial banks. The explanation for this, at a time of rising inflation, is that Spaniards are becoming wary of the private banks, after so many publicised crises. Confidence in the savings banks is meanwhile growing.

None the less, the increase in the savings banks' funds that has resulted from these developments has generally not been invested in the regions where the banks are based. Nor, at a time of recession, has it been invested in the more developed regions of the north. Instead Spain's savings banks have become the principal lenders on the highly volatile inter-bank market where interest rates can go as high as 40 per cent and terms are

of two or three days.

For the smaller agricultural savings banks, which invested Ptas 40bn in the inter-bank market in 1981, recourse to this market has a structural reason: the limited time between harvesting, when these banks obtain most of their deposits, and the massive demands for credits by farmers when crops are sown in early spring.

Borrowers

In a separate development foreign banks began to depend on the inter-bank market as their principal source of funds and became the market's principal borrowers. Indeed, a marriage of convenience was struck between the two types of banks. Thus, in 1977, when liberalisation had not yet reached the savings banks, these banks invested just Ptas 0.5bn in the inter-bank market; in December last they invested Ptas 17,500. Small and regional-based banks, including the agricultural savings banks, invested a further Ptas 715bn. In combination these investments covered almost all the money borrowed

by the foreign banks on the inter-bank market that month, or Ptas 251bn.

In these circumstances the Socialists' plans to limit the participation of the savings banks in the inter-bank market and to slow down the reduction of the obligatory investments are viewed as a threat both to the future of savings banking operations and for the viability of the savings banks. As far as the foreign banks are concerned the problem may be by-passed.

The authorities are going to consider moves to limit the participation of the savings banks on the inter-bank market in conjunction with the possibility of allowing foreign banks to open more branches. At the moment the number of branches a foreign bank may have in Spain is strictly limited.

This is bound to raise questions as to viability of the ordinary savings banks, especially as the Socialist programme suggests the money now spent by these banks in the inter-bank market may in future be spent underwriting the obligations of the local authorities.

TOP TEN SAVINGS BANKS

	Deposits (Ptas bn)	Per cent Nov. increase 1982)
La Caixa	712.5	24
Caja Madrid	445.3	23
Caja Barcelona	272.5	20
Caja Postal	265.4	17
Caja Zaragoza	227.1	17
Caja Valencia	223.0	19
Caja Cataluña	191.0	17
Caja Bilbao	169.9	21
Caja Alicante	158.8	21
Caja Galicia	158.8	23

Source: Savings Bank Confederation

ever, have always contributed far more, roughly double what the commercial banks contribute, and three times as much as the industrial banks. Nonetheless, even during the 1970s and early seventies when Spain enjoyed high economic growth rates and when inflation was low, these investments were never distributed equitably.

The principal recipients, both during the economic boom and since the crisis, have always been Spain's most advanced and industrialised regions in the north—the Basque country in the north-west and Catalonia in the north-east. In contrast, in the more depressed regions—Andalucía, Extremadura, the Canary Islands, Galicia and Asturias—the system has contributed to a process of de-capitalisation, by channelling the modest savings of these poorer regions into other areas. For instance, in Andalucía last year roughly 55 per cent of the savings banks' obligatory deposits was invested in the north. In Asturias in 1978 only 0.05 per cent of the savings banks' obligatory investments stayed in the region.

To add to the problem the imbalance also exists for those investments that are free. In theory 5 per cent of them are meant to be disbursed in the regions where the banks are based. This requirement is rarely fulfilled, however. Part of the problem is the absence of regional plans, but another factor is the proliferation of small family-type companies, whose demands for credit the banks are reluctant to meet.

In the last analysis the regional imbalance in Spain may only be checked by substantial state investments and by the creation of solvent projects in which the savings banks may participate. Two possibilities are the recently created societies for industrial development, in which the state holding company, Inl, has a majority stake.

Tighter management structure

ALONGSIDE the stronger regional direction to investment now being sought, the second major reform planned by the Socialist government for the savings banks is a change in the structure of their management boards. In the past the structure of these boards has been criticised chiefly because of the connections, direct or indirect, between them and companies that receive the savings banks' credits.

One example was the case of Domingo Solís (who is now awaiting trial on charges of fraud). For almost 40 years, until September last year, Domingo Solís was at the same time the president of the agricultural savings bank of Jaén in the south-east, president of this province's principal agricultural co-operative, Utrera, and in recent years was also president of the agricultural savings banks' umbrella organisation, the Caja Rural Nacional, whose functions have never been clearly defined.

Abuses

This type of abuse has tended to be more prevalent in the provinces than in Madrid but has acquired a particular relevance now because of the Socialist Government's laws preventing civil servants and MPs from holding incompatible jobs. None the less, if the Socialists' reforms go ahead, then in future a majority of the members of the boards of the ordinary savings banks will be named by the local authorities. This would imply de facto nationalisation and the old abuses would recur in a different guise, with the local authorities, the chief borrowers of the savings banks, on the boards of these banks as well.

For the agricultural savings banks the situation would be slightly different. The Socialists' plan to give the agricultural co-operatives a minority representation on the boards of these banks. However, traditionally the agricultural co-operatives have been these banks' chief credit clients.

Finally, reversing the liberalisation trends since 1977, the Socialists are planning to stop savings banks opening branches outside the region where they are based. That said, one limitation under consideration is that the savings banks may establish only 5 per cent of their branches outside their region of origin. The Socialist programme also states that savings banks will be prevented from acquiring participations in the capital of commercial banks. This too may

admit exceptions, however — for instance the possibility of the biggest Catalan savings group, the Caixa, acquiring an equity in the Catalan Banking Group.

Again much stricter control is going to be exercised over the savings banks' activities. With this in mind the percentage of reserves that the savings banks are obliged to set aside to cover doubtful debts is going to be increased from an average of 50 per cent of reserves in 1981 to around 80 per cent. This will reduce the resources available for social and welfare projects, which absorbed Ptas 18bn of the savings banks' reserves in 1981.

Independent auditing is going to be encouraged. This is long overdue. At present responsibility for the auditing of the ordinary savings banks lies with the Confederation of Savings Banks, which is formed by the banks themselves, while until recently the agricultural savings banks did not come under the control of economic authorities. Instead these banks were the responsibility of the Ministry of

Labour.

Cries in half a dozen ordinary savings banks in 1982 and in up to a dozen agricultural savings banks in Spain's less developed regions made headlines in the Press. The reasons for these crises are much the same as the reasons for the commercial banks' failures — over-concentrated investments, insufficient official control, incompetence and occasionally fraud.

That said, it is a reflection of the resilience of the savings banks, as a result of their relatively small-scale of their operations and the relatively limited concentration of their risks, that in no case has any of them been struck off the register. There has also been no case of a savings bank requiring intervention by the official Deposit Guarantee Funds. These funds for the two types of savings banks have now been established. They are run on exactly the same lines as the Deposit Guarantee Fund, which was set up in 1978 to cope with the crises in the commercial banks.



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SPANISH BANKING V



The trading floor of the Madrid Bourse. Business is at a low ebb

The stock market is one of the financial sectors worst hit by recession

Bourse comes under heavy fire from irate investors

IN MID-FEBRUARY the president of the Madrid Bourse was the studio guest of a popular phone-in programme broadcast by the state radio network. The studio's telephone lines were jammed for the one hour show as listeners bombarded Sr Luis de la Concha with complaints of savings that had vanished on the bourse. In the days that followed the programme Sr de la Concha's staff struggled to keep abreast of a flood of letters on the same theme.

The correspondence, clumsily written and phrased, was an indicator of a whole class of small Spanish savers who had been agonisingly buffeted by the recession. "I never want to hear of your bourse again," wrote one whose letter topped a pile of similar messages stacked in an in-tray.

The directors of the Madrid Bourse were not surprised at such deeply felt resentment. An investment of Ptas 100 in the stock exchange in 1974, year one of the recession, was worth Ptas 9 at the beginning of 1983. There was, however, cause for dejection over the evidence that the Bourse may well continue to be in the doldrums. Last year saw the stock markets reassessing their cautious optimism of the past two years and early measures by the new Socialist administration were deemed at best unhelpful.

Undistinguished

Last year was an undistinguished one for traditional bourse trading. It was particularly depressing because it shattered an illusion that the corner had been turned. The previous year had, after all, been the first to show positive growth since 1974 and 1981 had been, for some, a year which appeared to bear out a new upward trend.

That year the index, which starts every January 1 at a base of 100, had hit 148.13 in early September and finished on December 31, 1981 at 124.08. Last year was a different story altogether. Starting again at 100 the index climbed to a maximum of 107.45 in the second week of February and thereafter slid downwards to end on a decidedly negative note.

This was not altogether unexpected. From February onwards political uncertainty set in and the likelihood of early elections increased. By the end of July the index had dropped 12 points to 93.18. It then proceeded to fall a further six points during August, the month when the election was announced. It dipped below 80 at the start of September when the election campaign was about to start and then, after a brief recovery, fell to a year's low of 78.97 in December 15 within a week of the Socialist Government taking office. At the close of 1982 the index stood at 81.85.

The key feature of the year was none the less not so much the downturn of the index as the broadening of the bourse to capture the short-term credit market. This was the continuation of a diversifying trend in the Spanish stock exchanges initiated in 1980 when bills of exchange were first introduced. The broadening was a direct consequence of the crash of the quoted shares in the post-1974 period which had reduced the bourse to a virtual stagnation as wary investors stuck to the blue chips. Investors immediately found the bills of exchange—negotiated on the stock floor by the banks which in turn guaranteed them—an attractive proposition. The bills allowed money to be placed for a fixed term with high returns and with the possibility of being renegotiated on their expiry.

This initiative was the success story of 1981 when Ptas 40m were traded in bills and the trend was confirmed last year when the previous year's volume was surpassed by 40 per cent. This encouraging sign prompted the bourse to diversify further in the short-term credit sector by introducing short-term Treasury bonds in May last year as well as short-term company bonds. Five

months later, in October, brokers claimed a significant success for the two new investment models. Between May and December Ptas 15bn of short-term Treasury bonds were traded by the bourse. Between October and December the bourse traded in short-term company bonds totalling Ptas 5bn. Both the Treasury and company bonds offered the investor a six-month or a one-year deposit with the option of maintaining the loan. Close on 70 per cent of investors took out this option in Treasury bonds and most of the remaining investors opted for yearly deposits, indicating that the initiative had caught on quickly. Returns on the bonds were within a 18 per cent to 16 per cent band.

The first company to issue bonds was the state electricity utility Enher, with Britain's Midland Bank acting as agent. The state railways, Renfe, and General Motors followed, with the Banco Industrial de Bilbao and the Banco Urquijo respectively as agents. Interest on the initial company bonds on average topped 16 per cent.

Despite the short life span of the new trading models on the bourse, they made a considerable impact. Together they accounted for 40 per cent of the volume of trade of the bourse during 1982. This was an impressive stake in a year when, despite the falling index, trading in the traditional bourse business, quoted shares, bonds and Government bills, had itself increased by 14 per cent over 1981.

Overall trading on the bourse totalled Ptas 260bn, an increase of 30 per cent on the previous year. The trend was clearly, however, towards fixed term deposits, as the new initiatives had underlined. Trading in customers' deposits has been rising steadily. The proportion of sight deposits in the private banking system has been steadily going down, from around 40 per cent in 1978 to below 30 per cent at present. Ordinary savings accounts with fixed interest rates have also declined from over 20 per cent to less than 15 per cent of the total.

The growing sophistication of depositors has led to a big increase in the categories of savings which enjoy unregulated remuneration, especially in six-month and two-year deposits. The large banks have reached agreement among themselves to hold down the interest they pay on term deposits and are hoping the Government will fall into line in the financing of its public sector deficit.

Net earnings, which in 1981 rose within a range of 28 to 42 per cent, failed to keep up with inflation in any of the six cases for which figures have been released to date. Banesto, the last to report, is expected to show much the same trend.

According to Sr Rafael Teyssie, the diminutive Catalan who heads the Spanish Association of Private Banks, this year will, if anything, be harder. Faced with a continuing deterioration in their financial situation, companies cannot take on further expensive credit. The yield on banks' assets has been getting lower as the cost of their liabilities has been getting higher. Income from banking services has failed to make up the difference.

Profit growth last year is broadly reckoned to have been at most 10 per cent for the whole Spanish banking sector, about half the growth in assets. The biggest increases in net earnings among the principal banks—at Central, Hispano-Americano and Viscaya—were all under 12 per cent compared with an inflation rate of 14 per cent. Santander, in tall position, showed a rise of under 1 per cent.

Most of the banks reached these figures after making sharp increases in their provisions for bad and doubtful debts. But even without this drain on net results their margins have been shrinking.

In particular, the cost of

quoted shares increased a mere 6 per cent, while trading in bank bonds, which took the lion's share of the fixed deposit sector, was up by 60 per cent on 1981.

The trend, however, brings the Bourse into ever-increasing conflict with the banks and the savings banks. It is a competition over short-term loans, moreover, in which the bourse has an initial clear disadvantage as the banks have a greater and easier access to investors as well as playing a dominant role in any case in the Bourse itself. Investors, bitten by the bourse and shy as a result, can negotiate their fixed deposits on the banking and caja circuits without any broker intervention. Bourse officials dependently recall that in 1974 30 per cent of Spanish industry's credit was raised on the stock market floor, against nine per cent at present.

Discriminatory

The rivalry between the bourse and other capital-raising markets has become more pointed as the result of a Government decree published in December last which, while ostensibly providing a bridging budget up to this spring, when the new Finance Minister unveils his 1983 financial directives, included a series of measures alleged by the Bourse to be clearly discriminatory. In addition, bourse officials were concerned that the decree ended a 15 per cent overall tax rebate on investment in the stock exchange, making it applicable only to the subscription of new issues.

A more discouraging measure contemplated by the decree was nevertheless a directive that ordered brokers and other intermediaries to notify all

transactions on behalf of their clients to the Treasury. This took one step further a long-standing struggle between tax authorities and financial institutions that dates back to the start of the post-Franco fiscal overhaul.

The banks had managed to protect in part banking secrecy by wresting the concession from the administration that they would only be required to reveal a depositor's assets and operations when the client in question was specifically and formally named by the monetary authorities. The December decree applicable to the bourse made such revelations mandatory in what bourse officials claimed was a clear discrimination that would ensure that investors decisively moved away from the stock exchange and rushed to the banking halls. The decree, according to one bourse official, turned "brokers into tax inspectors."

The actual detailed workings of the measure over bourse transactions are still awaiting formal complementary legislation in Parliament and brokers have not lost hope that such evident discrimination may be levelled out. The bourse has made a substantial outlay to attract new and diversified business—looking towards future generations of investors it even went to the gimmick lengths of installing a children's stock exchange, a life-size monopoly game, at the annual Valencia toy fair.

All that, as well as sympathetic treatment from the new Government, will be necessary to struggle through the lean recession years and defeat at least some of the more irate and wounded letter writers and phone-in callers.

Tom Burns

Recession has also begun to bite into bank earnings

Bank profits lose much of their shine

THE LINGERING sickness of Spanish industry has begun to produce symptoms of weight loss at even the most prosperous of the country's banks.

They have up to now enjoyed some of the highest profit margins in Europe—and well above the North American average.

But results among the "Big Seven" private banks for the last year show profit growth cut back sharply and negative in real terms.

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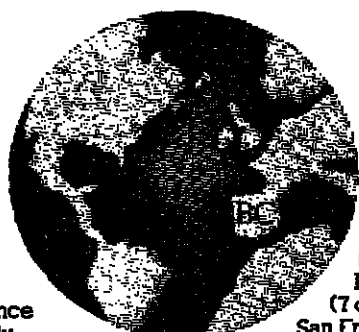
	Pesetas millions	£ millions
Surplus (31-12-82)	61,062	237.7
Deposits (31-12-82)	139,134	531.7
Gross Operating Profit (year 1982)	12,411	47.0
Provision of bad debts	1,976	7.7
Bonds and Securities	1,124	4.3
Net Profit	4,409	16.6
797 Branches (31-12-82)		



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David White

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SPANISH BANKING VI

Total financing needs expected to run close to last year's £4.6bn

Foreign debt: chasing bond markets

WITH A total foreign debt of some \$27.5bn at the end of last year, Spain has long established itself as a regular customer of the Eurobond market. This year the country is again expected to be an active borrower, with total financing needs running close to last year's total of \$4.6bn.

Yet the climate in which Spain will launch these new borrowings has changed markedly since 1982. The Eurobond market has become a much tougher place for borrowers since the Latin American debt crisis broke last summer. Margins on Eurocredits have begun to increase even for favoured European borrowers, and international bond markets have become much more selective.

Spanish officials say they have two broad objectives when approaching this year's borrowing. First, they would like to raise sufficient money to allow for only a small drop in foreign exchange reserves (last year net foreign exchange reserves fell by \$3.5bn). Second, they would like to diversify their source of funds with increased recourse to the bond markets and less use of the dollar as a borrowing currency. The U.S. currency makes up 60 per cent of the country's total debt.

Objectives

So far in 1983 the markets have given little clue as to how far Spain will succeed in meeting these objectives. Public sector entities have held back from the Eurocredit market, partly because of the difficulty of pricing loans in today's volatile conditions. But in January the Kingdom of Spain did float its first-ever floating rate note for \$200m in the Eurobond market. This was an effort to tap new sources of funds including foreign central banks but initial reaction to the issue was less than enthusiastic.

Economic factors are, however, working on the side of Spain. In prospect for 1983 are declines in world interest rates and in oil prices, both of which should benefit the country's external accounts. Spanish officials say that a drop in the oil price of \$4 per barrel would save the country some \$900m a year. If the fall in oil prices does gather speed the country may run a current account deficit rather lower than the \$2.5bn to \$3bn currently predicted. This in turn would reduce its need to borrow abroad.

Spanish officials say that they accept the need for margins on Spanish Eurocredits to rise in line with market conditions but

they want to preserve Spain's relative credit standing in the market. Over recent years Spain has earned a credit rating somewhat less favourable than that of Scandinavia but rather better than that of Italy.

This relative status is one that they would also like to see applied to the pricing of Spanish issues in the international bond markets. Here, however, Spain does face a problem. Because it is not an absolutely premier name it must pay a premium compared with other issuers of fixed rate debt.

For example, Spain has long wished to float a sterling issue in the London market, a so-called bulldog bond. A recent \$50m issue in this market by Sweden was priced at a margin of 2.55 per cent over the equivalent British Government gilt-edged stock. Spain recognises

that it would have to pay an even higher margin to get the issue off the ground but such a large inbuilt premium means that it is unattractive for Spain to float such an issue unless interest rates are much lower than at present. The total cost of contracting long-term fixed-rate debt at present interest levels would simply be too high.

Unless interest rates do drop quite sharply Spain is, therefore, likely to fall back rather more on the Eurocredit market. Total Eurocredit borrowings by Spain fell last year to \$1.81bn from \$3.24bn in 1981. This was partly the result of increased activity in the domestic market for syndicated peso loans—preferred by many Spanish borrowers because it does not involve any exchange risk.

Recent experience on the peso market, however, has ever, that it is approaching the

limit of its capacity to absorb large new loans. Once again this may be a reason for forcing Spanish borrowers back into the Eurocredit market for international loans.

Margins

Already this year several borrowings have been arranged for private sector entities in the Eurocredit market. One of these, for the electricity utility FECSA, actually bore a margin of 1 per cent over London Euro-currency rates. On most of the deals the margins have, however, held at a slightly lower level of around ½ per cent, which is noticeably higher than last year.

A real test of the market's attitude to Spain should come in the second quarter when the Kingdom itself is expected to float a large Eurocredit. Terms

on this loan are expected to serve as a benchmark for other Spanish borrowers but a small indication of the way the wind is blowing has come with a \$160m credit for INI, the Spanish state holding company.

This seven-year credit bears a margin of 1 per cent over seven years and is part of a larger package that also includes a Ptas 25bn syndicated loan in the domestic market. This suggests that the Kingdom itself will have to pay a margin of 1½ per cent over Libor when it finally comes to the market. Such a forecast only holds good so long as present market conditions do not change. Like many other borrowers Spain faces a period of groping in the dark in the Eurocredit market until margins finally settle at a new and higher level.

Peter Montagnon



Queues formed outside offices of member banks of the Rumasa group after the announcement that the Government had decided to take over those banks in order to protect depositors

PROFILE: BANCO EXTERIOR DE ESPAÑA

Bigger domestic network competing more directly with private sector

Unique role in banking sector

FROM THE competitor's viewpoint "the bank without frontiers" — traditional advertising slogan of Banco Exterior de España—has taken on new meaning since the Socialists came to power.

Unique in that it is two-thirds controlled by the state, Banco Exterior is the most official of Spain's private banks (in whose listings it is included) and the most like an ordinary bank among the public sector credit institutions.

Under a Socialist administration that eschewed the temptation of trying bank take-overs à la française, its importance has been strengthened both as a tool of Government policy and as a half-way-house between the Government and the private banking establishment. The latter eyes its growth ambitions with suspicion.

Fears about a state role—impinging on what the private banks are used to considering as their own—have increased in recent weeks.

The out-of-the-blue expropriation of the Rumasa group has changed the complexion of the state banking sector, adding to it, at least for the time being, one of the top eight groups of banks in the country.

Banco Exterior itself, by the usual criteria, is ranked just below the "big seven" private banks but it can also now be seen as the main element in a Government-controlled ensemble that together surpasses the leaders: Banesto and Banco Central in both assets and deposits.

Convert

With Sr Francisco Fernandez Ordonez, former centrist Treasury Minister and recent convert to the Socialist ranks, as its new chairman, Banco Exterior has continued to build up its domestic network and compete more directly with the standard banks.

It has been expanding its relatively modest total of slightly more than 400 Spanish branches by about one a week, competing for deposits and local company business and spreading into rural areas.

This month it clinched its offer for the local branch network of Banco de Alicante, the first part of the troubled Banca Catalana group to be farmed out. This was the third ailing bank it has picked up since 1980 in its bid to bolster its presence on the domestic market, after Banco Cantabrico, which it made into a "second brand," and Banco Rural y Mediterraneo, which it absorbed under its own name.

From the special export slot allotted to it in the banking system it plans to trespass more into business such as housing finance and even farm credit. This change is the other side of the coin to its loss last year of what used to be a comfortable monopoly in official export credit. Until the change Banco Exterior was the only bank to channel export funds from the



Sr Francisco Fernandez Ordonez, chairman of Banco Exterior—steadily expanding its domestic network.

official credit institute ICO. This year, however, it has to compete with other banks for the Ptas 140bn of concessionary funds budget at the ICO for relending as export finance.

This by no means signifies that Banco Exterior is moving away from its special export function which it was set up to fulfil in the late 1920s. Sr Fernandez Ordonez says he wants to develop the bank in both directions and emphasises the effort required of it under the Government's stated aim of 5 per cent growth in exports in real terms this year.

In areas such as Latin America, where Spain's hopes

of trade expansion are largely pinned, he sees the bank as "a kind of economic embassy."

Controlled through a direct state majority shareholding, with smaller stakes held by the Bank of Spain and the INI state holding company, Banco Exterior is the biggest Spanish bank outside Spain, with more than 100 branches or offices in 29 countries and a major role in international syndicated loans.

Current expansion plans include Singapore and the Far East, and the West Coast of the U.S.

Its role in export credit—of which it handled 62 per cent

last year, as against 36 per cent by the private banks and two per cent by savings banks—is consecrated by special rules.

Standard commercial banks are committed to state-directed investment quotas equal to 21 per cent of their deposits and including a three per cent quota for export credits. In Exterior's case the quota is higher—currently 32 per cent—and is exclusively devoted to export financing. Over and above this export funds are available from the ICO at a special rate which allows a margin of profit for the bank.

Urgency

Reflecting the—quite new—urgency given to exports, credits have quadrupled since 1977. Total Spanish export finance was 30 per cent up last year at about Ptas 1,100bn. For Banco Exterior the rise was even sharper, up 46 per cent to some Ptas 700bn. Although these loans are mostly covered by the export credit guarantee agency, the state-controlled CESCE, the bank has increased its risk provisions by as much as 56 per cent—higher than any of the other major banks—to Ptas 11,400bn.

The private banks have already carved themselves out an important slot in financing sales of capital goods, including industrial plant and ships. But Sr Fernandez Ordonez is confident about his bank's role and experience in term financing: "We have the know how in export credits, much more than private banks can have."

The development of its retail banking activities does not mean Banco Exterior is about to relinquish its own territory. Indeed part of the idea is precisely to get closer to smaller Spanish companies and the reserve of export potential they contain.

David White



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